

## Before Starting the CoC Application

You must submit all three of the following parts in order for us to consider your Consolidated Application complete:

1. the CoC Application,
2. the CoC Priority Listing, and
3. all the CoC's project applications that were either approved and ranked, or rejected.

As the Collaborative Applicant, you are responsible for reviewing the following:

1. The FY 2021 CoC Program Competition Notice of Funding Opportunity (NOFO) for specific application and program requirements.
2. The FY 2021 CoC Application Detailed Instructions which provide additional information and guidance for completing the application.
3. All information provided to ensure it is correct and current.
4. Responses provided by project applicants in their Project Applications.
5. The application to ensure all documentation, including attachment are provided.

Your CoC Must Approve the Consolidated Application before You Submit It  
- 24 CFR 578.9 requires you to compile and submit the CoC Consolidated Application for the FY 2021 CoC Program Competition on behalf of your CoC.

- 24 CFR 578.9(b) requires you to obtain approval from your CoC before you submit the Consolidated Application into e-snaps.

### Answering Multi-Part Narrative Questions

Many questions require you to address multiple elements in a single text box. Number your responses to correspond with multi-element questions using the same numbers in the question. This will help you organize your responses to ensure they are complete and help us to review and score your responses.

### Attachments

Questions requiring attachments to receive points state, "You Must Upload an Attachment to the 4B. Attachments Screen." Only upload documents responsive to the questions posed—including other material slows down the review process, which ultimately slows down the funding process. Include a cover page with the attachment name.

- Attachments must match the questions they are associated with—if we do not award points for evidence you upload and associate with the wrong question, this is not a valid reason for you to appeal HUD's funding determination.

- We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).

## 1A. Continuum of Care (CoC) Identification

To help you complete the CoC Application, HUD published resources at [https://www.hud.gov/program\\_offices/comm\\_planning/coc/competition](https://www.hud.gov/program_offices/comm_planning/coc/competition), including:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program Competition
- FY 2021 CoC Application Detailed Instructions—essential in helping you maximize your CoC Application score by giving specific guidance on how to respond to many questions and providing specific information about attachments you must upload
- 24 CFR part 578

**1A-1. CoC Name and Number:** DC-500 - District of Columbia CoC

**1A-2. Collaborative Applicant Name:** The Community Partnership for the Prevention of Homelessness

**1A-3. CoC Designation:** CA

**1A-4. HMIS Lead:** The Community Partnership for the Prevention of

## 1B. Coordination and Engagement–Inclusive Structure and Participation

To help you complete the CoC Application, HUD published resources at [https://www.hud.gov/program\\_offices/comm\\_planning/coc/competition](https://www.hud.gov/program_offices/comm_planning/coc/competition), including:

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1B-1.	Inclusive Structure and Participation–Participation in Coordinated Entry.	
	NOFO Sections VII.B.1.a.(1), VII.B.1.e., VII.B.1.n., and VII.B.1.p.	

In the chart below for the period from May 1, 2020 to April 30, 2021:

1.	select yes or no in the chart below if the entity listed participates in CoC meetings, voted—including selecting CoC Board members, and participated in your CoC's coordinated entry system; or
2.	select Nonexistent if the organization does not exist in your CoC's geographic area:

	Organization/Person	Participated in CoC Meetings	Voted, Including Electing of CoC Board Members	Participated in CoC's Coordinated Entry System
1.	Affordable Housing Developer(s)	Yes	Yes	No
2.	Agencies serving survivors of human trafficking	Yes	No	Yes
3.	CDBG/HOME/ESG Entitlement Jurisdiction	Yes	Yes	Yes
4.	CoC-Funded Victim Service Providers	Yes	Yes	Yes
5.	CoC-Funded Youth Homeless Organizations	Yes	Yes	Yes
6.	Disability Advocates	No	No	Yes
7.	Disability Service Organizations	No	No	Yes
8.	Domestic Violence Advocates	Yes	Yes	Yes
9.	EMS/Crisis Response Team(s)	Yes	Yes	No
10.	Homeless or Formerly Homeless Persons	Yes	Yes	Yes
11.	Hospital(s)	Yes	Yes	No
12.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	Nonexistent	No	No
13.	Law Enforcement	Yes	Yes	No
14.	Lesbian, Gay, Bisexual, Transgender (LGBT) Advocates	Yes	Yes	Yes
15.	LGBT Service Organizations	Yes	Yes	Yes
16.	Local Government Staff/Officials	Yes	Yes	Yes
17.	Local Jail(s)	Yes	Yes	Yes

18.	Mental Health Service Organizations	Yes	Yes	Yes
19.	Mental Illness Advocates	Yes	Yes	Yes
20.	Non-CoC Funded Youth Homeless Organizations	Yes	Yes	Yes
21.	Non-CoC-Funded Victim Service Providers	Yes	Yes	Yes
22.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	Yes	Yes	Yes
23.	Organizations led by and serving LGBT persons	Yes	Yes	Yes
24.	Organizations led by and serving people with disabilities	Yes	Yes	Yes
25.	Other homeless subpopulation advocates	Yes	Yes	Yes
26.	Public Housing Authorities	Yes	Yes	Yes
27.	School Administrators/Homeless Liaisons	Yes	Yes	Yes
28.	Street Outreach Team(s)	Yes	Yes	Yes
29.	Substance Abuse Advocates	Yes	Yes	Yes
30.	Substance Abuse Service Organizations	Yes	Yes	Yes
31.	Youth Advocates	Yes	Yes	Yes
32.	Youth Service Providers	Yes	Yes	Yes
	Other:(limit 50 characters)			
33.				
34.				

**By selecting "other" you must identify what "other" is.**

1B-2.	Open Invitation for New Members.	
	NOFO Section VII.B.1.a.(2)	

	Describe in the field below how your CoC:
1.	communicated the invitation process annually to solicit new members to join the CoC;
2.	ensured effective communication with individuals with disabilities, including the availability of accessible electronic formats;
3.	conducted outreach to ensure persons experiencing homelessness or formerly homeless persons are encouraged to join your CoC; and
4.	invited organizations serving culturally specific communities experiencing homelessness in the geographic area to address equity (e.g., Black, Latino, Indigenous, persons with disabilities).

**(limit 2,000 characters)**

The DC Interagency Council on Homelessness (DCICH) is the CoC governance board and includes the Mayor's cabinet, non-profits, DC Council, advocates, providers, and persons with lived experience as voting members who serve two-year terms. Each year, the DCICH seeks to fill vacant seats by issuing an open and transparent public invitation for new members. The DCICH partners with the DCICH Race Equity & Inclusion Workgroup to ensure the process is grounded in race equity and strives to fill the Board with a diverse set of stakeholders who represent the diverse makeup of the District and the homeless services system, and that all members are committed to leading this work with an equity lens. Each year, the call for new members is shared via ICH Committees, which are open to the public and posted on the DCICH website. Information will also be shared via social media and partner listservs. The DCICH ensures that the call for nominations is directly shared with

organizations serving culturally specific communities experiencing homelessness. To ensure individuals with lived experience join the DCICH, the nomination process is shared at Shelter Townhall events and listening sessions, and homeless service providers are encouraged to share nomination information with current or former clients. The DCICH is committed to facilitating the participation of persons currently and formerly experiencing homelessness in its structure and governance, which led to the launch of the Consumer Engagement Workgroup and the Youth Action Board. To ensure effective communication with individuals with disabilities and/or non-English proficient and limited-English proficient communities, the DCICH provides sign interpretation service and language interpretation services at meetings, conferences, training, and other interactions with persons who are deaf and hard-of-hearing and the ICH staff ensures that written meeting materials are distributed electronically and posted to the website.

1B-3.	CoC's Strategy to Solicit/Consider Opinions on Preventing and Ending Homelessness.	
NOFO Section VII.B.1.a.(3)		
Describe in the field below how your CoC:		
1.	solicited and considered opinions from a broad array of organizations and individuals that have knowledge of homelessness, or an interest in preventing and ending homelessness;	
2.	communicated information during public meetings or other forums your CoC uses to solicit public information; and	
3.	took into consideration information gathered in public meetings or forums to address improvements or new approaches to preventing and ending homelessness.	

**(limit 2,000 characters)**

The DC Interagency Council on Homelessness (DCICH) establishes the Districts strategy to prevent and end homelessness by creating and implementing DC's strategic plans. It develops and implements strategic plans through its five standing committees and numerous Workgroups. Each committee has voting members, but all meetings are subject to the Open Meetings Act, meaning that they are open to the public and are advertised by posts to the DCICH website. Committees are co-chaired by a government chair and a community chair to ensure diverse voices around the table. The ICH Committee and Workgroup structure allows the CoC to regularly solicit and consider opinions from a broad array of organizations and individuals that have knowledge of preventing and ending homelessness, including homeless services providers, government agencies, advocates, attorneys, business/private sector, philanthropic partners, and individuals, families, and youth with lived experience of homelessness. DCICH Committee and Workgroup meetings are virtual (video or phone call) and meeting materials, including discussions and decisions made during the meeting, are sent out electronically and posted online. Information regarding the implementation and progress of the District's strategic plans to prevent and end homelessness is publicly shared at public DCICH Committees and Workgroups and discussion and input is received during meetings to inform the CoCs work. For instance, in 2020, the DCICH launched the second iteration of the strategic plan to prevent and end family and single adult homelessness, Homeward DC2.0, after over 40 public community meetings to ensure community feedback and input to the plan. Another example of how the CoC took input from a public meeting to address new approaches to preventing and ending homelessness is the

prevention work in the youth system, to include new screening questions to assess youth for prevention/diversion resources, developed by the DC Youth Action Board.

1B-4.	Public Notification for Proposals from Organizations Not Previously Funded.	
	NOFO Section VII.B.1.a.(4)	

	Describe in the field below how your CoC notified the public:
1.	that your CoC's local competition was open and accepting project applications;
2.	that your CoC will consider project applications from organizations that have not previously received CoC Program funding;
3.	about how project applicants must submit their project applications;
4.	about how your CoC would determine which project applications it would submit to HUD for funding; and
5.	how your CoC effectively communicated with individuals with disabilities, including making information accessible in electronic formats.

**(limit 2,000 characters)**

The CoC is committed to considering new and innovative practices that help the CoC achieve the goals in the federal strategic plan, so the CoC considers proposals from entities that have not previously received funding. The Collaborative Applicant (CA) announces funding opportunities to currently funded homeless services providers, non-funded providers, and newly formed entities. The CA advertises funding opportunities in the following ways: the CoC and CA's listservs and websites, social media, and the Washington Council of Governments. The CoC established a Ranking Committee of non-conflicted proposal reviewers who are not affiliated with any entity applying in a given competition. The Ranking Committee considers proposals' congruence with the solicitation's requirements, its budget, the applicant's expertise and the project's alignment with local and federal priorities when making a selection. On August 27, 2021, the CA publicly announced that it was seeking proposals from providers currently funded by the CoC Program, formerly funded by the CoC Program, or that have never been funded by the CoC Program. All programs were notified that proposals for bonus opportunities should be submitted to the CA electronically via SmartSheet by October 8, 2021 (renewing program proposals were due October 15, 2021) for review by the Ranking Committee. The CA hosted a series of public meetings on the bonus funding opportunities on the following dates: September 8 (CoC Family System Workgroup, CoC Consumer Engagement Workgroup, CoC Domestic Violence Workgroup, and CoC Youth Action Board), September 13 (CoC Singles System Workgroup), and September 14 (CoC Board), September 15 (Community Meeting and Info Session). During these sessions the CA provided American Sign Language and Spanish language interpretation as well as specialized presentation handouts in larger fonts.

## 1C. Coordination and Engagement—Coordination with Federal, State, Local, Private, and Other Organiza

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1C-1.	Coordination with Federal, State, Local, Private, and Other Organizations.	
	NOFO Section VII.B.1.b.	
	In the chart below:	
1.	select yes or no for entities listed that are included in your CoC's coordination, planning, and operations of projects that serve individuals, families, unaccompanied youth, persons who are fleeing domestic violence who are experiencing homelessness, or those at risk of homelessness; or	
2.	select Nonexistent if the organization does not exist within your CoC's geographic area.	

	Entities or Organizations Your CoC Coordinates with for Planning or Operations of Projects	Coordinates with Planning or Operations of Projects
1.	Funding Collaboratives	Yes
2.	Head Start Program	Yes
3.	Housing and services programs funded through Local Government	Yes
4.	Housing and services programs funded through other Federal Resources (non-CoC)	Yes
5.	Housing and services programs funded through private entities, including Foundations	Yes
6.	Housing and services programs funded through State Government	Yes
7.	Housing and services programs funded through U.S. Department of Health and Human Services (HHS)	Yes
8.	Housing and services programs funded through U.S. Department of Justice (DOJ)	Yes
9.	Housing Opportunities for Persons with AIDS (HOPWA)	Yes
10.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	Nonexistent
11.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	Yes
12.	Organizations led by and serving LGBT persons	Yes
13.	Organizations led by and serving people with disabilities	Yes
14.	Private Foundations	Yes
15.	Public Housing Authorities	Yes
16.	Runaway and Homeless Youth (RHY)	Yes
17.	Temporary Assistance for Needy Families (TANF)	Yes

Other:(limit 50 characters)	
18. Domestic Violence Housing Providers, Stakeholders, and Advocates	Yes

1C-2.	CoC Consultation with ESG Program Recipients.	
	NOFO Section VII.B.1.b.	

Describe in the field below how your CoC:	
1.	consulted with ESG Program recipients in planning and allocating ESG and ESG-CV funds;
2.	participated in evaluating and reporting performance of ESG Program recipients and subrecipients;
3.	provided Point-in-Time (PIT) count and Housing Inventory Count (HIC) data to the Consolidated Plan jurisdictions within its geographic area; and
4.	provided information to Consolidated Plan Jurisdictions within your CoC's geographic area so it could be addressed in Consolidated Plan update.

**(limit 2,000 characters)**

The District of Columbia Department of Human Services (DHS) is the CoC's ESG recipient. DHS is the primary local funder of homeless services and is a voting member of the DC Interagency Council on Homelessness (DCICH), which is the CoC's Governance Board with the responsibility of coordination of federal homeless assistance resources allocated to the District. DHS consults with the CoC on the ESG allocation including evaluating sub-recipients with support from the CoC's HMIS Lead. The CoC uses ESG funds to support prevention and rapid rehousing activities, an allocation structure based CoC decisions about the most strategic use of the funds. The CoC has engaged in system-wide modeling exercises, using data from the CoC's HMIS and HMIS-comparable databases (for DV programs), to evaluate grant-funded activities and determine allocations for subsequent years. Ongoing evaluation of the grant and its sub-recipients includes quarterly reviews of whether households receiving prevention or rapid rehousing assistance remained housed after receiving assistance to determine the effectiveness of the grant in targeting households for assistance. To aid in this effort, DHS has made a grant to the CoC's HMIS Lead, which in turn uses those funds to conduct the work of evaluating programs using data from HMIS and HMIS comparable databases. The CoC provides data to the District of Columbia Department of Housing and Community Development, the agency that submits the CoC's Consolidated Plan and whose Director is a voting member of the DCICH, to inform that document with local information on homelessness and the jurisdiction's plan to address it.

1C-3.	Ensuring Families are not Separated.	
	NOFO Section VII.B.1.c.	

Select yes or no in the chart below to indicate how your CoC ensures emergency shelter, transitional housing, and permanent housing (PSH and RRH) do not deny admission or separate family members regardless of each family member's self-reported gender:

1.	Conducted mandatory training for all CoC- and ESG-funded service providers to ensure families are not separated.	Yes
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2.	Conducted optional training for all CoC- and ESG-funded service providers to ensure families are not separated.	No
3.	Worked with ESG recipient(s) to adopt uniform anti-discrimination policies for all subrecipients.	Yes
4.	Worked with ESG recipient(s) to identify both CoC- and ESG-funded facilities within your CoC's geographic area that might be out of compliance and took steps to work directly with those facilities to bring them into compliance.	Yes
5.	Sought assistance from HUD by submitting AAQs or requesting technical assistance to resolve noncompliance of service providers.	Yes
6.	Other. (limit 150 characters)	
		No

1C-4.	CoC Collaboration Related to Children and Youth—SEAs, LEAs, Local Liaisons & State Coordinators.	
	NOFO Section VII.B.1.d.	

	Describe in the field below:
1.	how your CoC collaborates with youth education providers;
2.	your CoC's formal partnerships with youth education providers;
3.	how your CoC collaborates with State Education Agency (SEA) and Local Education Agency (LEA);
4.	your CoC's formal partnerships with SEAs and LEAs;
5.	how your CoC collaborates with school districts; and
6.	your CoC's formal partnerships with school districts.

**(limit 2,000 characters)**

The State Education Agency (SEA) for the CoC, the Office of the State Superintendent of Education (OSSE), is a voting member of the CoC Board and participates in the CoC's Youth Committee. An MOU between OSSE and the Collaborative Applicant/HMIS Lead allows for bi-directional data sharing between the SEA and the CoC; which, by extension, facilitates coordination with the 60+ LEAs, also known locally as school districts, comprising the District of Columbia Public Schools (DCPS) and each charter school. This agreement: 1) assists McKinney-Vento Liaisons at each charter or DCPS school with identifying students whose families are receiving services through CoC programs but are unknown to schools; 2) provides the CoC with data on students experiencing homelessness, resulting in improved estimates on service need; and 3) facilitates ongoing coordination between the school system and the CoC with a goal of improving educational outcomes for students experiencing homelessness. Collaboration exists at different points throughout both the education system and the CoC. To wit, policies are in place at the CoC's family intake center to engage families seeking homeless services about the enrollment status of their children and make immediate referrals to OSSE for school and McKinney-Vento programming enrollment. Case managers at family shelters track students' attendance through a secure OSSE system and assist families in transportation and other supports, as needed. OSSE also operates the ReEngagement Center (RC) for youth who have not graduated to reconnect to educational services. For those accessing the ReEngagement Center who require housing assistance, the CoC has trained RC staff on the SPDAT series of assessments so that they can participate in the District's coordinated entry system. Furthermore, the CoC engages education-centered organizations for special projects, including the CoC's annual Point-in-Time Count & Homeless Youth Census.

1C-4a.	CoC Collaboration Related to Children and Youth–Educational Services–Informing Individuals and Families Experiencing Homelessness about Eligibility.	
	NOFO Section VII.B.1.d.	

Describe in the field below written policies and procedures your CoC adopted to inform individuals and families who become homeless of their eligibility for educational services.

**(limit 2,000 characters)**

The Office of the State Superintendent of Education (OSSE) is the CoC's State Education Agency (SEA) for the DC CoC. The DC Dept. of Human Services (DHS) is the primary local funder of homeless services, including services for minors and youth. Both agencies are voting members of the CoC Board and have coordinated on policies and procedures for staff at the CoC's central family intake facility operated by DHS. DHS's policy is that when households present at central intake, staff must ensure that children are enrolled in school and/or with the McKinney-Vento program and facilitate warm handoffs to OSSE, as necessary. Additionally, OSSE and the Collaborative Applicant/HMIS Lead have a bi-directional data sharing agreement which is used to match the CoC's record of students experiencing homelessness (via HMIS) with OSSE's list of students who are receiving McKinney-Vento educational services. Through a secured database set up by OSSE that includes monthly updates from the CoC, liaisons at each school within DCPS and the charter system have access to the list of students enrolled in their school and currently residing in a CoC program, assisting them to identify any student eligible, but not yet enrolled, in McKinney-Vento educational services. OSSE has trained liaisons on procedures for targeting families who have been identified by the CoC and on coordinating with CoC case managers for additional support. OSSE also operates a Re-Engagement Center, which connects youth who have not graduated to educational services, including the McKinney-Vento program.

1C-4b.	CoC Collaboration Related to Children and Youth–Educational Services–Written/Formal Agreements or Partnerships with Early Childhood Services Providers.	
	NOFO Section VII.B.1.d.	

Select yes or no in the chart below to indicate whether your CoC has written formal agreements or partnerships with the listed providers of early childhood services:

		MOU/MOA	Other Formal Agreement
1.	Birth to 3 years	No	No
2.	Child Care and Development Fund	No	No
3.	Early Childhood Providers	No	No
4.	Early Head Start	No	Yes
5.	Federal Home Visiting Program–(including Maternal, Infant and Early Childhood Home and Visiting or MIECHV)	No	No
6.	Head Start	No	Yes
7.	Healthy Start	No	No
8.	Public Pre-K	No	Yes

9.	Tribal Home Visiting Program	No	No
	Other (limit 150 characters)		
10.	District of Columbia Public Schools & Office of State Superintendent of Education	Yes	Yes

1C-5.	Addressing Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors--Annual Training--Best Practices.	
	NOFO Section VII.B.1.e.	

Describe in the field below how your CoC coordinates to provide training for:

1.	Project staff that addresses safety and best practices (e.g., trauma-informed, victim-centered) on safety and planning protocols in serving survivors of domestic violence and indicate the frequency of the training in your response (e.g., monthly, semi-annually); and
2.	Coordinated Entry staff that addresses safety and best practices (e.g., trauma informed care) on safety and planning protocols in serving survivors of domestic violence and indicate the frequency of the training in your response (e.g., monthly, semi-annually).

**(limit 2,000 characters)**

The CoC requires project staff and Coordinated Entry System (CES) staff attend specific training on trauma informed care and working with clients fleeing domestic violence (DV) and trafficking. There are three trainings offered in the slate of CoC trainings. The DC Coalition Against Domestic Violence (DCCADV), the federally-recognized domestic violence coalition for DC and a voting member of the CoC, conducts two of the training sessions: 1.) Trauma Informed Care, a required training offered twice monthly, trains participants to: recognize trauma and explore how trauma may present in the clients that they serve; understand the theory of trauma informed care and learn practical ways to provide trauma informed services to their clients; develop skills for engaging with clients in culturally responsive ways; understand barriers and challenges to providing trauma informed care and learn problem-solving strategies; and learn safety practices for providing services to survivors; and 2.) Understanding Domestic Violence, offered quarterly, provides an overview of what it is, how to identify it, how to support survivors, and how it affects different populations and communities. Additionally, Trauma Informed Care, was developed and is facilitated by the Howard University School of Social Work and is offered monthly. This session identifies and defines a variety of evidence-based models of trauma informed care and practice to be applied when working with persons experiencing homelessness. The models used provide the opportunity for staff to utilize trauma informed care and practice approaches to examine, support and bolster existing organizational policies and procedures.

1C-5a.	Addressing Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors--Using De-identified Aggregate Data.	
	NOFO Section VII.B.1.e.	

Describe in the field below how your CoC uses de-identified aggregate data from a comparable database to assess the special needs related to domestic violence, dating violence, sexual assault, and stalking survivors.

**(limit 2,000 characters)**

The CoC's Domestic Violence provider community uses a HMIS-comparable

VAWA-, VOCA-, and FVPSA-compliant database to track de-identified information on households served in their programs. The CoC Program and local funding streams fund the use of this database. The providers send de-identified, aggregate data to the CoC's HMIS Lead so that it can be included in projects such as the community's Point-in-Time Count. Similar data has been provided for other data-driven projects such as the CoC's Homeless Youth Census, Women's Needs Assessment, and "PIT Plus" which focused on reasons for experiencing homelessness including fleeing domestic violence, dating violence, sexual assault, stalking, and/or human trafficking. Relatedly, the tools used for these data projects were informed by the expertise of the DV provider and advocate community who provided insight on questions regarding violence and trauma. The COC also worked with the DV community in 2020 to create a DV strategic housing plan using aggregate data from both HMIS and the DV comparable database. Moreover, the CoC actively engages the DV provider and advocate community to ensure the needs of individuals and families fleeing DV are part of the greater conversations on homeless services in the jurisdiction. To support continued dialogue, the CoC established the Collaborative on Domestic Violence and Human Services which is a forum for homeless service providers, DV service providers, CoC leadership, and advocates to come together to ensure that the homeless services system is as responsive to the needs of survivors as possible. The Collaborative is convened by the DC Dept. of Human Services which is a voting member of the CoC Board and the CoC's ESG recipient. One of the key focuses of the Collaborative is on tracking outcomes and measuring success, which works to improve the CoC's ability to collect and use information on survivors to better inform work and strategic planning moving forward.

1C-5b.	Addressing Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors—Coordinated Assessment—Safety, Planning, and Confidentiality Protocols.	
	NOFO Section VII.B.1.e.	

Describe in the field below how your CoC's coordinated entry system protocols incorporate trauma-informed, victim-centered approaches while maximizing client choice for housing and services that:

1.	prioritize safety;
2.	use emergency transfer plan; and
3.	ensure confidentiality.

**(limit 2,000 characters)**

The CoC partnered with the DC Coalition Against Domestic Violence (DCADV), the federally recognized statewide DV coalition, to retool its Coordinated Entry System (CES) to ensure it is accessible to DV survivors and that it aligns with confidentiality requirements and uses trauma-informed, victim-centered approaches while maximizing client choice for housing. Households experiencing homelessness present to the CoC via the DC Victim Hotline, the CoC's Shelter Hotline, the Mayor's Call Center, and CES. CES for families is centralized at a single location where homeless services and domestic violence/trauma service providers are collocated. When families presenting for services disclose that they are fleeing DV, they are connected to the appropriate providers to address those service needs with victim-centered, trauma informed approaches. For unaccompanied persons who are DV/trauma survivors, the CoC successfully piloted a CES process, wherein a growing

group of providers across the system make referrals to programs based on individuals' service needs. These processes are anonymized, and persons chose whether to be connected to DV-specific or general housing services depending on their preference. The CoC has implemented a double-blind referral process to ensure confidentiality and protection. When households already receiving CoC services experience DV, the DV provider network can help facilitate transfers so that clients receive appropriate services. Additionally, the CoC is creating a DV-focused CES position to liaise between the DV provider network and non-DV specific services

1C-6.	Addressing the Needs of Lesbian, Gay, Bisexual, Transgender–Anti-Discrimination Policy and Training.	
	NOFO Section VII.B.1.f.	

1.	Did your CoC implement a written CoC-wide anti-discrimination policy ensuring that LGBT individuals and families receive supportive services, shelter, and housing free from discrimination?	Yes
2.	Did your CoC conduct annual CoC-wide training with providers on how to effectively implement the Equal Access to Housing in HUD Programs Regardless of Sexual Orientation or Gender Identity (Equal Access Final Rule)?	Yes
3.	Did your CoC conduct annual CoC-wide training with providers on how to effectively implement Equal Access to Housing in HUD Programs in Accordance with an Individual's Gender Identity (Gender Identity Final Rule)?	Yes

1C-7.	Public Housing Agencies within Your CoC's Geographic Area–New Admissions–General/Limited Preference–Moving On Strategy. You Must Upload an Attachment(s) to the 4B. Attachments Screen.	
	NOFO Section VII.B.1.g.	

Enter information in the chart below for the two largest PHAs highlighted in gray on the CoC-PHA Crosswalk Report at <https://files.hudexchange.info/resources/documents/FY-2020-CoC-PHA-Crosswalk-Report.pdf> or the two PHAs your CoC has a working relationship with—if there is only one PHA in your CoC's geographic area, provide information on the one:

Public Housing Agency Name	Enter the Percent of New Admissions into Public Housing and Housing Choice Voucher Program During FY 2020 who were experiencing homelessness at entry	Does the PHA have a General or Limited Homeless Preference?	Does the PHA have a Preference for current PSH program participants no longer needing intensive supportive services, e.g., Moving On?
District of Columbia (DC) Housing Authority	100%	Yes-Both	Yes
Community Connections	100%	Yes-Both	Yes

1C-7a.	Written Policies on Homeless Admission Preferences with PHAs.	
	NOFO Section VII.B.1.g.	

Describe in the field below:

1.	steps your CoC has taken, with the two largest PHAs within your CoC's geographic area or the two PHAs your CoC has working relationships with, to adopt a homeless admission preference—if your CoC only has one PHA within its geographic area, you may respond for the one; or
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2. state that your CoC has not worked with the PHAs in its geographic area to adopt a homeless admission preference.

**(limit 2,000 characters)**

The CoC's PHAs' admission policy for households experiencing homelessness is part of the District of Columbia Municipal Regulations. The CoC works with PHAs to implement this policy, by ensuring that households experiencing homelessness receive the highest placement priority on PHA waiting lists for housing resources. This includes households who are able to demonstrate that they are actively experiencing homelessness, have no place to live, or who are at risk of losing their current housing. Households seeking Permanent Supportive Housing are included under this preference if they are referred to the PHAs by the District of Columbia government as an individual or family in need of PSH for chronically homeless individuals and families with histories of homelessness. PHAs have also established a shelter system in-reach strategy, under which the District of Columbia Department of Human Services (DHS), which funds the local shelter system, refers chronically homeless or highly vulnerable households in shelter to the CoC's PHAs for connection to its housing resources.

1C-7b. Moving On Strategy with Affordable Housing Providers.

Not Scored—For Information Only

Select yes or no in the chart below to indicate affordable housing providers in your CoC's jurisdiction that your recipients use to move program participants to other subsidized housing:

1. Multifamily assisted housing owners	Yes
2. PHA	Yes
3. Low Income Tax Credit (LIHTC) developments	Yes
4. Local low-income housing programs	Yes
Other (limit 150 characters)	
5. Targeted Affordable Housing (TAH) appropriated through Local Rent Supplement Program (LRSP)	Yes

1C-7c. Including PHA-Funded Units in Your CoC's Coordinated Entry System.

NOFO Section VII.B.1.g.

Does your CoC include PHA-funded units in the CoC's coordinated entry process?

Yes

1C-7c.1. Method for Including PHA-Funded Units in Your CoC's Coordinated Entry System.

NOFO Section VII.B.1.g.

If you selected yes in question 1C-7c., describe in the field below:

1. how your CoC includes the units in its Coordinated Entry process; and

2. whether your CoC's practices are formalized in written agreements with the PHA, e.g., MOUs.

**(limit 2,000 characters)**

The CoC's process for including PHA-funded units in its Coordinated Entry System (CES) mirrors the process use for CoC- and locally-funded units. The allocation of units funded by the PHA are split between designated provider organizations and, when vacancies are available, the CES team makes matches accordingly. Matches are made by prioritizing the most vulnerable to resources that offer both permanent housing subsidies as well as supportive services while those with fewer vulnerabilities may be offered a time limited intervention such as rapid rehousing. Prioritization is based on the household's assessment using the SPDAT series tools. The PHA units are prioritized for those needing both permanent subsidy and service supports. The District Department of Human Services (DHS) and the CoC have an existing partnership with the PHA and work to streamline the approval and lease up process (with steps taken to make the process virtual during the pandemic). High unit utilization is a priority for the CoC so these efforts were implemented with the intention of reducing the time units remain vacant between turnover or new allocations. Additionally, the CoC, DHS, and the PHA established an MOU in 2021 to implement the allocation of the Emergency Housing Vouchers awarded by HUD as a part of the federal government's pandemic response.

1C-7d. Submitting CoC and PHA Joint Applications for Funding for People Experiencing Homelessness.

NOFO Section VII.B.1.g.

Did your CoC coordinate with a PHA(s) to submit a joint application(s) for funding of projects serving families experiencing homelessness (e.g., applications for mainstream vouchers, Family Unification Program (FUP), other non-federal programs)?

Yes

1C-7d.1. CoC and PHA Joint Application—Experience—Benefits.

NOFO Section VII.B.1.g.

If you selected yes to question 1C-7d, describe in the field below:

1. the type of joint project applied for;

2. whether the application was approved; and

3. how your CoC and families experiencing homelessness benefited from the coordination.

**(limit 2,000 characters)**

The CoC submitted a joint application and was awarded for funding under the Family Unification Program (FUP) in 2018 with the local Child Welfare Agency, DC Child and Family Services Administration (CFSA), and the DC Housing Authority (the CoC's primary PHA). As part of the application process, the CoC, Child Welfare Agency, and the PHA executed a Memorandum of Understanding to guide the implementation of all FUP resources in the CoC. This included the development of a DC created a strategic process to identify youth aging out of foster care who are eligible for the FUP voucher program as well as families with open reunification cases with the CFSA. The District maintains a data sharing agreement to support this strategic collaboration and has conducted both historical data matches for system analysis as well as regular monthly

reports and client level coordination sharing to ensure maximum efficiency between the CoC and CFSA's available housing resources. Referrals are made directly to CFSA from the District's Coordinated Entry system to ensure families experiencing homelessness and who meet CFSA's eligibility criteria are quickly and efficiently connected to FUP vouchers. CFSA's Office of Youth Empowerment makes direct referrals to FUP vouchers for eligible youth prior to aging out of foster care. Any youth experiencing homelessness after exiting CFSA may be referred to CFSA by the District's Youth Coordinated Entry system to be assessed for FUP eligibility. The District's application was approved in November 2018 and DC was awarded approximately \$1 million to fund 48 additional FUP vouchers, to total almost 500 FUP vouchers in the District. This has created pathways to permanency for youth households in CoC's programs and created more space in existing youth shelter and transitional housing programs enabling the CoC to serve more youth in crisis.

1C-7e.	Coordinating with PHA(s) to Apply for or Implement HCV Dedicated to Homelessness Including American Rescue Plan Vouchers.	
	NOFO Section VII.B.1.g.	

Did your CoC coordinate with any PHA to apply for or implement funding provided for Housing Choice Vouchers dedicated to homelessness, including vouchers provided through the American Rescue Plan?	Yes
--	-----

1C-7e.1.	Coordinating with PHA(s) to Administer Emergency Housing Voucher (EHV) Program—List of PHAs with MOUs.	
	Not Scored—For Information Only	

Did your CoC enter into a Memorandum of Understanding (MOU) with any PHA to administer the EHV Program?	Yes
---	-----

If you select yes, you must use the list feature below to enter the name of every PHA your CoC has entered into a MOU with to administer the Emergency Housing Voucher Program.

PHA
District of Colum...



## **1C-7e.1. List of PHAs with MOUs**

**Name of PHA:** District of Columbia Housing Authority (DCHA)

## 1C. Coordination and Engagement—Coordination with Federal, State, Local, Private, and Other Organiza

1C-8.	Discharge Planning Coordination.	
	NOFO Section VII.B.1.h.	

Select yes or no in the chart below to indicate whether your CoC actively coordinates with the systems of care listed to ensure persons who have resided in them longer than 90 days are not discharged directly to the streets, emergency shelters, or other homeless assistance programs.

1. Foster Care	Yes
2. Health Care	Yes
3. Mental Health Care	Yes
4. Correctional Facilities	Yes

1C-9.	Housing First—Lowering Barriers to Entry.	
	NOFO Section VII.B.1.i.	

1.	Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe-Haven, and Transitional Housing projects your CoC is applying for in FY 2021 CoC Program Competition.	42
2.	Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe-Haven, and Transitional Housing projects your CoC is applying for in FY 2021 CoC Program Competition that have adopted the Housing First approach.	42
3.	This number is a calculation of the percentage of new and renewal PSH, RRH, Safe-Haven, SSO non-Coordinated Entry projects the CoC has ranked in its CoC Priority Listing in the FY 2021 CoC Program Competition that reported that they are lowering barriers to entry and prioritizing rapid placement and stabilization to permanent housing.	100%

1C-9a.	Housing First—Project Evaluation.	
	NOFO Section VII.B.1.i.	

Describe in the field below how your CoC regularly evaluates projects to ensure those that commit to using a Housing First approach are prioritizing rapid placement and stabilization in permanent housing and are not requiring service participation or preconditions of program participants.

**(limit 2,000 characters)**

The CoC understands that permanent housing without prerequisites or conditions is necessary to end homelessness and has made adherence to Housing First principles a key local policy priority. The CoC has used

adherence to Housing First Principles in its rating and ranking criteria for CoC Program awards. All applicants seeking funding from the CoC are required to provide written commitments that their programs will operate according to Housing First principles and that they will participate in the CoC's Coordinated Entry System (CES). These commitments are written into their subagreements at the time of award. Programs receiving funding through the CoC are disallowed from requiring service participation, setting income requirements for participants, setting "clean time" requirements, or to have other similar preconditions to program entry. The CoC provides monthly training sessions on Housing First and a host of topics to service providers, free of charge. Use of the Housing First approach is evaluated by the CoC at the program and system levels. The CES and HMIS Administrator analyze the rate at which programs are filling vacancies through the CES, the rate at which potential program participants are rejected for a particular program or if participants are terminated once in the program, as well as the time between CES match and lease up. This data is reported to the CoC so it can assess the extent to which programs are in compliance with Housing First principles. Additionally, the CoC's program monitoring staff look for evidence that the approach is being followed when doing program site visits including reviewing the intake documents and interviewing participants and staff on program policies and procedures related to Housing First.

1C-9b.	Housing First–Veterans.	
	Not Scored–For Information Only	

Does your CoC have sufficient resources to ensure each Veteran experiencing homelessness is assisted to quickly move into permanent housing using a Housing First approach?	Yes
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1C-10.	Street Outreach–Scope.	
	NOFO Section VII.B.1.j.	

	Describe in the field below:
1.	your CoC's street outreach efforts, including the methods it uses to ensure all persons experiencing unsheltered homelessness are identified and engaged;
2.	whether your CoC's Street Outreach covers 100 percent of the CoC's geographic area;
3.	how often your CoC conducts street outreach; and
4.	how your CoC tailored its street outreach to persons experiencing homelessness who are least likely to request assistance.

**(limit 2,000 characters)**

The CoC's outreach activities cover 100 percent of the jurisdiction except for federal property located within the District of Columbia boundaries; there is also citywide mobile outreach and numerous drop-in centers and meal programs that offer outreach services. Outreach activities occur daily and include engaging with persons experiencing homelessness, conducting health and safety checks, case management, referrals, and connecting persons with the CoC's Coordinated Entry System (CES). The DC Dept. of Human Services (DHS) funds the Comprehensive Street Outreach Network (CSON) which is a group of providers who are equipped with staff trained to engage clients staying in

encampments, who have declined housing, and/or who are otherwise disconnected from services. Mobile outreach is used for persons in need of transportation to services and shelter. The CoC provides training on DC language access helpline for use when interpreting services are needed; however, most providers have bilingual staff and/or staff trained in communicating through means such as Sign Language. Outreach providers are staffed with persons who have formal training in working with persons who are living with disabling conditions and those who may not seek services on their own. The CoC has invested in drop in and service centers to meet basic needs. DHS launched the Downtown Day Services Center in early 2019, which includes collocation of services such as vital records for onsite documentation assistance for clients, Unity Health Care and DC Dept. Employment Services. There are existing and planned sites specifically targeting youth and adults who are at risk for homelessness, are literally homeless or who have not historically used the CoC's shelters. These sites have trained staff who administer shelter diversion and prevention services through the DHS funded Project Reconnect. Outreach providers and drop in center staff are integrated in the CoC's CES and serve as liaisons with unsheltered persons as they are connected to housing.

1C-11.	<b>Criminalization of Homelessness.</b>	
	NOFO Section VII.B.1.k.	

Select yes or no in the chart below to indicate strategies your CoC implemented to prevent the criminalization of homelessness in your CoC's geographic area:

1.	Engaged/educated local policymakers	Yes
2.	Engaged/educated law enforcement	Yes
3.	Engaged/educated local business leaders	Yes
4.	Implemented communitywide plans	Yes
5.	Other:(limit 500 characters)	

1C-12.	<b>Rapid Rehousing-RRH Beds as Reported in the Housing Inventory Count (HIC).</b>	
	NOFO Section VII.B.1.l.	

	2020	2021
Enter the total number of RRH beds available to serve all populations as reported in the HIC--only enter bed data for projects that have an inventory type of "Current."	5,972	7,892

1C-13.	<b>Mainstream Benefits and Other Assistance-Healthcare-Enrollment/Effective Utilization.</b>	
	NOFO Section VII.B.1.m.	

Indicate in the chart below whether your CoC assists persons experiencing homelessness with enrolling in health insurance and effectively using Medicaid and other benefits.

	Type of Health Care	Assist with Enrollment?	Assist with Utilization of Benefits?
1.	Public Health Care Benefits (State or Federal benefits, Medicaid, Indian Health Services)	Yes	Yes
2.	Private Insurers	Yes	Yes
3.	Nonprofit, Philanthropic	Yes	Yes
4.	Other (limit 150 characters)		

1C-13a.	Mainstream Benefits and Other Assistance—Information and Training.	
	NOFO Section VII.B.1.m	

Describe in the field below how your CoC provides information and training to CoC Program-funded projects by:

1.	systemically providing up to date information on mainstream resources available for program participants (e.g., Food Stamps, SSI, TANF, substance abuse programs) within your CoC's geographic area;
2.	communicating information about available mainstream resources and other assistance and how often your CoC communicates this information;
3.	working with projects to collaborate with healthcare organizations to assist program participants with enrolling in health insurance; and
4.	providing assistance with the effective use of Medicaid and other benefits.

**(limit 2,000 characters)**

The District of Columbia Dept. of Human Services (DHS) is responsible for overseeing the CoC's strategy for mainstream benefits, and DHS's Director is a voting member of the CoC. DHS's Economic Security Administration (ESA) determines eligibility for the following programs: Temporary Cash Assistance for Needy Families (TANF), Medical Assistance, Supplemental Nutrition Assistance Program (SNAP), Child Care Subsidy, Burial Assistance, Interim Disability Assistance (IDA), Parent and Adolescent Support Services (PASS) and Refugee Cash Assistance. Additionally, ESA's Food Stamp Employment and Training Program (FSET) is tasked with providing employment and training services to adults who receive SNAP. ESA's Division of Program Operations delivers services through five Service Centers located throughout the city. ESA's Division of Information Systems oversees and supports the Automated Client Eligibility Determination System (ACEDS) and the TANF Information System, reports data on the administration of customer benefits to federal and local partners. The CoC also has a comprehensive strategy to connect persons in CoC programming with Medicaid and to use Medicaid funding to support services so that more dollars are used for leasing activities. On a quarterly basis, the CoC distributes information to its providers on how they can work to connect more of the program participants to the benefit sources named above. Additionally, the CoC implemented SOAR Works, an initiative designed to increase access to SSI/SSDI for eligible adults who are experiencing or at risk of homelessness and have a mental illness, medical impairment, and/or a co-occurring substance use disorder. CoC Program provider staff attend SOAR trainings to ensure that program participants are connected with these

resources. SOAR-trained providers are connected with SOAR TA Center Liaisons and Local SOAR Leads if they need assistance in making connections to SSA and DDS offices.

1C-14.	Centralized or Coordinated Entry System–Assessment Tool. You Must Upload an Attachment to the 4B. Attachments Screen.	
	NOFO Section VII.B.1.n.	

Describe in the field below how your CoC's coordinated entry system:

1.	covers 100 percent of your CoC's geographic area;
2.	reaches people who are least likely to apply for homeless assistance in the absence of special outreach;
3.	prioritizes people most in need of assistance; and
4.	ensures people most in need of assistance receive assistance in a timely manner.

**(limit 2,000 characters)**

The District of Columbia CoC spans the full geographic boundaries of the District, allowing for the coordinated entry system, locally referred to as Coordinated Assessment and Housing Placement (CAHP), to include service providers in the geographic area and access for all residents of the District. The CAHP system allows for unique service partner agencies to become trained assessors in order to reach households who may not access traditional homeless services (e.g. community mental health service agencies, youth focused service agencies, harm reduction sites, drop in centers, government agencies). This allows other District serving agencies to connect homeless consumers to housing via CAHP, instead of only relying on information entered into HMIS by contracted CoC service agencies. The current prioritization for housing vacancies includes the following: chronic homeless status, shelter long stayers, assessment/vulnerability index, presence of disabling conditions. These factors allow for targeting of the highest need populations including those with extreme medical vulnerabilities and severe mental illness. CAHP system employs the use of case conferencing or client focused discussion with guidelines allowing for targeted review of persons where the assessment is not fully reflective, where there is not strong documentation of their homelessness (i.e. not regularly engaging with shelter or outreach), or where other housing interventions may have failed (i.e. RRH or TH). CAHP system uses the SPDAT suite of tools (along with local questions) for all households as the common assessment tool including VI-SPDAT versions for youth and single adults. The SPDAT (referred to as SPDAT or Family SPDAT) is used when clients are not able to self-report, engage in an assessment or where a survey is not reflective of depth of need. Details on the prioritization for permanent supportive housing and rapid rehousing are outlined in the CAHP Policy & Procedure documents included in the attachments.

1C-15.	Promoting Racial Equity in Homelessness–Assessing Racial Disparities.	
	NOFO Section VII.B.1.o.	

Did your CoC conduct an assessment of whether disparities in the provision or outcome of homeless assistance exists within the last 3 years?	Yes
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1C-15a.	<b>Racial Disparities Assessment Results.</b>	
	NOFO Section VII.B.1.o.	
	Select yes or no in the chart below to indicate the findings from your CoC's most recent racial disparities assessment.	

1.	People of different races or ethnicities are more likely to receive homeless assistance.	Yes
2.	People of different races or ethnicities are less likely to receive homeless assistance.	No
3.	People of different races or ethnicities are more likely to receive a positive outcome from homeless assistance.	No
4.	People of different races or ethnicities are less likely to receive a positive outcome from homeless assistance.	No
5.	There are no racial or ethnic disparities in the provision or outcome of homeless assistance.	Yes
6.	The results are inconclusive for racial or ethnic disparities in the provision or outcome of homeless assistance.	No

1C-15b.	<b>Strategies to Address Racial Disparities.</b>	
	NOFO Section VII.B.1.o.	
	Select yes or no in the chart below to indicate the strategies your CoC is using to address any racial disparities.	

1.	The CoC's board and decisionmaking bodies are representative of the population served in the CoC.	No
2.	The CoC has identified steps it will take to help the CoC board and decisionmaking bodies better reflect the population served in the CoC.	Yes
3.	The CoC is expanding outreach in geographic areas with higher concentrations of underrepresented groups.	Yes
4.	The CoC has communication, such as flyers, websites, or other materials, inclusive of underrepresented groups.	Yes
5.	The CoC is training staff working in the homeless services sector to better understand racism and the intersection of racism and homelessness.	Yes
6.	The CoC is establishing professional development opportunities to identify and invest in emerging leaders of different races and ethnicities in the homelessness sector.	Yes
7.	The CoC has staff, committees, or other resources charged with analyzing and addressing racial disparities related to homelessness.	Yes
8.	The CoC is educating organizations, stakeholders, boards of directors for local and national nonprofit organizations working on homelessness on the topic of creating greater racial and ethnic diversity.	Yes
9.	The CoC reviewed coordinated entry processes to understand their impact on people of different races and ethnicities experiencing homelessness.	Yes
10.	The CoC is collecting data to better understand the pattern of program use for people of different races and ethnicities in its homeless services system.	Yes
11.	The CoC is conducting additional research to understand the scope and needs of different races or ethnicities experiencing homelessness.	Yes
	Other:(limit 500 characters)	
12.		

1C-15c.	Promoting Racial Equity in Homelessness Beyond Areas Identified in Racial Disparity Assessment.	
	NOFO Section VII.B.1.o.	

Describe in the field below the steps your CoC and homeless providers have taken to improve racial equity in the provision and outcomes of assistance beyond just those areas identified in the racial disparity assessment.

**(limit 2,000 characters)**

In the District, African Americans represent 47% of the overall population, yet as of the 2021 Point-in-Time Count, they account for 86% of those experiencing homelessness. The findings of the racial disparity assessment showed no specific differences in the outcomes and service provisions of persons of different races or ethnicities, largely due to the fact that the vast majority of individuals and families in the homeless services system are African American; a direct result of systemic racism, historical housing discrimination, and more recently, gentrification and displacement. The CoC's strategic plan to end homelessness, Homeward DC 2.0, is grounded in the stark reality of the disproportionate effects of the drivers of homelessness in our community on persons of color and thus, focuses several objectives on building a more equitable system. To advance the work outlined in the strategic plan, The CoC created a Racial Equity and Inclusion Work Group (REI WG) in 2020 which serves to ensure policy decisions and CoC programs are evaluated through a racial equity lens. Co-Chaired by the Chief Equity Officer of DC's Office of Racial Equity, the REI WG has created a space within the Continuum for learning, dialogue, and engagement across the provider community and all stakeholders. The CoC is also an A Way Home America Grand Challenge Community, a National initiative consisting of ten communities in the U.S. whose goal is to end homelessness for black, indigenous, youth of color, and LGBTQ+ youth, setting the path to ending homelessness for all youth. Working as a cohort of the challenge has further pushed the CoC to center justice and equity not just in the youth space, but throughout the system. Additionally, in early 2021 the CoC began engaging and leading a regional strategy with the eight neighboring CoCs in the Metropolitan Washington area to examine our work as a region and develop shared strategies to ensure our combined systems are grounded in race equity.

1C-16.	Persons with Lived Experience—Active CoC Participation.	
	NOFO Section VII.B.1.p.	

Enter in the chart below the number of people with lived experience who currently participate in your CoC under the five categories listed:

	Level of Active Participation	Number of People with Lived Experience Within the Last 7 Years or Current Program Participant	Number of People with Lived Experience Coming from Unsheltered Situations
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1.	Included and provide input that is incorporated in the local planning process.	25	2
2.	Review and recommend revisions to local policies addressing homelessness related to coordinated entry, services, and housing.	25	2
3.	Participate on CoC committees, subcommittees, or workgroups.	25	2
4.	Included in the decisionmaking processes related to addressing homelessness.	25	2
5.	Included in the development or revision of your CoC's local competition rating factors.	4	1

1C-17.	Promoting Volunteerism and Community Service.	
	NOFO Section VII.B.1.r.	

Select yes or no in the chart below to indicate steps your CoC has taken to promote and support community engagement among people experiencing homelessness in the CoC's geographic area:

1.	The CoC trains provider organization staff on connecting program participants and people experiencing homelessness with education and job training opportunities.	Yes
2.	The CoC trains provider organization staff on facilitating informal employment opportunities for program participants and people experiencing homelessness (e.g., babysitting, housekeeping, food delivery, data entry).	No
3.	The CoC works with organizations to create volunteer opportunities for program participants.	No
4.	The CoC works with community organizations to create opportunities for civic participation for people experiencing homelessness (e.g., townhall forums, meeting with public officials).	Yes
5.	Provider organizations within the CoC have incentives for employment and/or volunteerism.	Yes
6.	Other:(limit 500 characters)	
	The CoC works with community organizations to ensure people experiencing homelessness have access to voter registration and polling locations, and the CoC hired Peer Covid Educators to share information about the importance of public health and the COVID Vaccine.	Yes

## 1D. Addressing COVID-19 in the CoC's Geographic Area

To help you complete the CoC Application, HUD published resources at [https://www.hud.gov/program\\_offices/comm\\_planning/coc/competition](https://www.hud.gov/program_offices/comm_planning/coc/competition), including:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program Competition
- FY 2021 CoC Application Detailed Instructions—essential in helping you maximize your CoC Application score by giving specific guidance on how to respond to many questions and providing specific information about attachments you must upload
- 24 CFR part 578

1D-1.	<b>Safety Protocols Implemented to Address Immediate Needs of People Experiencing Unsheltered, Congregate Emergency Shelter, Transitional Housing Homelessness.</b>	
	NOFO Section VII.B.1.q.	
	Describe in the field below protocols your CoC implemented during the COVID-19 pandemic to address immediate safety needs for individuals and families living in:	
1.	unsheltered situations;	
2.	congregate emergency shelters; and	
3.	transitional housing.	

**(limit 2,000 characters)**

The CoC worked closely with shelter and transitional housing providers, stakeholders, the DC Dept. of Health (DOH), and consumers to implement the following procedures to prevent the introduction and spread of COVID-19 within District shelters: Institute daily screenings to check for COVID-19 symptoms; Rapidly test residents to quickly identify new cases and conduct contact tracing in order to move any new positive cases and close contacts to the CoC's isolation and quarantine sites; Extend shelter hours to 24/7 and institute a same shelter, same bed policy to reduce movement across the shelter system; Reduce the number of beds in congregate sites compared to pre-COVID capacity; Stagger meal times and moving to "grab-and-go" meals; and Provide PPE for all shelter residents and staff.

1D-2.	<b>Improving Readiness for Future Public Health Emergencies.</b>	
	NOFO Section VII.B.1.q.	

Describe in the field below how your CoC improved readiness for future public health emergencies.

**(limit 2,000 characters)**

The CoC collects Emergency Preparedness plans from all homeless service providers. Based on its experience navigating the pandemic, the CoC implemented a standardized emergency preparedness planning tool, so

providers have clearer, more structured plans for public health emergencies and other crises. In addition to updating the required emergency preparedness reporting, the CoC conducts emergency preparedness planning trainings with the service providers monthly. The CoC has worked with the local Department of Health to implement ongoing information sessions with service providers on best practices, to answer questions about mitigating risk of spreading COVID-19 and other diseases in shelter settings, and to provide clients with COVID-19 and flu vaccine access. The sessions are ongoing and are used to communicate important health update and other urgent information as well as helpful tips and reminders to help homeless service providers to improve or update their plans.

1D-3.	CoC Coordination to Distribute ESG Cares Act (ESG-CV) Funds.	
NOFO Section VII.B.1.q		
Describe in the field below how your CoC coordinated with ESG-CV recipients to distribute funds to address:		
1.	safety measures;	
2.	housing assistance;	
3.	eviction prevention;	
4.	healthcare supplies; and	
5.	sanitary supplies.	

**(limit 2,000 characters)**

The District of Columbia Department of Human Services (DHS) is the CoC's ESG recipient. DHS worked with the CoC's Strategic Planning Committee to determine the best use of ESG-CV funds. The Strategic Planning Committee includes providers, persons with lived experience, advocates, government partners, and other key stakeholders. ESG-CV funds were used to fund hotel rooms for medically vulnerable customers residing in congregate shelters or who were unsheltered and were at high risk for COVID-19. Eligibility criteria include anyone who is over 55 years of age, or customers of any age who have underlying medical conditions putting them at highest risk if they are exposed to COVID-19. Onsite medical staff review all referrals to determine eligibility. The CoC envisions these hotels as consumers last stop in the shelter system before moving to permanent housing. In order to facilitate this path to permanent housing for as many customers as possible, the CoC has taken a number of steps, including: Adjusting coordinated entry criteria to prioritize medically vulnerable customers at hotels; Providing onsite case management to support initial documentation gathering for housing applications and to facilitate connections to Permanent Housing case managers; Expediting eligibility review of housing applications; and Proactively identifying potential housing units and landlords where customers can use site-based or scattered-site housing vouchers. Additionally, the DHS provided funding to purchase and distribute PPE to providers on a weekly basis, to purchase and install hand-sanitizer stations within program facilities, to purchase and install dry hydrogen peroxide devices combat to airborne and surface viruses and infections, and to enhance deep cleaning in program facilities.

**NOFO Section VII.B.1.q.**

Describe in the field below how your CoC coordinated with mainstream health (e.g., local and state health agencies, hospitals) during the COVID-19 pandemic to:

- |    |  |
|----|--|
| 1. | decrease the spread of COVID-19; and   |
| 2. | ensure safety measures were implemented (e.g., social distancing, hand washing/sanitizing, masks). |

**(limit 2,000 characters)**

The CoC has distributed masks and other supplies to providers to ensure that there were enough to provide to clients served. We also worked with providers to ensure they had enough supplies to offer staff working with clients. To minimize client and staff physical interaction, we moved case management to an electronic platform with virtual and/or telephonic meetings. For providers that may have challenges in this transition, we worked with them to ensure they had the technology to move to a virtual or telephonic platform. The Collaborative Applicant required the posting of public health information flyers around site-based buildings and for electronic distribution to clients through email or text message. This information communicated information and reminders on how each person can act mitigating the spread of the virus. At site-based programs, the CoC installed of hand sanitizing stations. We worked with providers to ensure that social distancing was enforced at site-based locations. In addition to ensuring that the site-based program providers were able to implement social distancing and had the necessary personal protective equipment for both clients and staff, TCP conducted deep cleanings at site-based programs to ensure that the proper sanitizing was completed. We implemented a daily screening practice for staff and clients to report if they have any symptoms of COVID-19 as well as conducted COVID-19 testing events at site-based programs. Understanding that sometimes clients take information better from other clients, the CoC implemented a peer educator program. This program allowed for clients to engage with other clients about COVID-19, to share information about the virus and encourage them to take precautionary steps to mitigate the spread of the virus. Clients who served as peer educators participated in meetings and trainings on understanding the virus and were knowledgeable with resources to get testing or disinfecting supplies for their homes.

1D-5.	Communicating Information to Homeless Service Providers.	
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**NOFO Section VII.B.1.q.**

Describe in the field below how your CoC communicated information to homeless service providers during the COVID-19 pandemic on:

- |    |                                  |
|----|----------------------------------|
| 1. | safety measures;                 |
| 2. | changing local restrictions; and |
| 3. | vaccine implementation.          |

**(limit 2,000 characters)**

The CoC worked closely with homeless service providers to ensure that they had the latest information at all time. To accomplish this, the CoC and local government agencies, hosted weekly meetings with providers to discuss concerns and communicate changes in local restrictions. Held virtual town hall meetings with service providers to communicate the latest information from the

local Department of Health and the CDC regarding safety measures. Information shared during the meetings would be shared electronically so that they would be provided with the current flyers and other visual aides to communicate safety measures throughout all programs. The CoC required that staff include the web addresses and links to the latest local information regarding the local Department of Health and the CDC in email signatures. CoC staff also completed contact tracing certification to ensure that providers were completing tracing efforts correctly and efficiently. In addition to the measures previously mentioned, the CoC partnered with the local government a local public health agency to provide vaccination clinics for clients in homeless service programs. Resources were provided to clients who needed transportation assistance to get them to a vaccination site if necessary. Our partners were able to implement a mobile vaccination center that would visit and station at a site-based program for several hours a day to ensure that we reach as many clients in homeless service programs as possible who desired to be vaccinated. We also engaged the peer educators to inform clients about the vaccine and its necessity to return to a safe community.

1D-6.	Identifying Eligible Persons Experiencing Homelessness for COVID-19 Vaccination.	
	NOFO Section VII.B.1.q.	

Describe in the field below how your CoC identified eligible individuals and families experiencing homelessness for COVID-19 vaccination based on local protocol.

**(limit 2,000 characters)**

The CoC is partnering with the DC Depts. of Health (DOH) and Human Services (DHS) and Unity Health Care (the CoC's safety net healthcare provider) to facilitate access to the COVID-19 vaccine for persons experiencing homelessness. Beginning in February 2021, the CoC established vaccine clinics at shelters, CoC hotel sites for medically vulnerable persons experiencing homelessness, and at encampments across DC to bring the vaccine to people where they are. In order to answer questions and address concerns about the vaccine and its safety, the CoC and its partners hold town halls at each shelter, led by Unity Health Care and DOH medical professionals, and are distributing materials to clients with more information about the vaccine. Additionally, the CoC implemented a COVID-19 Peer Educator Program, 23 District residents currently are sharing information and resources on COVID-19 protective measures, promoting compliance with COVID-19 guidance, and encouraging vaccination participation among shelter residents. To date more than 3000 consumers have received the vaccine.

1D-7.	Addressing Possible Increases in Domestic Violence.	
	NOFO Section VII.B.1.e.	

Describe in the field below how your CoC addressed possible increases in domestic violence calls for assistance due to requirements to stay at home, increased unemployment, etc. during the COVID-19 pandemic.

**(limit 2,000 characters)**

The primary provider of emergency services for persons and families fleeing DV in the CoC is DC SAFE. DC SAFE's client base has increased by 57% and providing crisis housing to over 500 individuals in emergency hotels and nearly 300 families at their SAFE Space Crisis Shelter. The CoC provided DC SAFE with funding support to equip DC SAFE with personal protective equipment and new technology for virtual operations. The CoC's investment was critical to DC SAFE's ability to pivot quickly and maintain crisis services for survivors of domestic violence during the pandemic. The technology made supportive services available remotely and ensured the continued operations of the crisis response hotline. Personal protective equipment, including masks and shields, were utilized by shelter and on-call staff who have provided in-person services throughout the pandemic.

1D-8.	Adjusting Centralized or Coordinated Entry System.	
	NOFO Section VII.B.1.n.	

Describe in the field below how your CoC adjusted its coordinated entry system to account for rapid changes related to the onset and continuation of the COVID-19 pandemic.

**(limit 2,000 characters)**

The CoC's Coordinated Entry System (CES) maintained operations without interruption throughout the pandemic. However, the CES modified its processes by moving training and case conferencing meetings to virtual settings so that they could continue on their regular schedule. In response to COVID-19 pandemic, the DC Department of Human Services (DHS) acquired local hotels to serve two distinct needs. Isolation and Quarantine (ISAQ) sites were created for clients who need to quarantine after exposure or while they were actively symptomatic. Additionally, separate preventative sites called Pandemic Emergency Program for Vulnerable Individuals (PEP V), were stood up for single adults, to provide increased safety and social distancing for clients at high risk for contracting COVID-19 as well as to help depopulate and allow for great social distancing in shelter. PEP-V has proven essential to the CoC's response to COVID and the ability of CES to redevelop prioritization of the limited permanent housing resources. The overall impact of COVID-19 highlighted a more immediate need to shift to focus on identifying and prioritizing those with extreme COVID medical vulnerability. CES leadership teams updated CAHP matching processes to prioritize individuals who were most vulnerable for COVID-19 for connection to permanent supportive housing resources. To aid in moving clients into these resources, the CoC held virtual housing inspections, voucher briefings, and designed processes for virtual document collection, and the CoC secured private funding to provide cell phones to clients to help them stay connected with providers who were working remotely.

## 1E. Project Capacity, Review, and Ranking—Local Competition

To help you complete the CoC Application, HUD published resources at [https://www.hud.gov/program\\_offices/comm\\_planning/coc/competition](https://www.hud.gov/program_offices/comm_planning/coc/competition), including:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program Competition
- FY 2021 CoC Application Detailed Instructions—essential in helping you maximize your CoC Application score by giving specific guidance on how to respond to many questions and providing specific information about attachments you must upload
- 24 CFR part 578

1E-1.	Announcement of 30-Day Local Competition Deadline—Advance Public Notice of How Your CoC Would Review, Rank, and Select Projects. You Must Upload an Attachment to the 4B. Attachments Screen.	
	NOFO Section VII.B.2.a. and 2.g.	

1.	Enter the date your CoC published the 30-day submission deadline for project applications for your CoC's local competition.	08/27/2021
2.	Enter the date your CoC publicly posted its local scoring and rating criteria, including point values, in advance of the local review and ranking process.	09/15/2021

1E-2.	Project Review and Ranking Process Your CoC Used in Its Local Competition. You Must Upload an Attachment to the 4B. Attachments Screen. We use the response to this question as a factor when determining your CoC's eligibility for bonus funds and for other NOFO criteria listed below.	
	NOFO Section VII.B.2.a., 2.b., 2.c., and 2.d.	

Select yes or no in the chart below to indicate how your CoC ranked and selected project applications during your local competition:

1.	Established total points available for each project application type.	Yes
2.	At least 33 percent of the total points were based on objective criteria for the project application (e.g., cost effectiveness, timely draws, utilization rate, match, leverage), performance data, type of population served (e.g., DV, youth, Veterans, chronic homelessness), or type of housing proposed (e.g., PSH, RRH).	Yes
3.	At least 20 percent of the total points were based on system performance criteria for the project application (e.g., exits to permanent housing destinations, retention of permanent housing, length of time homeless, returns to homelessness).	Yes
4.	Used data from a comparable database to score projects submitted by victim service providers.	Yes
5.	Used objective criteria to evaluate how projects submitted by victim service providers improved safety for the population they serve.	Yes
6.	Used a specific method for evaluating projects based on the CoC's analysis of rapid returns to permanent housing.	Yes

1E-2a.	Project Review and Ranking Process—Addressing Severity of Needs and Vulnerabilities.	
	NOFO Section VII.B.2.d.	

Describe in the field below how your CoC reviewed, scored, and selected projects based on:

1.	the specific severity of needs and vulnerabilities your CoC considered when ranking and selecting projects; and
2.	considerations your CoC gave to projects that provide housing and services to the hardest to serve populations that could result in lower performance levels but are projects your CoC needs in its geographic area.

**(limit 2,000 characters)**

The CoC's Ranking Committee considered participant histories of incarceration, domestic violence or trauma, mental health or substance abuse issues, medical fragility, and whether projects predominantly serve youth or older adults in making their selection of projects, both in terms of scoring and ranking renewals and selecting the CoC's applicants for the Bonus opportunities. In addition to qualitative performance metrics, the CoC also considers qualitative factors such as demand within the community for certain types of programs when making its selection decisions. This year, given the ongoing COVID-19 environment and the fact that the CoC's HUD portfolio is predominantly Permanent Supportive Housing programs that serve persons experiencing chronic homelessness at entry, the Ranking Committee made a decision to prioritize renewing programs over Bonus opportunity applicants in the CoC's ranking in hopes of ensuring their renewal to allow participants to remain housed. Moreover, the Ranking Committee gave consideration to projects work with harder to service populations. Each provider is asked to submit a letter describing their program, the unique role it fills in the CoC, and information on its participants and their vulnerabilities for the Ranking Committee to have a information to consider in addition to the qualitative metrics used by the CoC.

1E-3.	Promoting Racial Equity in the Local Review and Ranking Process.	
	NOFO Section VII.B.2.e.	

Describe in the field below how your CoC:

1.	obtained input and included persons of different races, particularly those over-represented in the local homelessness population, when determining the rating factors used to review project applications;
2.	included persons of different races, particularly those over-represented in the local homelessness population, in the review, selection, and ranking process;
3.	rated and ranked projects based on the degree to which their program participants mirror the homeless population demographics (e.g., considers how a project promotes racial equity where individuals and families of different races are over-represented).

**(limit 2,000 characters)**

The CoC's Ranking Committee was comprised of non-conflicted members of the CoC and care was taken to assemble a group of persons that was racially and ethnically diverse, that included persons with lived experience of homelessness, that had representation from key demographic groups such as youth and LGBTQ+ persons, and that included a mix of consumer, provider, and advocate voices. Prior to convening the Ranking Committee, the Collaborative Applicant led several community discussions with CoC committees and workgroups where the performance metrics and policy priorities that the Ranking Committee would consider were decided upon. These groups



reflected the diversity that was also found on the Ranking Committee. One criteria for the Ranking Committee to consider moving forward is to ensure that, when assessing programs for positive performance, that successful outcomes are shared among all program participants and for the CoC's HMIS Lead to report on how incomes differ, if at all, among demographic groups (particularly those that are over-represented among persons served by the CoC).

1E-4.	Reallocation—Reviewing Performance of Existing Projects. We use the response to this question as a factor when determining your CoC's eligibility for bonus funds and for other NOFO criterion below.	
	NOFO Section VII.B.2.f.	

Describe in the field below:

1.	your CoC's reallocation process, including how your CoC determined which projects are candidates for reallocation because they are low performing or less needed;
2.	whether your CoC identified any projects through this process during your local competition this year;
3.	whether your CoC reallocated any low performing or less needed projects during its local competition this year;
4.	why your CoC did not reallocate low performing or less needed projects during its local competition this year, if applicable; and
5.	how your CoC communicated the reallocation process to project applicants.

**(limit 2,000 characters)**

The CoC's Ranking Committee generally decides to reallocate a program if it has been ranked at or near the bottom of the CoC's performance ranking in more than one Competition cycle or if performance on key metrics has been consistently below the community's agreed upon performance standards. The Ranking Committee informs a project that it is being considered for reallocation and gives the provider an opportunity to address performance deficiencies and provider their plan for improvement. If the Ranking Committee does not find this to be sufficient it asks the Collaborative Applicant to inform the project that it will be reallocated and plans are made to do so within the Competition cycle. In the 2021 Competition, the CoC did not identify any projects needing to be reallocated either due to do poor performance or due a lack of community need for a particular program type. This was due to all programs having met most if not all performance standards considered in the ranking and because programs with low need have all been reallocated in the past several Competition cycles (more than 25% of the CoC's 2016 ARD has been reallocated between the 2016 and 2019 Competitions). The reallocation process is communicated to providers during Collaborative Applicant led community meetings and HUD CoC Program trainings and, in the event, a project is selected for reallocation, the Collaborative Applicant communicates with the provider about what that means for their project as well as the process for scaling the project down to ensure no participant is unhoused when the project ends.

1E-4a.	Reallocation Between FY 2016 and FY 2021. We use the response to this question as a factor when determining your CoC's eligibility for bonus funds and for other NOFO criterion below.	
	NOFO Section VII.B.2.f.	

Did your CoC cumulatively reallocate at least 20 percent of its ARD between FY 2016 and FY 2021?	Yes
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1E-5.	Projects Rejected/Reduced–Public Posting. You Must Upload an Attachment to the 4B. Attachments Screen if You Select Yes.	
	NOFO Section VII.B.2.g.	

1.	Did your CoC reject or reduce any project application(s)?	Yes
2.	If you selected yes, enter the date your CoC notified applicants that their project applications were being rejected or reduced, in writing, outside of e-snaps.	10/15/2021

1E-5a.	Projects Accepted–Public Posting. You Must Upload an Attachment to the 4B. Attachments Screen.	
	NOFO Section VII.B.2.g.	

Enter the date your CoC notified project applicants that their project applications were accepted and ranked on the New and Renewal Priority Listings in writing, outside of e-snaps.	10/13/2021
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1E-6.	Web Posting of CoC-Approved Consolidated Application. You Must Upload an Attachment to the 4B. Attachments Screen.	
	NOFO Section VII.B.2.g.	

Enter the date your CoC's Consolidated Application was posted on the CoC's website or affiliate's website—which included: 1. the CoC Application; 2. Priority Listings; and 3. all projects accepted, ranked where required, or rejected.	11/16/2021
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## 2A. Homeless Management Information System (HMIS) Implementation

To help you complete the CoC Application, HUD published resources at [https://www.hud.gov/program\\_offices/comm\\_planning/coc/competition](https://www.hud.gov/program_offices/comm_planning/coc/competition), including:

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- 24 CFR part 578

2A-1.	HMIS Vendor.	
	Not Scored—For Information Only	

Enter the name of the HMIS Vendor your CoC is currently using.	Wellsky
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2A-2.	HMIS Implementation Coverage Area.	
	Not Scored—For Information Only	

Select from dropdown menu your CoC's HMIS coverage area.	Single CoC
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2A-3.	HIC Data Submission in HDX.	
	NOFO Section VII.B.3.a.	

Enter the date your CoC submitted its 2021 HIC data into HDX.	05/09/2021
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2A-4.	HMIS Implementation—Comparable Database for DV.	
	NOFO Section VII.B.3.b.	

Describe in the field below actions your CoC and HMIS Lead have taken to ensure DV housing and service providers in your CoC:

1.	have a comparable database that collects the same data elements required in the HUD-published 2020 HMIS Data Standards; and
2.	submit de-identified aggregated system performance measures data for each project in the comparable database to your CoC and HMIS lead.

(limit 2,000 characters)

The CoC and HMIS Lead have worked closely with the DC Coalition of Domestic Violence (DCCADV), a federally-recognized statewide coalition of domestic violence programs, organizations, and individuals organized to ensure the elimination of domestic violence in the District of Columbia, to have an HMIS comparable database for the CoC's DV programs. DCCADV identified Osnium for use by programs funded by the District Government and worked with the vendor and CoC's HMIS Lead & Collaborative Applicant to ensure that Osnium could be used by programs receiving HUD CoC funding to meet its reporting requirements. To date, the CoC has four HUD CoC programs using Osnium to meet their reporting requirements to HUD and to the CoC, and the system is updated regularly to align with the federal HMIS Data Standards. Providers using Osnium are able to submit de-identified, aggregated system performance measures data to CoC and HMIS lead and the projects' data is included in the CoC's submission of System Performance Metrics, the CoC's PIT counts, and the projects use Osnium to submit their APR data via SAGE.

2A-5.	Bed Coverage Rate—Using HIC, HMIS Data—CoC Merger Bonus Points.	
	NOFO Section VII.B.3.c. and VII.B.7.	

Enter 2021 HIC and HMIS data in the chart below by project type:

Project Type	Total Beds 2021 HIC	Total Beds in HIC Dedicated for DV	Total Beds in HMIS	HMIS Bed Coverage Rate
1. Emergency Shelter (ES) beds	4,581	72	4,383	97.21%
2. Safe Haven (SH) beds	20	0	20	100.00%
3. Transitional Housing (TH) beds	1,671	291	1,210	87.68%
4. Rapid Re-Housing (RRH) beds	7,892	58	7,241	92.43%
5. Permanent Supportive Housing	11,243	138	9,711	87.45%
6. Other Permanent Housing (OPH)	4,168	0	4,123	98.92%

2A-5a.	Partial Credit for Bed Coverage Rates at or Below 84.99 for Any Project Type in Question 2A-5.	
	NOFO Section VII.B.3.c.	

For each project type with a bed coverage rate that is at or below 84.99 percent in question 2A-5, describe:

1.	steps your CoC will take over the next 12 months to increase the bed coverage rate to at least 85 percent for that project type; and
2.	how your CoC will implement the steps described to increase bed coverage to at least 85 percent.

(limit 2,000 characters)

n/a

2A-5b.	Bed Coverage Rate in Comparable Databases.	
	NOFO Section VII.B.3.c.	

Enter the percentage of beds covered in comparable databases in your CoC's geographic area.	86.80%
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2A-5b.1.	Partial Credit for Bed Coverage Rates at or Below 84.99 for Question 2A-5b.	
	NOFO Section VII.B.3.c.	

If the bed coverage rate entered in question 2A-5b. is 84.99 percent or less, describe in the field below:

1.	steps your CoC will take over the next 12 months to increase the bed coverage rate to at least 85 percent; and
2.	how your CoC will implement the steps described to increase bed coverage to at least 85 percent.

**(limit 2,000 characters)**

n/a

2A-6.	Longitudinal System Analysis (LSA) Submission in HDX 2.0.	
	NOFO Section VII.B.3.d.	

Did your CoC submit LSA data to HUD in HDX 2.0 by January 15, 2021, 8 p.m. EST?	Yes
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## 2B. Continuum of Care (CoC) Point-in-Time (PIT) Count

To help you complete the CoC Application, HUD published resources at [https://www.hud.gov/program\\_offices/comm\\_planning/coc/competition](https://www.hud.gov/program_offices/comm_planning/coc/competition), including:

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2B-1.	Sheltered and Unsheltered PIT Count—Commitment for Calendar Year 2022	
	NOFO Section VII.B.4.b.	

Does your CoC commit to conducting a sheltered and unsheltered PIT count in Calendar Year 2022?	Yes
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2B-2.	Unsheltered Youth PIT Count—Commitment for Calendar Year 2022.	
	NOFO Section VII.B.4.b.	

Does your CoC commit to implementing an unsheltered youth PIT count in Calendar Year 2022 that includes consultation and participation from youth serving organizations and youth with lived experience?	Yes
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## 2C. System Performance

To help you complete the CoC Application, HUD published resources at [https://www.hud.gov/program\\_offices/comm\\_planning/coc/competition](https://www.hud.gov/program_offices/comm_planning/coc/competition), including:

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2C-1.	Reduction in the Number of First Time Homeless—Risk Factors.	
	NOFO Section VII.B.5.b.	

Describe in the field below:

1.	how your CoC determined which risk factors your CoC uses to identify persons becoming homeless for the first time;
2.	how your CoC addresses individuals and families at risk of becoming homeless; and
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the number of individuals and families experiencing homelessness for the first time or to end homelessness for individuals and families.

**(limit 2,000 characters)**

The CoC uses household records in HMIS to track individuals and families newly entering the homeless services system and periodically conducts more in depth analyses on the risk factors contributing to households becoming homeless for the first time. In a recent survey conducted by the CoC about the causes of clients' homelessness and what could have prevented it, most respondents – even those living with other factors that complicate their housing stability – pointed to economic issues such as lack of employment resources and housing unaffordability in what led them to need homelessness services. To further illustrate the housing affordability crisis as a risk factor for homelessness, DC's Office of Planning estimated that over 56,000 households (roughly 12% of DC's population) were extremely cost burdened (paying more than 50% of their income for housing), pre-pandemic. To address the economic needs of households at risk, the DC Dept. of Human Services (DHS) continues to expand its locally-funded prevention and diversion programming. These programs provide residents in housing crises with assistance with arrearages, eviction-related fees, security deposits, and first month's rents. Prevention resources targeting persons exiting justice, foster care, and behavioral health systems are also available. Additionally, the DC Dept. of Housing and Community Development (DHCD) developed a Tenant Based Rental Assistance program using HOME funds that help to prevent homelessness and provide stability in maintaining housing. DHCD also uses local and federal funding to create, preserve, and protect affordable housing through the District's Housing Production Trust Fund. DHCD and DHS (the CoC's HOME and ESG recipients), the DC Interagency Council on Homelessness, and the Collaborative Applicant/HMIS Lead are all responsible for overseeing the CoC's

strategy for reducing the number of individuals and families experiencing homelessness for the first time.

2C-2.	Length of Time Homeless–Strategy to Reduce.	
	NOFO Section VII.B.5.c.	
	Describe in the field below:	
1.	your CoC's strategy to reduce the length of time individuals and persons in families remain homeless;	
2.	how your CoC identifies and houses individuals and persons in families with the longest lengths of time homeless; and	
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the length of time individuals and families remain homeless.	

**(limit 2,000 characters)**

The CoC's strategy for reducing the length of time unaccompanied individuals and families remain homeless relies on continued development of housing resources that meet all levels of service needs. In particular, the CoC has continued to expand its use of Rapid Rehousing (RRH), through continued development of RRH programs with VA and HUD resources (including both CoC and ESG dollars). Furthermore, both individuals and families in CoC programming can connect to Targeted Affordable Housing (TAH), a locally-funded intervention that offers "light touch" services for those who do not exit through RRH or PSH. TAH also helps households in Permanent Supportive Housing (PSH) to "step down" if that intensity of services is no longer necessary (thereby creating space in PSH programs for those who are the most vulnerable). Adding prevention and diversion resources to keep some households from needing the system has been impactful as well, as has been the lowering of barriers to all levels of CoC programming and bringing online programs specialized for specific populations, such as veterans or youth, to better serve those groups. The CoC regularly reviews its performance on this metric. Lowering the length of time homeless has been a key performance metric that the CoC reviews data on at both system and program levels on a quarterly basis. The CoC identifies households with the longest lengths of time homeless in its HMIS; matches to the appropriate housing intervention are made through the CoC's coordinated entry data, which is housed in HMIS as well. The DC Dept. of Human Services (DHS), the District of Columbia Interagency Council on Homelessness, and the CoC's Collaborative Applicant/HMIS Lead oversee the CoC's strategy for reducing the length of time homeless in the CoC.

2C-3.	Exits to Permanent Housing Destinations/Retention of Permanent Housing.	
	NOFO Section VII.B.5.d.	
	Describe in the field below how your CoC will increase the rate that individuals and persons in families residing in:	
1.	emergency shelter, safe havens, transitional housing, and rapid rehousing exit to permanent housing destinations; and	
2.	permanent housing projects retain their permanent housing or exit to permanent housing destinations.	

**(limit 2,000 characters)**



The CoC's strategy to increase the rate at which individuals and families in emergency shelter, safe havens, transitional housing, and rapid rehousing exit to permanent housing includes: increasing the supply of permanent supportive and affordable housing, offering targeted employment assistance, and increasing prevention and diversion efforts. The CoC has also developed permanent housing interventions to meet emerging community needs, including Targeted Affordable Housing (TAH) that assists households with lighter touch services and housing supports. To ensure that individuals and families retain housing once in permanent housing, the CoC first works to ensure that households are appropriately matched to the necessary housing and service supports through its coordinated entry system. The CoC also works to ensure participant success by requiring its permanent housing program to operate in accordance with the Housing First model. Additionally, TAH is used to help those in PSH who no longer have that level of service need to step down to housing on their own with limited supports, thereby ensuring households with less intensive needs are connected to the best possible resource that will support their stability. Additionally, the CoC has worked to bolster relationships with landlords through the creation of a Landlord Engagement Work Group of the DC Interagency Council in order to have greater involvement from the landlord community, particularly those with histories of working with populations receiving various kinds of housing subsidies, and have furthermore engaged them to be a part of the CoC's planning process as well as to serve on the CoC's Board.

2C-4.	Returns to Homelessness--CoC's Strategy to Reduce Rate.	
	NOFO Section VII.B.5.e.	
	Describe in the field below:	
1.	how your CoC identifies individuals and families who return to homelessness;	
2.	your CoC's strategy to reduce the rate of additional returns to homelessness; and	
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the rate individuals and persons in families return to homelessness.	

**(limit 2,000 characters)**

The CoC monitors HMIS records to identify unaccompanied individuals and families that have returned to the CoC. This is done through quarterly reviews of program-level and system-wide data on persons who return after an exit to some type of permanent housing and through monthly reviews of HMIS service histories of households entering the CoC in a given month. The CoC's strategy to reduce returns to homelessness is a two-pronged approach: first, the regular data reviews support the CoC in identifying housing providers with higher return rates or high incidents of rates of return among subpopulations who were targeted for placement in a specific housing resource that was unsuccessful for them, this provides opportunities to improve service delivery at the provider-level that, in turn, may improve housing retention rates; and, second, the CoC has worked over the past few years to diversify its affordable housing options in order to meet the spectrum of need, including adding a locally-funded Targeted Affordable Housing subsidy which offers lighter touch supportive services and housing support. Furthermore, the CoC and its HMIS Lead have assessed inflow patterns and surveyed CoC participants on reasons that they have re-experienced homelessness over time to identify causal factors, this process

aids in the development of potential interventions such as diversion or prevention programming. The strategy employed has produced a year-to-year reduction in rates of returns to homelessness for the past three years. The DC Depts. of Human Services and Housing and Community Development, the District of Columbia Interagency Council on Homelessness, and the Collaborative Applicant/HMIS Lead are responsible for overseeing the strategy on reducing the rate of individuals and persons and families returning to homelessness.

2C-5.	Increasing Employment Cash Income-Strategy.	
	NOFO Section VII.B.5.f.	
	Describe in the field below:	
1.	your CoC's strategy to increase employment income;	
2.	how your CoC works with mainstream employment organizations to help individuals and families increase their cash income; and	
3.	provide the organization name or position title that is responsible for overseeing your CoC's strategy to increase income from employment.	

**(limit 2,000 characters)**

Increasing the employment opportunities of households experiencing or formerly experiencing homelessness is a key tenant of Homeward DC 2.0, the CoC's strategic plan to end homelessness. There are multiple strategies in the District's plan that call for increasing employment income and access to employment opportunities, including: co-location of employment services at shelters and day centers to increase access to workforce services; periodic cross-training (quarterly or semi-annually) between workforce and homeless services system staff and partners to ensure each set of stakeholders understands available programs, services, and protocols of the other system; and providing targeted employment training and placement assistance for households that have been matched to Rapid Rehousing programs (though resources are available to participants at all levels of the CoC). When development and large-scale job opportunities are on the horizon, the CoC coordinates with the District Government to ensure that CoC program participants can become trained and work-ready for these positions. Performance on increasing income from employment among the CoC's service providers is monitored on a quarterly basis, and the CoC provides its provider pool with resources for connecting participants with employment resources including establishing formal relationships with mainstream service providers as well as case management training that includes ways to encourage and support participants to access and maintain employment and increase their income. Leading these efforts are the District Depts. of Employment Services (DOES), Human Services (DHS), Behavioral Health (DBH), and Housing and Community Development (DHCD), as well as the District of Columbia Interagency Council on Homelessness, and the Collaborative Applicant/HMIS. Other entities involved include: the University of the District of Columbia and various mainstream employment agencies.

2C-5a.	Increasing Employment Cash Income-Workforce Development-Education-Training.	
	NOFO Section VII.B.5.f.	

Describe in the field below how your CoC:	
1.	promoted partnerships and access to employment opportunities with private employers and private employment organizations, such as holding job fairs, outreach to employers, and partnering with staffing agencies; and
2.	is working with public and private organizations to provide meaningful education and training, on-the-job training, internships, and employment opportunities for program participants.

**(limit 2,000 characters)**

Beginning in 2019, the CoC created a partnership between its Rapid Rehousing (RRH) providers and the Department of Employment Services (DOES). This partnership allows those matched to RRH to be directly referred to appropriate DOES programs, such as training programs or referral to open positions among an array of private employers in DOES's network. There are specific programs at DOES for those experiencing homelessness who may have other employment barriers including a history of job cycling, a lack of secondary education credentials, documented history of substance abuse, a felony conviction, or basic skills deficiency. RRH providers and DOES coordinate with each client to ensure they are able to work on housing and employment simultaneously. The partnership allows individuals who have enrolled in DOES programs and already in the homeless services system to be referred directly to RRH so that they can be connected to both employment and housing as quickly as possible. Likewise, the CoC and its HMIS Lead train DOES staff on the CoC's coordinated entry common assessment tool so that households experiencing homelessness who connect with DOES before CoC services can be connected to RRH via DOES as quickly as possible. Additionally, DOES has programs available for those with fewer barriers, for those interested in additional training/education, or those 50+ who are looking to get back into the workforce and in need of focused training for employment. Furthermore, many of the CoC's providers have employment specialists on staff and the CoC distributes resources on connecting consumers with employment to its service providers on a regular basis.

2C-5b.	Increasing Non-employment Cash Income.	
	NOFO Section VII.B.5.f.	

Describe in the field below:	
1.	your CoC's strategy to increase non-employment cash income;
2.	your CoC's strategy to increase access to non-employment cash sources; and
3.	provide the organization name or position title that is responsible for overseeing your CoC's strategy to increase non-employment cash income.

**(limit 2,000 characters)**

Increasing the economic security of households experiencing or formerly experiencing homelessness is a key tenant of Homeward DC 2.0, the CoC's strategic plan to end homelessness. Performance on increasing income from non-employment cash income among the CoC's service providers is monitored on a quarterly basis; the CoC looks at increases in non-cash income as well as maintenance of non-cash income for participants in PSH programs. The CoC gives its provider pool information on determining resource eligibility, shortening intake processes, and reinforcing early and consistent access to benefits for all

participants. The CoC has worked to increase access to non-employment cash income resources by implementing procedures to ensure eligible participants can receive these benefits. In particular, the CoC provides capacity building support to providers to create dedicated SOAR teams to help program participants navigate the SSI/SSDI application process. Family households that enter the system without connection to TANF resources are assisted, at intake, to connect with those benefits as well. The DC Depts. of Behavioral Health, Disability Services, Housing and Community Development, all have roles in implementing these strategies with the DC Dept. of Human Services, the District of Columbia Interagency Council on Homelessness, and the Collaborative Applicant/HMIS Lead having responsibility for oversight.

## 3A. Coordination with Housing and Healthcare Bonus Points

To help you complete the CoC Application, HUD published resources at [https://www.hud.gov/program\\_offices/comm\\_planning/coc/competition](https://www.hud.gov/program_offices/comm_planning/coc/competition), including:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program Competition
- FY 2021 CoC Application Detailed Instructions—essential in helping you maximize your CoC Application score by giving specific guidance on how to respond to many questions and providing specific information about attachments you must upload
- 24 CFR part 578

3A-1.	New PH-PSH/PH-RRH Project—Leveraging Housing Resources.	
	NOFO Section VII.B.6.a.	

Is your CoC applying for a new PSH or RRH project(s) that uses housing subsidies or subsidized housing units which are not funded through the CoC or ESG Programs to help individuals and families experiencing homelessness?	No
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3A-1a.	New PH-PSH/PH-RRH Project—Leveraging Housing Commitment. You Must Upload an Attachment to the 4B. Attachments Screen.	
	NOFO Section VII.B.6.a.	

Select yes or no in the chart below to indicate the organization(s) that provided the subsidies or subsidized housing units for the proposed new PH-PSH or PH-RRH project(s).

1.	Private organizations	No
2.	State or local government	No
3.	Public Housing Agencies, including use of a set aside or limited preference	No
4.	Faith-based organizations	No
5.	Federal programs other than the CoC or ESG Programs	No

3A-2.	New PSH/RRH Project—Leveraging Healthcare Resources.	
	NOFO Section VII.B.6.b.	

Is your CoC applying for a new PSH or RRH project that uses healthcare resources to help individuals and families experiencing homelessness?	No
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3A-2a.	Formal Written Agreements–Value of Commitment–Project Restrictions. You Must Upload an Attachment to the 4B. Attachments Screen.	
	NOFO Section VII.B.6.b.	

1.	Did your CoC obtain a formal written agreement that includes: (a) the project name; (b) value of the commitment; and (c) specific dates that healthcare resources will be provided (e.g., 1-year, term of grant, etc.)?	No
2.	Is project eligibility for program participants in the new PH-PSH or PH-RRH project based on CoC Program fair housing requirements and not restricted by the health care service provider?	No

3A-3.	Leveraging Housing Resources–Leveraging Healthcare Resources–List of Projects.	
	NOFO Sections VII.B.6.a. and VII.B.6.b.	

If you selected yes to question 3A-1. or 3A-2., use the list feature icon to enter information on each project you intend for HUD to evaluate to determine if they meet the bonus points criteria.

Project Name	Project Type	Rank Number	Leverage Type
This list contains no items			

## 3B. New Projects With Rehabilitation/New Construction Costs

To help you complete the CoC Application, HUD published resources at [https://www.hud.gov/program\\_offices/comm\\_planning/coc/competition](https://www.hud.gov/program_offices/comm_planning/coc/competition), including:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program Competition
- FY 2021 CoC Application Detailed Instructions—essential in helping you maximize your CoC Application score by giving specific guidance on how to respond to many questions and providing specific information about attachments you must upload
- 24 CFR part 578

3B-1.	Rehabilitation/New Construction Costs—New Projects.	
	NOFO Section VII.B.1.r.	

Is your CoC requesting funding for any new project application requesting \$200,000 or more in funding for housing rehabilitation or new construction?	No
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3B-2.	Rehabilitation/New Construction Costs—New Projects.	
	NOFO Section VII.B.1.s.	

If you answered yes to question 3B-1, describe in the field below actions CoC Program-funded project applicants will take to comply with:

1.	Section 3 of the Housing and Urban Development Act of 1968 (12 U.S.C. 1701u); and
2.	HUD's implementing rules at 24 CFR part 75 to provide employment and training opportunities for low- and very-low-income persons, as well as contracting and other economic opportunities for businesses that provide economic opportunities to low- and very-low-income persons.

(limit 2,000 characters)

n/a

### 3C. Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes

To help you complete the CoC Application, HUD published resources at [https://www.hud.gov/program\\_offices/comm\\_planning/coc/competition](https://www.hud.gov/program_offices/comm_planning/coc/competition), including:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program Competition
- FY 2021 CoC Application Detailed Instructions—essential in helping you maximize your CoC Application score by giving specific guidance on how to respond to many questions and providing specific information about attachments you must upload
- 24 CFR part 578

3C-1.	Designating SSO/TH/Joint TH and PH-RRH Component Projects to Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes.	
	NOFO Section VII.C.	

Is your CoC requesting to designate one or more of its SSO, TH, or Joint TH and PH-RRH component projects to serve families with children or youth experiencing homelessness as defined by other Federal statutes?	No
--	----

3C-2.	Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes. You Must Upload an Attachment to the 4B. Attachments Screen.	
	NOFO Section VII.C.	

If you answered yes to question 3C-1, describe in the field below:

1.	how serving this population is of equal or greater priority, which means that it is equally or more cost effective in meeting the overall goals and objectives of the plan submitted under Section 427(b)(1)(B) of the Act, especially with respect to children and unaccompanied youth than serving the homeless as defined in paragraphs (1), (2), and (4) of the definition of homeless in 24 CFR 578.3; and
2.	how your CoC will meet requirements described in Section 427(b)(1)(F) of the Act.

(limit 2,000 characters)

n/a



## 4A. DV Bonus Application

To help you complete the CoC Application, HUD published resources at [https://www.hud.gov/program\\_offices/comm\\_planning/coc/competition](https://www.hud.gov/program_offices/comm_planning/coc/competition), including:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2021 Continuum of Care Program Competition
- FY 2021 CoC Application Detailed Instructions—essential in helping you maximize your CoC Application score by giving specific guidance on how to respond to many questions and providing specific information about attachments you must upload
- 24 CFR part 578

4A-1.	New DV Bonus Project Applications.	
	NOFO Section II.B.11.e.	

Did your CoC submit one or more new project applications for DV Bonus Funding?	Yes
--	-----

4A-1a.	DV Bonus Project Types.	
	NOFO Section II.B.11.	

Select yes or no in the chart below to indicate the type(s) of new DV Bonus project(s) your CoC included in its FY 2021 Priority Listing.

Project Type	
1. SSO Coordinated Entry	No
2. PH-RRH or Joint TH/RRH Component	Yes

**You must click “Save” after selecting Yes for element 1 SSO Coordinated Entry to view questions 4A-3 and 4A-3a.**

4A-2.	Number of Domestic Violence Survivors in Your CoC’s Geographic Area.	
	NOFO Section II.B.11.	

1.	Enter the number of survivors that need housing or services:	1,073
2.	Enter the number of survivors your CoC is currently serving:	800
3.	Unmet Need:	273

4A-2a.	Calculating Local Need for New DV Projects.	
	NOFO Section II.B.11.	

	Describe in the field below:
1.	how your CoC calculated the number of DV survivors needing housing or services in question 4A-2 element 1 and element 2; and
2.	the data source (e.g. comparable database, other administrative data, external data source, HMIS for non-DV projects); or
3.	if your CoC is unable to meet the needs of all survivors please explain in your response all barriers to meeting those needs.

**(limit 2,000 characters)**

The CoC, including representatives from the Collaborative Applicant and HMIS Lead, participated in a strategic planning process with the District of Columbia Office of Victim Services and Justice Grants (OVSJG) which (in part) determined the unmet need for DV survivors who are experiencing homelessness. Using information from HMIS, HMIS comparable databases, and data collected by the District's Crime Victims Compensation Fund and the National Network to End Domestic Violence, it was determined that, on a given day, 1200 persons (in households with and without children) are experiencing homelessness who have histories of domestic violence, roughly half of whom are actively fleeing these situations. While the CoC has nearly 600 beds specifically for persons fleeing domestic violence, the indicators mentioned above showed that the number of DV resources needed in the CoC is closer to 1,100 beds across shelter, transitional housing, rapid rehousing, and permanent supportive housing resources. The strategic plan calls for bringing on 360 beds annually for three years to bring the CoC to its targeted need. The primary barrier meeting the unmet need for DV survivors is that funding available is often not targeted specifically to the population of survivors and therefore may not be able to address the needs of survivors presenting for services. For this reason, the CoC actively pursues funding through the DV Bonus opportunity to help mitigate this key need without our portfolio of programs.

4A-4.	New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects–Project Applicant Information.	
	NOFO Section II.B.11.	

Use the list feature icon to enter information on each unique project applicant applying for New PH-RRH and Joint TH and PH-RRH Component DV Bonus projects—only enter project applicant information once, regardless of how many DV Bonus projects that applicant is applying for.

Applicant Name
The Community Par...

## Project Applicants Applying for New PH-RRH and Joint TH and PH-RRH DV Bonus Projects

4A-4.	New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects–Project Applicant Information–Rate of Housing Placement and Rate of Housing Retention–Project Applicant Experience.	
	NOFO Section II.B.11.	

Enter information in the chart below on the project applicant applying for one or more New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects included on your CoC's FY 2021 Priority Listing:

1.	Applicant Name	The Community Partnership for the Prevention of Homelessness
2.	Rate of Housing Placement of DV Survivors–Percentage	25.00%
3.	Rate of Housing Retention of DV Survivors–Percentage	85.00%

4A-4a.	Calculating the Rate of Housing Placement and the Rate of Housing Retention–Project Applicant Experience.	
	NOFO Section II.B.11.	

Describe in the field below:

1.	how the project applicant calculated the rate of housing placement and rate of housing retention reported in question 4A-4; and
2.	the data source (e.g. comparable database, other administrative data, external data source, HMIS for non-DV projects).

**(limit 1,000 characters)**

The rate of housing placement of DV survivors was calculated using HMIS data and information HMIS comparable databases from the CoC's coordinated entry process data to determine the rate at which DV survivors are placed in the CoC's housing resources. To wit, in roughly 25 percent of households placed, the recipient of the resource has either a history of domestic violence or is actively fleeing. We know from the named data sources which households have histories or who are fleeing and compare that figure to the figure of total households placed. Similarly, HMIS and information from HMIS comparable databases was used to determine the rate of housing retention. The CoC uses data from the named sources to determine, of those placed in permanent supportive housing resources, how many were remained in their housing over time. The CoC also looks at data on those placed in resources like rapid rehousing to determine the rate at which households are remaining in housing when they are no longer receiving the subsidy.

4A-4b.	Providing Housing to DV Survivor–Project Applicant Experience.	
	NOFO Section II.B.11.	

Describe in the field below how the project applicant:

1.	ensured DV survivors experiencing homelessness were assisted to quickly move into safe affordable housing;
2.	prioritized survivors—you must address the process the project applicant used, e.g., Coordinated Entry, prioritization list, CoC's emergency transfer plan, etc.;
3.	connected survivors to supportive services; and
4.	moved clients from assisted housing to housing they could sustain—address housing stability after the housing subsidy ends.

**(limit 2,000 characters)**

The DC Coalition Against Domestic Violence (DC's federally-recognized DV coalition) helped the CoC adapt the Coordinated Entry System (CES) to ensure it is accessible to survivors, that it complies w/ requirements for the protection of survivor data & is survivor-centered. Applicants are required to participate in the CES & must provide written commitments at the time of application. This requirement is written into their subagreements at the time of award. The CoC understands that permanent housing w/out prerequisites or conditions is key to ending homelessness. Applicants seeking funding from the CoC are required to provide written commitments that their programs will operate according to Housing First principles & this is written into their subagreements at the time of award. The CoC recognizes that clients need access to a broad range of supports. Applicants seeking funding from the CoC must provide written survivor centered service plans that include connecting clients to case management, housing search assistance, mental health services, & medical services. Applicants must describe their staffing plan to ensure the delivery of services. If an applicant proposes to have any part of its service plan delivered by a third-party partner, the applicant is required to provide a written agreement between the applicant & the partner outlining the services to be provided. CoC resources are finite & providers must continually assess clients to tailor service plans as service needs change. When appropriate, they must also work w/clients to plan for a transition out of care so the CoC can maximize resources. Applicants are required to submit a written move-on strategy to the CoC describing their process for determining when clients can be transitioned out of services to full independence. Move-on strategies must include descriptions of the ongoing assessment of clients' needs, milestones, safety planning, & a survivor-centered approach to a transition out of care.

4A-4c.	Ensuring DV Survivor Safety—Project Applicant Experience.	
	NOFO Section II.B.11.	

Describe in the field below examples of how the project applicant ensured the safety of DV survivors experiencing homelessness by:

1.	training staff on safety planning;
2.	adjusting intake space to better ensure a private conversation;
3.	conducting separate interviews/intake with each member of a couple;
4.	working with survivors to have them identify what is safe for them as it relates to scattered site units and/or rental assistance;
5.	maintaining bars on windows, fixing lights in the hallways, etc. for congregate living spaces operated by the applicant; and
6.	keeping the location confidential for dedicated units and/or congregate living spaces set-aside solely for use by survivors.

**(limit 5,000 characters)**

Applicants are required to complete the 40-hour Domestic Violence Advocate Core Competency Training (DVACT) through the DC Coalition Against Domestic Violence (DC's federally-recognized DV coalition) and are trained in Seeking Safety, an evidenced based Present-Focused coping skills strategy to help people attain safety from trauma and/or substance abuse, and must provide written commitments at the time of application. This requirement is written into their subagreements at the time of award. DVACT covers modules on the Dynamics of Domestic Violence, Self-Care, Safety Planning, Trauma and Trauma-Informed Care, Crisis Intervention, Risk Assessment and more. The CoC requires that all DV providers have private offices where confidential intakes occur and offer virtual meetings using HIPPA compliant software. When couples present for services, interviews are done separately to ensure that both partners can be as transparent about their circumstances as possible. However, when appropriate and safe, couples may be served as a household unit. For example, if couples request financial coaching or couples counseling together, providers can accommodate this request while offering the option for individual consults. The CoC understands the need for trauma informed case planning and that survivors should be active in determining their service needs and the plan for addressing those needs. Applicants seeking funding from the CoC must provide written survivor centered service plans that include working with clients to select units in scattered site or rental assistance programs, customized safety plans have included taking steps to secure the unit such as purchasing security bars for a client's windows; speaking with management at apartments to ensure they understand confidentiality practices for client safety; advocating to ensure front desk staff are a part of safety plans regarding stalking; and purchasing flashlights for clients who work late and walk from their car at night. For clients who work non-traditional hours or who have expressed a concern about their safety on public transportation, we offer Uber/Lyft services.

4A-4c.1.	Evaluating Ability to Ensure DV Survivor Safety--Project Applicant Experience.	
	NOFO Section II.B.11.	

Describe in the field below how the project evaluated its ability to ensure the safety of DV survivors the project served.

**(limit 2,000 characters)**

The CoC evaluates its ability to ensure DV survivor safety in multiple ways. Provider agency leadership has weekly conversations with staff about client safety plans and their status. Disruptions to safety plans require a team approach that includes the client. Service providers are required to record incidents in our HMIS-comparable case management database (Osnum) and to conduct assessments after incidents to understand better approaches and client follow-up. An example of this was when a client experienced a relapse and mental breakdown after having phone contact with her abuser. The team quickly moved to link the client with additional therapy sessions, interventions for her relapse, offering alternative housing options, and holding discussions with the client to learn of her response preferences. The team planned around her wellbeing, job search, and ensuring her housing would not lapse. The client retained her housing and remained in therapy until her completion of the financial literacy housing program. After the dust had settled, the team met to

review and discuss our response, with the goal to identify areas of weakness and strengths. If clients must have contact with their abusers, and feel safe enough to do so, the CoC has a partnership with the Metropolitan Police Department to facilitate supervised interactions between both parties. Clients are also provided information about safe exit strategies, healthy boundaries, and supports in the event an incident occurs. Moreover, the providers' quality assurance strategy is reviewed quarterly to identify any gaps. This audit consists of open discussions around where our policies and practices can be improved to meet client needs. Providers conduct SWOT analyses of what needs to be improved and what is going well. Agency financial literacy program managers meet with clients twice a month to discuss not just financials, but also their overall wellbeing, including relapse prevention, safety, and support system.

4A-4d.	Trauma-Informed, Victim-Centered Approaches—Project Applicant Experience.	
	NOFO Section II.B.11.	

Describe in the field below examples of the project applicant's experience in using trauma-informed, victim-centered approaches to meet needs of DV survivors in each of the following areas:

1.	prioritizing program participant choice and rapid placement and stabilization in permanent housing consistent with participants' preferences;
2.	establishing and maintaining an environment of agency and mutual respect, e.g., the project does not use punitive interventions, ensures program participant staff interactions are based on equality and minimize power differentials;
3.	providing program participants access to information on trauma, e.g., training staff on providing program participants with information on trauma;
4.	emphasizing program participants' strengths, e.g., strength-based coaching, questionnaires and assessment tools include strength-based measures, case plans include assessments of program participants strengths and works towards goals and aspirations;
5.	centering on cultural responsiveness and inclusivity, e.g., training on equal access, cultural competence, nondiscrimination;
6.	providing opportunities for connection for program participants, e.g., groups, mentorships, peer-to-peer, spiritual needs; and
7.	offering support for parenting, e.g., parenting classes, childcare.

**(limit 5,000 characters)**

The Applicants have implemented a financial literacy program provides ample structure around learning budgeting and fiscal management, all while giving the autonomy to the client to identify what is most important to them. Clients have candid conversations with the financial literacy program manager around their needs and wants, feelings of obligation, and underlying emotions around their spending habits. "Change talk" is led by the client in partnership with the financial literacy program's knowledge and guidance. Clients are offered a multi-week financial literacy boot camp as well as a step-up class on investing and financial planning (a class we brought in upon client requests); these are voluntarily and well-attended. Clients are held accountable to the goals they set and adjustments are made when circumstance change. We use a strengths base approach assessing for strengths in addition to obstacles. We look at protective factors as well as resilience as we develop a safety plan as well as a housing plan. When clients are unable to meet stated goals our approach is collaborative and not punitive since we understand that a trauma informed approach recognizes that the journey is hers and we are her supports. For instance, one client was struggling to show up, and the program manager took this as a sign she may need additional support. Instead of asking, "Where were

you?” she asked, “What do you need?” The client had been struggling following a car accident. This trauma informed approach allowed the case manager to make adjustments while making her feel heard. This program also uses Money Habitudes, an online assessment that allows clients to objectively look at their spending habits. Reading through the results of this assessment allows for open, non-judgmental conversation around her spending as well as her personal and cultural values, and how those values impact her views on money. We offer connection to the parenting program as well. Coaching sessions for people with children, even adult children, often center on the client’s relationship to their children and how it affect spending. Finally, clients also have access to monthly support groups which allows them to connect with peers and other survivors of trauma and domestic violence.

4A-4e.	Meeting Service Needs of DV Survivors–Project Applicant Experience.	
	NOFO Section II.B.11.	
	Describe in the field below:	
1.	supportive services the project applicant provided to domestic violence survivors experiencing homelessness while quickly moving them into permanent housing and addressing their safety needs; and	
2.	provide examples of how the project applicant provided the supportive services to domestic violence survivors.	

**(limit 5,000 characters)**

The CoC recognizes that housing alone will not address the services needs of survivors. In order to ensure long-term stability, trauma-informed, survivor-centered supportive services are critical. Applicants must demonstrate their staff has the experience and expertise to understand the effects of trauma and can provide appropriate support. Applicants must demonstrate to the CoC the array of services offered to address the unique needs of survivors. Applicants selected for inclusion in the 2021 Consolidated Application identified the following core services in their program design: individual and group counseling, domestic violence education, daily life skills support, case management, and referrals to mental health services, employment services, financial literacy, furniture assistance and assistance with benefits/entitlements and advocacy for obtaining community resources. Additionally, Applicants selected for inclusion in the consolidated plan were required to provide a case management plan that described service provision to all household members served including to child survivors. Applicants case management plans include relationship-building, assessments, goal-planning, referrals and linkages to key resources, coordination of services, and assistance in overcoming barriers to services. Service-enriched housing case managers help survivors identify and prioritize their needs and those of their children while supporting their rights and responsibility to make appropriate choices to achieve their desired goals. There is an initial and ongoing emphasis on safety. Case managers help each client identify and address threats to their physical and emotional safety. The response to threats includes both developing the client’s internal resources through counseling, creating a safety plan, and accessing external resources through case management. Financial literacy is critical to addressing financial abuse and supporting survivors in learning the necessary skills to manage, budget and gain control of their financial decisions and destiny. Therefore, applicants were required demonstrate their plan for providing these services internally or through external partnerships. Upon completion of financial literacy

training are supported in opening a bank account and accessing debt remediation program funds to clear their negative credit history and support their gaining credit worthiness. Applicants were also required to describe their plan for making external referrals for services not offered at their programs to ensure there were not unnecessary limitations on their ability to meet clients' needs. This included making referrals for developmentally appropriate daycare; referrals to address medical and mental health needs; employment services and furniture needs.

4A-4f.	Trauma-Informed, Victim-Centered Approaches--New Project Implementation.	
NOFO Section II.B.11.		
Provide examples in the field below of how the new project will:		
1.	prioritize program participant choice and rapid placement and stabilization in permanent housing consistent with participants' preferences;	
2.	establish and maintain an environment of agency and mutual respect, e.g., the project does not use punitive interventions, ensures program participant staff interactions are based on equality and minimize power differentials;	
3.	provide program participants access to information on trauma, e.g., training staff on providing program participants with information on trauma;	
4.	place emphasis on program participants' strengths, e.g., strength-based coaching, questionnaires and assessment tools include strength-based measures, case plans include assessments of program participants strengths and works towards goals and aspirations;	
5.	center on cultural responsiveness and inclusivity, e.g., training on equal access, cultural competence, nondiscrimination;	
6.	provide opportunities for connection for program participants, e.g., groups, mentorships, peer-to-peer, spiritual needs; and	
7.	offer support for parenting, e.g., parenting classes, childcare.	

**(limit 5,000 characters)**

The DC Coalition Against DV (DC's federally-recognized DV coalition) helped the CoC adapt the coordinated entry system (CES) to ensure it is accessible to survivors, that it complies with requirements for the protection of survivor data and operates in a survivor-centered way. Applicants are required to participate in the CES and must provide written commitments at the time of application. This requirement is written into their subagreements at the time of award. The CoC understands that permanent housing without prerequisites or conditions is key to survivor-centered services. Applicants seeking funding from the CoC are required to provide written commitments that their programs will operate according to Housing First principles and this is written into their subagreements at the time of award. When referrals are made from the CES Applicants are required to make contact with survivors within 48 hours and schedule the intake appointment within one week of contact. The intake process triages clients' needs and provides referrals to the appropriate program/service provider. This process expands our inter-agency relationships to ensure that there is a trauma-informed "warm handoff" to the housing provider. Housing and safety plans are guided by the client's experience, as survivors know their situation best. The CoC understands that unbalanced power dynamics can be triggering and retraumatizing for survivors. Applicants are required to describe their plan for delivering strengths-based services that follow clients' preferences and maximize client choice and focus on establishing a client's sense of self and accessing resources. Services will remain culturally humble, allowing each



individual's unique experience to shape the flow and timeline of services. These components include: Peer support specialists who will destigmatize accessing care and resources, along with allowing for mentorship in addition to clinical care. Peer support specialists will also provide feedback to the clinical team; Trauma-informed case management addresses the unique needs of survivors by following the client's own goals and pace to focus first on establishing a sense of self. Housing will tie clinical and programmatic services together. The clinical supervisor will provide trauma-informed, crisis support, as well as advocate for long-term care. By providing two stages of clinical care for the gentle care of those coming most recently from domestic violence and sexual assault experiences, as well as an extended warm handoff in the second stage, this second stage of transitional care will address long-term root causes of trauma and advocate for client needs within the broader mental health system. Case management services are provided to every adult and child survivor. Case management includes relationship-building, assessments, goal-planning, referrals and linkages to key resources, coordination of services, and assistance in overcoming barriers to services. Service-enriched housing case managers help survivors identify and prioritize their needs and those of their children while supporting their rights and responsibility to make appropriate choices to achieve their desired goals.

## 4B. Attachments Screen For All Application Questions

We prefer that you use PDF files, though other file types are supported. Please only use zip files if necessary.

Attachments must match the questions they are associated with.

Only upload documents responsive to the questions posed—including other material slows down the review process, which ultimately slows down the funding process.

We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).

Document Type	Required?	Document Description	Date Attached
1C-14. CE Assessment Tool	Yes	CE Assessment Tool	11/08/2021
1C-7. PHA Homeless Preference	No		
1C-7. PHA Moving On Preference	No		
1E-1. Local Competition Announcement	Yes	Local Competition...	11/08/2021
1E-2. Project Review and Selection Process	Yes	Project Review an...	11/08/2021
1E-5. Public Posting—Projects Rejected-Reduced	Yes	Public Posting—Pr...	11/09/2021
1E-5a. Public Posting—Projects Accepted	Yes	Public Posting—Pr...	11/09/2021
1E-6. Web Posting—CoC-Approved Consolidated Application	Yes	Web Posting—CoC-A...	11/16/2021
3A-1a. Housing Leveraging Commitments	No		
3A-2a. Healthcare Formal Agreements	No		
3C-2. Project List for Other Federal Statutes	No		

## **Attachment Details**

**Document Description:** CE Assessment Tool

## **Attachment Details**

**Document Description:**

## **Attachment Details**

**Document Description:**

## **Attachment Details**

**Document Description:** Local Competition Announcement

## **Attachment Details**

**Document Description:** Project Review and Selection Process

## **Attachment Details**

**Document Description:** Public Posting–Projects Rejected-Reduced

## **Attachment Details**

**Document Description:** Public Posting–Projects Accepted

## **Attachment Details**

**Document Description:** Web Posting–CoC-Approved Consolidated Application

## **Attachment Details**

**Document Description:**

## **Attachment Details**

**Document Description:**

## **Attachment Details**

**Document Description:**

## Submission Summary

**Ensure that the Project Priority List is complete prior to submitting.**

Page	Last Updated
1A. CoC Identification	11/08/2021
1B. Inclusive Structure	11/10/2021
1C. Coordination	11/12/2021
1C. Coordination continued	11/10/2021
1D. Addressing COVID-19	11/10/2021
1E. Project Review/Ranking	11/16/2021
2A. HMIS Implementation	11/03/2021
2B. Point-in-Time (PIT) Count	09/23/2021
2C. System Performance	11/08/2021
3A. Housing/Healthcare Bonus Points	11/08/2021

<b>3B. Rehabilitation/New Construction Costs</b>	11/02/2021
<b>3C. Serving Homeless Under Other Federal Statutes</b>	11/02/2021
<b>4A. DV Bonus Application</b>	11/16/2021
<b>4B. Attachments Screen</b>	11/16/2021
<b>Submission Summary</b>	No Input Required

**From:** [Jose Lucio](#)  
**To:** [Sue Marshall](#); [Kim Kendrick](#); [Clarence Stewart](#); [Xiaowei Zheng](#); [Michael Berry](#); [Kevin Craver](#); [Candyce Coates](#); [Charlene Traylor](#); [Lisa Sibbles](#); [Eileen Rosa](#); [Silla, Theresa \(EOM-Contractor\)](#); [Curtin, Lindsay \(EOM\)](#)  
**Cc:** [Tom Fredericksen](#); [ICH Kimberly Waller](#)  
**Subject:** 2021 HUD CoC Program NOFO Released  
**Date:** Friday, August 27, 2021 4:59:29 PM

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Dear Providers:

Good evening; I hope all is well. This notice is to inform you that HUD has released the 2021 Notice of Funding Opportunity (NOFO) for the CoC Program. TCP must submit the Consolidated Application to HUD by November 16, 2021, and providers' new and renewal project applications will be due to TCP on October 15, 2021. The NOFO includes the opportunity for providers to seek new funding under the Domestic Violence Bonus and CoC Bonus.

TCP will host a virtual community meeting on September 15, 2021, at 1:30pm. We will also be scheduling virtual training sessions on esnaps for direct grantees and the Excel-form application we will use for TCP's subgrantees - dates and times are forthcoming. As required by the notice, TCP and our partners at the ICH will be scheduling a series of feedback sessions where community stakeholders can provide input on the community's funding priorities and ranking process.

Registration for information for the community meeting and training sessions is forthcoming as is information about the input sessions. In the meantime, please contact me and Tom Fredericksen ([tfredericksen@community-partnership.org](mailto:tfredericksen@community-partnership.org)).

**Jose Lucio, Chief of Contracting and Procurement**  
**Cellphone: 202-320-8855**

The Community Partnership for the Prevention of Homelessness  
[jlucio@community-partnership.org](mailto:jlucio@community-partnership.org)



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## **Project Review and Selection Process, FY 2021 HUD CoC Program Funding Competition**

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In the District of Columbia Continuum of Care (CoC) the District of Columbia Interagency Council on Homelessness (DCICH) acts as the CoC Board, and The Community Partnership for the Prevention of Homelessness (TCP) is both the Collaborative Applicant and the HMIS Lead Agency. TCP's Chief of Policy and Programs sits on the DCICH's Executive Committee, which plays a key role in the CoC's Rating and Review Procedure during the annual CoC NOFA competition.

The DCICH and its Executive Committee select a group of individuals (hereafter "the Workgroup") who do not represent organizations that receive grants in the HUD CoC Program portfolio but who include providers, funders, advocates, persons with lived experience, and persons who are demographically diverse to complete the CoC's project review and selection process. The Workgroup meets to review the program-level performance metrics for CoC funded programs to determine the placement of each in the CoC's Priority Listing. The program-level metrics reviewed are chosen because each impacts the CoC-wide metrics reported on to HUD via the HDX.

When the 2021 HUD CoC Program Competition opened, the Workgroup convened to begin its review of performance data and to establish criteria for ranking all CoC Program recipient projects.

The metrics reviewed by the Workgroup to determine the CoC's Preliminary Ranking were:

- 1) Utilization Rate – 100 points – points were awarded based on the utilization of beds/units in each HUD CoC program during a 12-month period. The points awarded were determined by taking the number of "bednights" used by a program divided by the number of bednights available for a program over the course of the year. The quotient of this fraction was then multiplied by the number 100 to determine the number of points awarded, e.g., 90% = 90 points out of 100. In calculating this metric, CoC programs are not penalized for time in which their units are offline while being held for a new household to move in or in instances where the unit is physically vacant but unavailable for rehabbing purposes.
- 2) Exits to Permanent Housing or Housing Stability – 100 points – points were awarded:
  - For Transitional Housing and Rapid Rehousing programs, the number of persons to exit to a permanent destination over a 12-month period was divided by the total number of persons exiting during the same time frame; the percentage was multiplied by the number 100 to determine the number of points awarded, e.g., 90% = 90 points out of 100.
  - For Permanent Supportive Housing, the number of persons retaining their housing for a 12-month period plus the number exiting to permanent destinations during the same period was divided by the of the total number of persons served; the percentage was multiplied by the number 100 to determine the number of points awarded, e.g., 90% = 90 points out of 100.
  - Exits to neutral destinations, i.e., situations where the participant reunified with family or friends, exited to treatment programs, or had passed away were factored out of the denominator for the calculations described above to truly assess the rate of permanent exits as compared to non-permanent exits.





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### **Project Review and Selection Process, FY 2021 HUD CoC Program Funding Competition**

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- 3) Returns to Homelessness – 100 points – points were awarded based on the inverse of the percentage of heads of households who had exited to permanent destinations in the past had returned to the CoC for shelter or outreach services. Points were determined by taking the number of exiters to permanent destinations in 2019 and reviewing HMIS data to see whether they had returned to the CoC. The number of returners was divided by the number of exiters, and the inverse of that percentage was the providers' score (since on this metric, a lower percentage is more indicative of better performance), e.g., 10% returning = 90 points out of 100.
- 4) Increasing income – 100 points – points were awarded based on the percentage adult clients served during a 12-month period who connected with income at any point while in the program. Permanent Supportive Housing programs were also able to get credit for persons who maintained income while in their respective program. The points were determined by taking the number of adult persons served during the program year and dividing by that by the number of persons connected with income from any source while in the program (plus persons maintaining income in PSH). The percentage was multiplied by the number 100 to determine the number of points awarded, e.g., 90% = 90 points out of 100.
- 5) Length of Stay – the CoC reviewed data on the median length of stay among program participants; this information was used to better understand a program's performance relative to its participants length of time in the program but was also used to break ties if two or more programs had the same overall score after being scored on measures 1 – 4. If two or more transitional housing programs had the same overall score, the project with the lowest median length of stay was rated the highest in the ranking; if two or more PSH programs had the same overall score, the project with the highest median length of stay was rated highest in the ranking.

These metrics have been used by the CoC over several years and providers have received quarterly performance reports charting their performance on these metrics since 2016. They were selected because of their alignment with the metrics HUD has prioritized. Feedback on these measures was collected through numerous open, community meetings in 2021.

All data on the selected metrics was exported from HMIS or from HMIS Comparable Databases used by DV providers.

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In the FY2021 Competition CoCs were instructed to total their renewal grants and any new projects applied for through the Bonus opportunities and divide that dollar figure into two tiers. To inform the Ranking and each programs' place in the tiered structure, the Workgroup also asked programs to write letters to describe qualitative factors about the projects including:

- 1) The project's plan to improve their programs performance.
- 2) The project's practices that align with the federal and local policy priorities.
- 3) Additional insight into the unique need that program fills in the community.



## **Project Review and Selection Process, FY 2021 HUD CoC Program Funding Competition**

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This objective criterion was requested of both HMIS- and HMIS Comparable database-using providers. For decisions regarding the selection of the Bonus opportunity applicants, the letters and provider application materials were considered as opposed to historical data that would not be available for newly applying projects.

The Workgroup met a total of four times discuss any adjustments to the Ranking, to review the letters, to discuss community needs and priorities, and which programs should be moved up or down in the ranking based on the information provided in their letter. Also considered in these discussions was: the population served by the program, the needs and vulnerabilities of the persons/populations served by the project, their prioritizing of eligible participants for project, the projects' alignment with Housing First principals, how successful outcomes differed (if at all) between demographic groups, and whether operating during the COVID-19 environment had an impact on program performance.

The Workgroup ultimately included all renewals in the in the Consolidated Application Project Listing and did not reject or reallocate any projects.

The Workgroup also selected a project to include as the CoC's response to the Permanent Housing Bonus and two projects to include as the CoC's DV Bonus.

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### **Workgroup Members:**

- Reginald Black, Consumer advocate
- Kate Coventry, DC Fiscal Policy Institute
- Leandrea Gilliam, Mayor's Office of LGBTQ Affairs
- Alina Gomez, DC Office of Victim Services and Justice Grants
- Wes Hepler, Washington Legal Clinic for the Homeless
- Erica Myrtle-Holmes, U.S. Dept. of Veterans Affairs
- Litzi Valdivia-Cazzol, Youth Action Board member
- Kimberly Waller, DC Interagency Council on Homelessness
- Kyla Woods, Mayor's Office of Community Relations

### **Non-voting staff from the Collaborative Applicant/HMIS Lead (The Community Partnership):**

- Tom Fredericksen, Chief of Policy and Programs
- Jose Lucio, Chief of Contracting and Procurement
- Eryn Greaney, Federal Grants Administrator
- Patrice Guyton, HMIS Specialist
- Tyrell McQueen, Analyst
- Elisabeth Young, Senior Analyst

## **Eryn Greaney**

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**From:** Tom Fredericksen  
**Sent:** Friday, October 15, 2021 1:30 PM  
**To:** bhill@nccf-cares.org  
**Cc:** rbelk@nccf-cares.org; Jose Lucio; Waller, Kimberly (EOM); Elisabeth Young; Eryn Greaney  
**Subject:** Domestic Violence Rapid Rehousing - DV Bonus Submission

Ms. Hill,

Thank you for your submission in response to the DV Bonus Opportunity (funded through the FY21 HUD NOFO).

The ICH Ranking Committee has completed their review of all proposed projects and has selected another agency's project to put forth as our Continuum's applicant for this funding.

We hope that you consider applying for future opportunities when they are available.

If TCP can answer any questions you have about the process this year, we can schedule a time to discuss after the full NOFO Competition closes in November.

Best,  
Tom

**Tom Fredericksen**  
**The Community Partnership**

## Eryn Greaney

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**From:** Tom Fredericksen  
**Sent:** Wednesday, October 13, 2021 4:14 PM  
**To:** kthompson@calvaryservices.org; lbuchs@calvaryservices.org  
**Cc:** Jose Lucio; Elisabeth Young; Eryn Greaney  
**Subject:** FINAL Ranking - HUD CoC Program NOFO

Dear Provider,

This email serves as confirmation that your agency's HUD CoC Program Project Application(s) have been accepted by the CoC, and will be included in the District's Consolidated Application for CoC Program Funding.

The FINAL Ranking of your agency's program(s) is as follows:

Agency	Program	Type	FINAL RANKING out of 42
Calvary Women's Services	Reach Up	Renewal	38
Calvary Women's Services	Sister Circle	Renewal	8

As originally communicated in the email below and at the various community meetings, decisions about applications and the project ranking were made by a committee of non-conflicted CoC stakeholders (DC ICH's Ranking Committee). The Ranking Committee reviewed your programs' performance data (as documented in HMIS), your justification letters, and considered of community needs when determining the Final Ranking.

The Final Ranking includes all renewing programs as well as programs applying to newly establish funding through the NOFO. TCP will not have information on whether the programs are in Tier 1 or Tier 2 or whether a project is funded until the awards are made by HUD (which we expect to receive by the end of the calendar year or shortly thereafter).

If you would like to meet to debrief on any aspect of the process, TCP will be available to do so after the Competition closes on November 16th.

Tom

Tom Fredericksen  
The Community Partnership

**From:** Tom Fredericksen  
**Sent:** Thursday, September 23, 2021 6:06 PM  
**To:** kthompson@calvaryservices.org; lbuchs@calvaryservices.org  
**Cc:** 'Jose Lucio' <JLucio@community-partnership.org>; Elisabeth Young <EYoung@community-partnership.org>; Eryn Greaney <egreaney@community-partnership.org>  
**Subject:** RE: HUD NOFO Renewal Application Materials for TCP Subrecipients

Dear Provider,

The table below includes the preliminary ranking of your agency's program(s) that are renewing funding during the FY21 HUD CoC Program NOFO Competition. As discussed at the Community Meeting on Sept. 15, when the HUD CoC Program Consolidated Application is submitted to HUD, we are required to include a numeric, priority-order ranking of all programs seeking funding through the CoC's submission. While the preliminary ranking is informed by each program's

performance on key metrics (as documented in HMIS or an HMIS comparable database), the **final ranking** will be determined by the DC ICH's Ranking Committee. In addition to the performance data, the Ranking Committee will also consider your programs' applications, justification letters, and each program's alignment with federal and local policy priorities as well as system needs when making decisions about the final ranking.

AGENCY	PROGRAM	PRELIMINARY RANK out of 40
Calvary Women's Services	Sister Circle	13
Calvary Women's Services	Reach Up	35

As a reminder: the application, justification letter, and coversheet (referenced below) are all **due to TCP October 8, 2021**. TCP will provide you with information on your program's final ranking by October 15<sup>th</sup>.

Please let us know if you have any questions.

Tom

Tom Fredericksen  
The Community Partnership

**From:** Tom Fredericksen

**Sent:** Friday, September 17, 2021 12:07 PM

**To:** [ktompson@calvaryservices.org](mailto:ktompson@calvaryservices.org); [lbuchs@calvaryservices.org](mailto:lbuchs@calvaryservices.org)

**Cc:** Jose Lucio <[JLucio@community-partnership.org](mailto:JLucio@community-partnership.org)>; Elisabeth Young <[EYoung@community-partnership.org](mailto:EYoung@community-partnership.org)>; Eryn Greaney <[egreaney@community-partnership.org](mailto:egreaney@community-partnership.org)>

**Subject:** HUD NOFO Renewal Application Materials for TCP Subrecipients

Following up on the HUD NOFO Community Meeting earlier this week, attached are the materials needed to complete the application(s) for your agency's renewing HUD CoC Program project(s).

Materials include:

- 1) **The Excel form application template** that will be returned to TCP for us to transfer into HUD's electronic grant submission system (e-snaps). Forms are unique to each project and some sections have been pre-populated with information already on file at HUD. TCP will hold training on the application form next week. If you have not done so already, please register for one of the sessions (links are below).  
Session 1: [September 21, 9:30am](#)  
Session 2: [September 21, 12:00n](#)  
Session 3: [September 21, 2:30pm](#)
- 2) **The instructions for the project justification letter**; the "Smartsheets cover sheet" referenced in the instructions can be accessed [here](#).

The application, justification letter, and coversheet are all **due to TCP October 8, 2021**. TCP will review and communicate with you about any necessary changes, and will submit the final version to HUD by October 15<sup>th</sup>.

TCP will distribute information on the Ranking Committee's preliminary ranking for your program(s) next week.

Please let us know if you have any questions.

Tom

Tom Fredericksen

## Eryn Greaney

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**From:** Tom Fredericksen  
**Sent:** Wednesday, October 13, 2021 4:16 PM  
**To:** daniel.erichsen-teal@cc-dc.org; Mary.Klinkenbergh@cc-dc.org; sarah.watkins@cc-dc.org; amanda.chesney@cc-dc.org  
**Cc:** Jose Lucio; Elisabeth Young; Eryn Greaney  
**Subject:** FINAL Ranking - HUD CoC Program NOFO

Dear Provider,

This email serves as confirmation that your agency's HUD CoC Program Project Application(s) have been accepted by the CoC, and will be included in the District's Consolidated Application for CoC Program Funding.

The FINAL Ranking of your agency's program(s) is as follows:

Agency	Program	Type	FINAL RANKING out of 42
Catholic Charities	Chronic Homeless Initiative 5	Renewal	13
Catholic Charities	Mount Camel House	Renewal	18

As originally communicated in the email below and at the various community meetings, decisions about applications and the project ranking were made by a committee of non-conflicted CoC stakeholders (DC ICH's Ranking Committee). The Ranking Committee reviewed your programs' performance data (as documented in HMIS), your justification letters, and considered of community needs when determining the Final Ranking.

The Final Ranking includes all renewing programs as well as programs applying to newly establish funding through the NOFO. TCP will not have information on whether the programs are in Tier 1 or Tier 2 or whether a project is funded until the awards are made by HUD (which we expect to receive by the end of the calendar year or shortly thereafter).

If you would like to meet to debrief on any aspect of the process, TCP will be available to do so after the Competition closes on November 16th.

Tom

Tom Fredericksen  
The Community Partnership

**From:** Tom Fredericksen  
**Sent:** Thursday, September 23, 2021 6:06 PM  
**To:** daniel.erichsen-teal@cc-dc.org; Mary.Klinkenbergh@cc-dc.org; sarah.watkins@cc-dc.org; amanda.chesney@cc-dc.org  
**Cc:** 'Jose Lucio' <JLucio@community-partnership.org>; Elisabeth Young <EYoung@community-partnership.org>; Eryn Greaney <egreaney@community-partnership.org>  
**Subject:** RE: HUD NOFO Renewal Application Materials for TCP Subrecipients

Dear Provider,

The table below includes the **preliminary ranking** of your agency's program(s) that are renewing funding during the FY21 HUD CoC Program NOFO Competition. As discussed at the Community Meeting on Sept. 15, when the HUD CoC Program Consolidated Application is submitted to HUD, we are required to include a numeric, priority-order ranking of all programs seeking funding through the CoC's submission. While the preliminary ranking is informed by each program's performance on key metrics (as documented in HMIS or an HMIS comparable database), the **final ranking** will be determined by the DC ICH's Ranking Committee. In addition to the performance data, the Ranking Committee will also consider your programs' applications, justification letters, and each program's alignment with federal and local policy priorities as well as system needs when making decisions about the final ranking.

AGENCY	PROGRAM	PRELIMINARY RANK out of 40
Catholic Charities	Chronic Homeless Initiative 5	18
Catholic Charities	Mount Carmel House	25

As a reminder: the application, justification letter, and coversheet (referenced below) are all **due to TCP October 8, 2021**. TCP will provide you with information on your program's final ranking by October 15<sup>th</sup>.

Please let us know if you have any questions.

Tom

Tom Fredericksen  
The Community Partnership

**From:** Tom Fredericksen

**Sent:** Friday, September 17, 2021 12:09 PM

**To:** [daniel.erichsen-teal@cc-dc.org](mailto:daniel.erichsen-teal@cc-dc.org); [Mary.Klinkenbergh@cc-dc.org](mailto:Mary.Klinkenbergh@cc-dc.org); [sarah.watkins@cc-dc.org](mailto:sarah.watkins@cc-dc.org); [amanda.chesney@cc-dc.org](mailto:amanda.chesney@cc-dc.org)

**Cc:** Jose Lucio <[JLucio@community-partnership.org](mailto:JLucio@community-partnership.org)>; Elisabeth Young <[EYoung@community-partnership.org](mailto:EYoung@community-partnership.org)>; Eryn Greaney <[egreaney@community-partnership.org](mailto:egreaney@community-partnership.org)>

**Subject:** HUD NOFO Renewal Application Materials for TCP Subrecipients

Following up on the HUD NOFO Community Meeting earlier this week, attached are the materials needed to complete the application(s) for your agency's renewing HUD CoC Program project(s).

Materials include:

- 1) **The Excel form application template** that will be returned to TCP for us to transfer into HUD's electronic grant submission system (e-snaps). Forms are unique to each project and some sections have been pre-populated with information already on file at HUD. TCP will hold training on the application form next week. If you have not done so already, please register for one of the sessions (links are below).  
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Session 3: [September 21, 2:30pm](#)
- 2) **The instructions for the project justification letter**; the "Smartsheets cover sheet" referenced in the instructions can be accessed [here](#).

The application, justification letter, and coversheet are all **due to TCP October 8, 2021**. TCP will review and communicate with you about any necessary changes, and will submit the final version to HUD by October 15<sup>th</sup>.



## Eryn Greaney

---

**From:** Tom Fredericksen  
**Sent:** Wednesday, October 13, 2021 4:17 PM  
**To:** Mary Jordan; angela.oehlerking@christhouse.org; Lydia Olsen  
**Cc:** Jose Lucio; Elisabeth Young; Eryn Greaney  
**Subject:** FINAL Ranking - HUD CoC Program NOFO

Dear Provider,

This email serves as confirmation that your agency's HUD CoC Program Project Application(s) have been accepted by the CoC, and will be included in the District's Consolidated Application for CoC Program Funding.

The FINAL Ranking of your agency's program(s) is as follows:

Agency	Program	Type	FINAL RANKING out of 42
Christ House	Kairos Program	Renewal	3

As originally communicated in the email below and at the various community meetings, decisions about applications and the project ranking were made by a committee of non-conflicted CoC stakeholders (DC ICH's Ranking Committee). The Ranking Committee reviewed your programs' performance data (as documented in HMIS), your justification letters, and considered of community needs when determining the Final Ranking.

The Final Ranking includes all renewing programs as well as programs applying to newly establish funding through the NOFO. TCP will not have information on whether the programs are in Tier 1 or Tier 2 or whether a project is funded until the awards are made by HUD (which we expect to receive by the end of the calendar year or shortly thereafter).

If you would like to meet to debrief on any aspect of the process, TCP will be available to do so after the Competition closes on November 16th.

Tom

Tom Fredericksen  
The Community Partnership

**From:** Tom Fredericksen  
**Sent:** Thursday, September 23, 2021 6:08 PM  
**To:** Mary Jordan <mary.jordan@christhouse.org>; angela.oehlerking@christhouse.org; Lydia Olsen <lydia.olsen@christhouse.org>  
**Cc:** 'Jose Lucio' <JLucio@community-partnership.org>; Elisabeth Young <EYoung@community-partnership.org>; Eryn Greaney <egreaney@community-partnership.org>  
**Subject:** RE: HUD NOFO Renewal Application Materials for TCP Subrecipients

Dear Provider,

The table below includes the preliminary ranking of your agency's program(s) that are renewing funding during the FY21 HUD CoC Program NOFO Competition. As discussed at the Community Meeting on Sept. 15, when the HUD CoC Program Consolidated Application is submitted to HUD, we are required to include a numeric, priority-order ranking of all



programs seeking funding through the CoC's submission. While the preliminary ranking is informed by each program's performance on key metrics (as documented in HMIS or an HMIS comparable database), the **final ranking** will be determined by the DC ICH's Ranking Committee. In addition to the performance data, the Ranking Committee will also consider your programs' applications, justification letters, and each program's alignment with federal and local policy priorities as well as system needs when making decisions about the final ranking.

AGENCY	PROGRAM	PRELIMINARY RANK out of 40
Christ House	Kairos Program	3

As a reminder: the application, justification letter, and coversheet (referenced below) are all **due to TCP October 8, 2021**. TCP will provide you with information on your program's final ranking by October 15<sup>th</sup>.

Please let us know if you have any questions.

Tom

Tom Fredericksen  
The Community Partnership

**From:** Tom Fredericksen

**Sent:** Friday, September 17, 2021 12:10 PM

**To:** Mary Jordan <[mary.jordan@christhouse.org](mailto:mary.jordan@christhouse.org)>; [angela.oehlerking@christhouse.org](mailto:angela.oehlerking@christhouse.org)

**Cc:** Jose Lucio <[JLucio@community-partnership.org](mailto:JLucio@community-partnership.org)>; Elisabeth Young <[EYoung@community-partnership.org](mailto:EYoung@community-partnership.org)>; Eryn Greaney <[egreaney@community-partnership.org](mailto:egreaney@community-partnership.org)>

**Subject:** HUD NOFO Renewal Application Materials for TCP Subrecipients

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Materials include:

- 1) **The Excel form application template** that will be returned to TCP for us to transfer into HUD's electronic grant submission system (e-snaps). Forms are unique to each project and some sections have been pre-populated with information already on file at HUD. TCP will hold training on the application form next week. If you have not done so already, please register for one of the sessions (links are below).  
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TCP will distribute information on the Ranking Committee's preliminary ranking for your program(s) next week.

Please let us know if you have any questions.

Tom

## Eryn Greaney

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**From:** Tom Fredericksen  
**Sent:** Wednesday, October 13, 2021 4:19 PM  
**To:** ana.elias@ccdc1.org; tgreen@ccdc1.org; fmatovu@ccdc1.org; dawn.stewart@ccdc1.org; iheru@ccdc1.org  
**Cc:** Jose Lucio; Elisabeth Young; Eryn Greaney  
**Subject:** FINAL Ranking - HUD CoC Program NOFO

Dear Provider,

This email serves as confirmation that your agency's HUD CoC Program Project Application(s) have been accepted by the CoC, and will be included in the District's Consolidated Application for CoC Program Funding.

The FINAL Ranking of your agency's program(s) is as follows:

Agency	Program	Type	FINAL RANKING out of 42
Community Connections	Permanent Singles	Renewal	7
Community Connections	LIFT Plus	Renewal	34
Community Connections	LIFT	Renewal	37

As originally communicated in the email below and at the various community meetings, decisions about applications and the project ranking were made by a committee of non-conflicted CoC stakeholders (DC ICH's Ranking Committee). The Ranking Committee reviewed your programs' performance data (as documented in HMIS), your justification letters, and considered of community needs when determining the Final Ranking.

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If you would like to meet to debrief on any aspect of the process, TCP will be available to do so after the Competition closes on November 16th.

Tom

Tom Fredericksen  
The Community Partnership

**From:** Tom Fredericksen  
**Sent:** Thursday, September 23, 2021 6:13 PM  
**To:** ana.elias@ccdc1.org; tgreen@ccdc1.org; fmatovu@ccdc1.org; dawn.stewart@ccdc1.org; iheru@ccdc1.org  
**Cc:** 'Jose Lucio' <JLucio@community-partnership.org>; Elisabeth Young <EYoung@community-partnership.org>; Eryn Greaney <egreaney@community-partnership.org>  
**Subject:** RE: HUD NOFO Renewal Application Materials for TCP Subrecipients

Dear Provider,

The table below includes the **preliminary ranking** of your agency's program(s) that are renewing funding during the FY21 HUD CoC Program NOFO Competition. As discussed at the Community Meeting on Sept. 15, when the HUD CoC Program Consolidated Application is submitted to HUD, we are required to include a numeric, priority-order ranking of all programs seeking funding through the CoC's submission. While the preliminary ranking is informed by each program's performance on key metrics (as documented in HMIS or an HMIS comparable database), the **final ranking** will be determined by the DC ICH's Ranking Committee. In addition to the performance data, the Ranking Committee will also consider your programs' applications, justification letters, and each program's alignment with federal and local policy priorities as well as system needs when making decisions about the final ranking.

AGENCY	PROGRAM	PRELIMINARY RANK out of 40
Community Connections	Permanent Singles	6
Community Connections	LIFT	33
Community Connections	LIFT Plus	36

As a reminder: the application, justification letter, and coversheet (referenced below) are all **due to TCP October 8, 2021**. TCP will provide you with information on your program's final ranking by October 15<sup>th</sup>.

Please let us know if you have any questions.

Tom

Tom Fredericksen  
The Community Partnership

**From:** Tom Fredericksen

**Sent:** Friday, September 17, 2021 12:10 PM

**To:** [ana.elias@ccdc1.org](mailto:ana.elias@ccdc1.org); [tgreen@ccdc1.org](mailto:tgreen@ccdc1.org); [fmatovu@ccdc1.org](mailto:fmatovu@ccdc1.org); [dawn.stewart@ccdc1.org](mailto:dawn.stewart@ccdc1.org)

**Cc:** Jose Lucio <[JLucio@community-partnership.org](mailto:JLucio@community-partnership.org)>; Elisabeth Young <[EYoung@community-partnership.org](mailto:EYoung@community-partnership.org)>; Eryn Greaney <[egreaney@community-partnership.org](mailto:egreaney@community-partnership.org)>

**Subject:** HUD NOFO Renewal Application Materials for TCP Subrecipients

Following up on the HUD NOFO Community Meeting earlier this week, attached are the materials needed to complete the application(s) for your agency's renewing HUD CoC Program project(s).

Materials include:

- 1) **The Excel form application template** that will be returned to TCP for us to transfer into HUD's electronic grant submission system (e-snaps). Forms are unique to each project and some sections have been pre-populated with information already on file at HUD. TCP will hold training on the application form next week. If you have not done so already, please register for one of the sessions (links are below).  
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- 2) **The instructions for the project justification letter**; the "Smartsheets cover sheet" referenced in the instructions can be accessed [here](#).

The application, justification letter, and coversheet are all **due to TCP October 8, 2021**. TCP will review and communicate with you about any necessary changes, and will submit the final version to HUD by October 15<sup>th</sup>.

## Eryn Greaney

---

**From:** Tom Fredericksen  
**Sent:** Wednesday, October 13, 2021 4:21 PM  
**To:** Sean Read; Jean Michel Giraud  
**Cc:** Jose Lucio; Elisabeth Young; Eryn Greaney  
**Subject:** FINAL Ranking - HUD CoC Program NOFO

Dear Provider,

This email serves as confirmation that your agency's HUD CoC Program Project Application(s) have been accepted by the CoC, and will be included in the District's Consolidated Application for CoC Program Funding.

The FINAL Ranking of your agency's program(s) is as follows:

Agency	Program	Type	FINAL RANKING out of 42
Friendship Place	Bridges 1 & 2	Renewal	16
Friendship Place	Bridges 3	Renewal	19

As originally communicated in the email below and at the various community meetings, decisions about applications and the project ranking were made by a committee of non-conflicted CoC stakeholders (DC ICH's Ranking Committee). The Ranking Committee reviewed your programs' performance data (as documented in HMIS), your justification letters, and considered of community needs when determining the Final Ranking.

The Final Ranking includes all renewing programs as well as programs applying to newly establish funding through the NOFO. TCP will not have information on whether the programs are in Tier 1 or Tier 2 or whether a project is funded until the awards are made by HUD (which we expect to receive by the end of the calendar year or shortly thereafter).

If you would like to meet to debrief on any aspect of the process, TCP will be available to do so after the Competition closes on November 16th.

Tom

Tom Fredericksen  
The Community Partnership

**From:** Tom Fredericksen  
**Sent:** Thursday, September 23, 2021 6:15 PM  
**To:** Sean Read <sread@friendshipplace.org>; Jean Michel Giraud <jgiraud@friendshipplace.org>  
**Cc:** 'Jose Lucio' <JLucio@community-partnership.org>; Elisabeth Young <EYoung@community-partnership.org>; Eryn Greaney <egreaney@community-partnership.org>  
**Subject:** RE: HUD NOFO Renewal Application Materials for TCP Subrecipients

Dear Provider,

The table below includes the preliminary ranking of your agency's program(s) that are renewing funding during the FY21 HUD CoC Program NOFO Competition. As discussed at the Community Meeting on Sept. 15, when the HUD CoC Program Consolidated Application is submitted to HUD, we are required to include a numeric, priority-order ranking of all

programs seeking funding through the CoC's submission. While the preliminary ranking is informed by each program's performance on key metrics (as documented in HMIS or an HMIS comparable database), the **final ranking** will be determined by the DC ICH's Ranking Committee. In addition to the performance data, the Ranking Committee will also consider your programs' applications, justification letters, and each program's alignment with federal and local policy priorities as well as system needs when making decisions about the final ranking.

AGENCY	PROGRAM	PRELIMINARY RANK out of 40
Friendship Place	Bridges 1 & 2	14
Friendship Place	Bridges 3	16

As a reminder: the application, justification letter, and coversheet (referenced below) are all **due to TCP October 8, 2021**. TCP will provide you with information on your program's final ranking by October 15<sup>th</sup>.

Please let us know if you have any questions.

Tom

Tom Fredericksen  
The Community Partnership

**From:** Tom Fredericksen

**Sent:** Friday, September 17, 2021 12:11 PM

**To:** Sean Read <[sread@friendshipplace.org](mailto:sread@friendshipplace.org)>

**Cc:** Jose Lucio <[JLucio@community-partnership.org](mailto:JLucio@community-partnership.org)>; Elisabeth Young <[EYoung@community-partnership.org](mailto:EYoung@community-partnership.org)>; Eryn Greaney <[egreaney@community-partnership.org](mailto:egreaney@community-partnership.org)>

**Subject:** HUD NOFO Renewal Application Materials for TCP Subrecipients

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- 1) **The Excel form application template** that will be returned to TCP for us to transfer into HUD's electronic grant submission system (e-snaps). Forms are unique to each project and some sections have been pre-populated with information already on file at HUD. TCP will hold training on the application form next week. If you have not done so already, please register for one of the sessions (links are below).  
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TCP will distribute information on the Ranking Committee's preliminary ranking for your program(s) next week.

Please let us know if you have any questions.

## Eryn Greaney

---

**From:** Tom Fredericksen  
**Sent:** Wednesday, October 13, 2021 4:22 PM  
**To:** Kelly S. McShane; Jamey Burden; sbell@cohdc.org; nmorgan@cohdc.org; nhammond@cohdc.org  
**Cc:** Jose Lucio; Elisabeth Young; Eryn Greaney  
**Subject:** FINAL Ranking - HUD CoC Program NOFO

Dear Provider,

This email serves as confirmation that your agency's HUD CoC Program Project Application(s) have been accepted by the CoC, and will be included in the District's Consolidated Application for CoC Program Funding.

The FINAL Ranking of your agency's program(s) is as follows:

Agency	Program	Type	FINAL RANKING out of 42
Community of Hope	Home Now	Renewal	23

As originally communicated in the email below and at the various community meetings, decisions about applications and the project ranking were made by a committee of non-conflicted CoC stakeholders (DC ICH's Ranking Committee). The Ranking Committee reviewed your programs' performance data (as documented in HMIS), your justification letters, and considered of community needs when determining the Final Ranking.

The Final Ranking includes all renewing programs as well as programs applying to newly establish funding through the NOFO. TCP will not have information on whether the programs are in Tier 1 or Tier 2 or whether a project is funded until the awards are made by HUD (which we expect to receive by the end of the calendar year or shortly thereafter).

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Tom Fredericksen  
The Community Partnership

**From:** Tom Fredericksen  
**Sent:** Thursday, September 23, 2021 6:15 PM  
**To:** Kelly S. McShane <kmcshane@cohdc.org>; Jamey Burden <JBurden@cohdc.org>; sbell@cohdc.org; nmorgan@cohdc.org; nhammond@cohdc.org  
**Cc:** 'Jose Lucio' <JLucio@community-partnership.org>; Elisabeth Young <EYoung@community-partnership.org>; Eryn Greaney <egreaney@community-partnership.org>  
**Subject:** RE: HUD NOFO Renewal Application Materials for TCP Subrecipients

Dear Provider,

The table below includes the **preliminary ranking** of your agency's program(s) that are renewing funding during the FY21 HUD CoC Program NOFO Competition. As discussed at the Community Meeting on Sept. 15, when the HUD CoC Program



Consolidated Application is submitted to HUD, we are required to include a numeric, priority-order ranking of all programs seeking funding through the CoC's submission. While the preliminary ranking is informed by each program's performance on key metrics (as documented in HMIS or an HMIS comparable database), the **final ranking** will be determined by the DC ICH's Ranking Committee. In addition to the performance data, the Ranking Committee will also consider your programs' applications, justification letters, and each program's alignment with federal and local policy priorities as well as system needs when making decisions about the final ranking.

AGENCY	PROGRAM	PRELIMINARY RANK out of 40
Community of Hope	Housing Families First	17

As a reminder: the application, justification letter, and coversheet (referenced below) are all **due to TCP October 8, 2021**. TCP will provide you with information on your program's final ranking by October 15<sup>th</sup>.

Please let us know if you have any questions.

Tom

Tom Fredericksen  
The Community Partnership

**From:** Tom Fredericksen

**Sent:** Friday, September 17, 2021 12:13 PM

**To:** Kelly S. McShane <[kmcshane@cohdc.org](mailto:kmcshane@cohdc.org)>; Jamey Burden <[JBurden@cohdc.org](mailto:JBurden@cohdc.org)>; [sbell@cohdc.org](mailto:sbell@cohdc.org); [nmorgan@cohdc.org](mailto:nmorgan@cohdc.org); [nhammond@cohdc.org](mailto:nhammond@cohdc.org)

**Cc:** Jose Lucio <[JLucio@community-partnership.org](mailto:JLucio@community-partnership.org)>; Elisabeth Young <[EYoung@community-partnership.org](mailto:EYoung@community-partnership.org)>; Eryn Greaney <[egreaney@community-partnership.org](mailto:egreaney@community-partnership.org)>

**Subject:** HUD NOFO Renewal Application Materials for TCP Subrecipients

Following up on the HUD NOFO Community Meeting earlier this week, attached are the materials needed to complete the application(s) for your agency's renewing HUD CoC Program project(s).

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- 1) **The Excel form application template** that will be returned to TCP for us to transfer into HUD's electronic grant submission system (e-snaps). Forms are unique to each project and some sections have been pre-populated with information already on file at HUD. TCP will hold training on the application form next week. If you have not done so already, please register for one of the sessions (links are below).  
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TCP will distribute information on the Ranking Committee's preliminary ranking for your program(s) next week.

Please let us know if you have any questions.

## Eryn Greaney

---

**From:** Tom Fredericksen  
**Sent:** Wednesday, October 13, 2021 4:23 PM  
**To:** tania.mortensen@dc.gov; Mohamed, Nada (DHS); Mine, Jennifer (DHS)  
**Cc:** Jose Lucio; Elisabeth Young; Eryn Greaney  
**Subject:** FINAL Ranking - HUD CoC Program NOFO

Dear Provider,

This email serves as confirmation that your agency's HUD CoC Program Project Application(s) have been accepted by the CoC, and will be included in the District's Consolidated Application for CoC Program Funding.

The FINAL Ranking of your agency's program(s) is as follows:

Agency	Program	Type	FINAL RANKING out of 42
Dept of Human Services	Shelter Plus Care	Renewal	14

As originally communicated in the email below and at the various community meetings, decisions about applications and the project ranking were made by a committee of non-conflicted CoC stakeholders (DC ICH's Ranking Committee). The Ranking Committee reviewed your programs' performance data (as documented in HMIS), your justification letters, and considered of community needs when determining the Final Ranking.

The Final Ranking includes all renewing programs as well as programs applying to newly establish funding through the NOFO. TCP will not have information on whether the programs are in Tier 1 or Tier 2 or whether a project is funded until the awards are made by HUD (which we expect to receive by the end of the calendar year or shortly thereafter).

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Tom

Tom Fredericksen  
The Community Partnership

**From:** Tom Fredericksen  
**Sent:** Thursday, September 23, 2021 6:17 PM  
**To:** tania.mortensen@dc.gov; Mohamed, Nada (DHS) <nada.mohamed@dc.gov>; Mine, Jennifer (DHS) <jennifer.mine@dc.gov>  
**Cc:** Jose Lucio <JLucio@community-partnership.org>; Elisabeth Young <EYoung@community-partnership.org>; Eryn Greaney <egreaney@community-partnership.org>  
**Subject:** HUD NOFO Renewal Application Materials

Dear Provider,

The table below includes the preliminary ranking of your agency's program(s) that are renewing funding during the FY21 HUD CoC Program NOFO Competition. As discussed at the Community Meeting on Sept. 15, when the HUD CoC Program Consolidated Application is submitted to HUD, we are required to include a numeric, priority-order ranking of all



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AGENCY	PROGRAM	PRELIMINARY RANK out of 40
Dept. of Human Services	Shelter Plus Care	11

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Tom

Tom Fredericksen  
The Community Partnership

## Eryn Greaney

---

**From:** Tom Fredericksen  
**Sent:** Wednesday, October 13, 2021 4:24 PM  
**To:** 'sjackson@houseofruth.org'; crobenson@houseofruth.org; bward@houseofruth.org; mmuttom@houseofruth.org  
**Cc:** Jose Lucio; Elisabeth Young; Eryn Greaney  
**Subject:** FINAL Ranking - HUD CoC Program NOFO

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House of Ruth	Rising Place	Renewal	1
House of Ruth	Hope Rising	Renewal	2
House of Ruth	New Foundations	Renewal	4
House of Ruth	Families First	Renewal	5

As originally communicated in the email below and at the various community meetings, decisions about applications and the project ranking were made by a committee of non-conflicted CoC stakeholders (DC ICH's Ranking Committee). The Ranking Committee reviewed your programs' performance data (as documented in HMIS), your justification letters, and considered of community needs when determining the Final Ranking.

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Tom Fredericksen  
The Community Partnership

**From:** Tom Fredericksen  
**Sent:** Thursday, September 23, 2021 6:18 PM  
**To:** 'sjackson@houseofruth.org' <sjackson@houseofruth.org>; crobenson@houseofruth.org; bward@houseofruth.org; mmuttom@houseofruth.org  
**Cc:** 'Jose Lucio' <JLucio@community-partnership.org>; Elisabeth Young <EYoung@community-partnership.org>; Eryn Greaney <egreaney@community-partnership.org>  
**Subject:** RE: HUD NOFO Renewal Application Materials for TCP Subrecipients

Dear Provider,

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AGENCY	PROGRAM	PRELIMINARY RANK out of 40
House of Ruth	Hope Rising	1
House of Ruth	New Foundations	2
House of Ruth	Families First	5
House of Ruth	Rising Place	20

As a reminder: the application, justification letter, and coversheet (referenced below) are all **due to TCP October 8, 2021**. TCP will provide you with information on your program's final ranking by October 15<sup>th</sup>.

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Tom

Tom Fredericksen  
The Community Partnership

**From:** Tom Fredericksen

**Sent:** Friday, September 17, 2021 12:12 PM

**To:** 'sjackson@houseofruth.org' <[sjackson@houseofruth.org](mailto:sjackson@houseofruth.org)>; [crobinson@houseofruth.org](mailto:crobinson@houseofruth.org); [bward@houseofruth.org](mailto:bward@houseofruth.org); [mmuttom@houseofruth.org](mailto:mmuttom@houseofruth.org)

**Cc:** Jose Lucio <[JLucio@community-partnership.org](mailto:JLucio@community-partnership.org)>; Elisabeth Young <[EYoung@community-partnership.org](mailto:EYoung@community-partnership.org)>; Eryn Greaney <[egreaney@community-partnership.org](mailto:egreaney@community-partnership.org)>

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## Eryn Greaney

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**From:** Tom Fredericksen  
**Sent:** Wednesday, October 13, 2021 4:25 PM  
**To:** Luis Vasquez; Corey Mendez  
**Cc:** Jose Lucio; Elisabeth Young; Eryn Greaney  
**Subject:** FINAL Ranking - HUD CoC Program NOFO

Dear Provider,

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Housing Up	Partner Arms 2	Renewal	6
Housing Up	Youth Families	Renewal	12
Housing Up	Veterans Connections	Renewal	26
Housing Up	Family Connections	Renewal	27
Housing Up	Housing with Care 2	Renewal	28
Housing Up	Partner Arms 1	Renewal	30

As originally communicated in the email below and at the various community meetings, decisions about applications and the project ranking were made by a committee of non-conflicted CoC stakeholders (DC ICH's Ranking Committee). The Ranking Committee reviewed your programs' performance data (as documented in HMIS), your justification letters, and considered of community needs when determining the Final Ranking.

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Tom

Tom Fredericksen  
The Community Partnership

**From:** Tom Fredericksen  
**Sent:** Thursday, September 23, 2021 6:19 PM  
**To:** Luis Vasquez <lvasquez@housingup.org>; Corey Mendez <cmendez@housingup.org>  
**Cc:** 'Jose Lucio' <JLucio@community-partnership.org>; Elisabeth Young <EYoung@community-partnership.org>; Eryn Greaney <egreaney@community-partnership.org>  
**Subject:** RE: HUD NOFO Renewal Application Materials for TCP Subrecipients

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AGENCY	PROGRAM	PRELIMINARY RANK out of 40
Housing Up	Partner Arms 2	4
Housing Up	Youth Families	10
Housing Up	Veterans Connections	22
Housing Up	Family Connections	23
Housing Up	Housing with Care 2	24
Housing Up	Partner Arms 1	27

As a reminder: the application, justification letter, and coversheet (referenced below) are all **due to TCP October 8, 2021**. TCP will provide you with information on your program's final ranking by October 15<sup>th</sup>.

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The Community Partnership

**From:** Tom Fredericksen

**Sent:** Friday, September 17, 2021 12:14 PM

**To:** Luis Vasquez <[lvasquez@housingup.org](mailto:lvasquez@housingup.org)>; Corey Mendez <[cmendez@housingup.org](mailto:cmendez@housingup.org)>

**Cc:** Jose Lucio <[JLucio@community-partnership.org](mailto:JLucio@community-partnership.org)>; Elisabeth Young <[EYoung@community-partnership.org](mailto:EYoung@community-partnership.org)>; Eryn Greaney <[egreaney@community-partnership.org](mailto:egreaney@community-partnership.org)>

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## Eryn Greaney

---

**From:** Tom Fredericksen  
**Sent:** Wednesday, October 13, 2021 4:41 PM  
**To:** Tim Fretz; kbrunson@nstreetvillage.org; rstubblefield@nstreetvillage.org  
**Cc:** Jose Lucio; Elisabeth Young; Eryn Greaney  
**Subject:** FINAL Ranking - HUD CoC Program NOFO

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The FINAL Ranking of your agency's program(s) is as follows:

Agency	Program	Type	FINAL RANKING out of 42
N Street Village	Miriam's House	Renewal	17
N Street Village	Step Up	Renewal	20

As originally communicated in the email below and at the various community meetings, decisions about applications and the project ranking were made by a committee of non-conflicted CoC stakeholders (DC ICH's Ranking Committee). The Ranking Committee reviewed your programs' performance data (as documented in HMIS), your justification letters, and considered of community needs when determining the Final Ranking.

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The Community Partnership

**From:** Tom Fredericksen  
**Sent:** Thursday, September 23, 2021 6:22 PM  
**To:** Tim Fretz <tfretz@nstreetvillage.org>; kbrunson@nstreetvillage.org; rstubblefield@nstreetvillage.org  
**Cc:** 'Jose Lucio' <JLucio@community-partnership.org>; Elisabeth Young <EYoung@community-partnership.org>; Eryn Greaney <egreaney@community-partnership.org>  
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AGENCY	PROGRAM	PRELIMINARY RANK out of 40
N Street Village	Miriam's House	15
N Street Village	New Renewal Project	TBD

As a reminder: the application, justification letter, and coversheet (referenced below) are all **due to TCP October 8, 2021**. TCP will provide you with information on your program's final ranking by October 15<sup>th</sup>.

Please let us know if you have any questions.

Tom

Tom Fredericksen  
The Community Partnership

**From:** Tom Fredericksen

**Sent:** Friday, September 17, 2021 12:16 PM

**To:** Tim Fretz <[tfretz@nstreetvillage.org](mailto:tfretz@nstreetvillage.org)>; kbrunson@nstreetvillage.org; rstubblefield@nstreetvillage.org

**Cc:** Jose Lucio <[JLucio@community-partnership.org](mailto:JLucio@community-partnership.org)>; Elisabeth Young <[EYoung@community-partnership.org](mailto:EYoung@community-partnership.org)>; Eryn Greaney <[egreaney@community-partnership.org](mailto:egreaney@community-partnership.org)>

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Following up on the HUD NOFO Community Meeting earlier this week, attached are the materials needed to complete the application(s) for your agency's renewing HUD CoC Program project(s).

Materials include:

- 1) **The Excel form application template** that will be returned to TCP for us to transfer into HUD's electronic grant submission system (e-snaps). Forms are unique to each project and some sections have been pre-populated with information already on file at HUD. TCP will hold training on the application form next week. If you have not done so already, please register for one of the sessions (links are below).  
Session 1: [September 21, 9:30am](#)  
Session 2: [September 21, 12:00n](#)  
Session 3: [September 21, 2:30pm](#)
- 2) **The instructions for the project justification letter**; the "Smartsheets cover sheet" referenced in the instructions can be accessed [here](#).

The application, justification letter, and coversheet are all **due to TCP October 8, 2021**. TCP will review and communicate with you about any necessary changes, and will submit the final version to HUD by October 15<sup>th</sup>.

TCP will distribute information on the Ranking Committee's preliminary ranking for your program(s) next week.

Please let us know if you have any questions.



## Eryn Greaney

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**From:** Tom Fredericksen  
**Sent:** Wednesday, October 13, 2021 4:42 PM  
**To:** wsteptoe@nebw.org; anorris@nebw.org; nprice@nebw.org  
**Cc:** Jose Lucio; Elisabeth Young; Eryn Greaney  
**Subject:** FINAL Ranking - HUD CoC Program NOFO

Dear Provider,

This email serves as confirmation that your agency's HUD CoC Program Project Application(s) have been accepted by the CoC, and will be included in the District's Consolidated Application for CoC Program Funding.

The FINAL Ranking of your agency's program(s) is as follows:

Agency	Program	Type	FINAL RANKING out of 42
New Endeavors by Women	New Journeys 2	Renewal	10
New Endeavors by Women	New Hope	Renewal	11
New Endeavors by Women	New Horizons	Renewal	25
New Endeavors by Women	Rachael's Women's Center	Renewal	29

As originally communicated in the email below and at the various community meetings, decisions about applications and the project ranking were made by a committee of non-conflicted CoC stakeholders (DC ICH's Ranking Committee). The Ranking Committee reviewed your programs' performance data (as documented in HMIS), your justification letters, and considered of community needs when determining the Final Ranking.

The Final Ranking includes all renewing programs as well as programs applying to newly establish funding through the NOFO. TCP will not have information on whether the programs are in Tier 1 or Tier 2 or whether a project is funded until the awards are made by HUD (which we expect to receive by the end of the calendar year or shortly thereafter).

If you would like to meet to debrief on any aspect of the process, TCP will be available to do so after the Competition closes on November 16th.

Tom

Tom Fredericksen  
The Community Partnership

**From:** Tom Fredericksen  
**Sent:** Thursday, September 23, 2021 6:24 PM  
**To:** wsteptoe@nebw.org; anorris@nebw.org; nprice@nebw.org  
**Cc:** 'Jose Lucio' <JLucio@community-partnership.org>; Elisabeth Young <EYoung@community-partnership.org>; Eryn Greaney <egreaney@community-partnership.org>  
**Subject:** RE: HUD NOFO Renewal Application Materials for TCP Subrecipients

Dear Provider,



The table below includes the **preliminary ranking** of your agency's program(s) that are renewing funding during the FY21 HUD CoC Program NOFO Competition. As discussed at the Community Meeting on Sept. 15, when the HUD CoC Program Consolidated Application is submitted to HUD, we are required to include a numeric, priority-order ranking of all programs seeking funding through the CoC's submission. While the preliminary ranking is informed by each program's performance on key metrics (as documented in HMIS or an HMIS comparable database), the **final ranking** will be determined by the DC ICH's Ranking Committee. In addition to the performance data, the Ranking Committee will also consider your programs' applications, justification letters, and each program's alignment with federal and local policy priorities as well as system needs when making decisions about the final ranking.

AGENCY	PROGRAM	PRELIMINARY RANK out of 40
New Endeavors by Women	New Journeys 2	7
New Endeavors by Women	New Hope	9
New Endeavors by Women	New Horizons	21
New Endeavors by Women	Rachael's Women's Center	26

As a reminder: the application, justification letter, and coversheet (referenced below) are all **due to TCP October 8, 2021**. TCP will provide you with information on your program's final ranking by October 15<sup>th</sup>.

Please let us know if you have any questions.

Tom

Tom Fredericksen  
The Community Partnership

**From:** Tom Fredericksen

**Sent:** Friday, September 17, 2021 12:17 PM

**To:** [wsteptoe@nebwh.org](mailto:wsteptoe@nebwh.org); [anorris@nebwh.org](mailto:anorris@nebwh.org); [nprice@nebwh.org](mailto:nprice@nebwh.org)

**Cc:** Jose Lucio <[JLucio@community-partnership.org](mailto:JLucio@community-partnership.org)>; Elisabeth Young <[EYoung@community-partnership.org](mailto:EYoung@community-partnership.org)>; Eryn Greaney <[egreaney@community-partnership.org](mailto:egreaney@community-partnership.org)>

**Subject:** HUD NOFO Renewal Application Materials for TCP Subrecipients

Following up on the HUD NOFO Community Meeting earlier this week, attached are the materials needed to complete the application(s) for your agency's renewing HUD CoC Program project(s).

Materials include:

- 1) **The Excel form application template** that will be returned to TCP for us to transfer into HUD's electronic grant submission system (e-snaps). Forms are unique to each project and some sections have been pre-populated with information already on file at HUD. TCP will hold training on the application form next week. If you have not done so already, please register for one of the sessions (links are below).  
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Session 3: [September 21, 2:30pm](#)
- 2) **The instructions for the project justification letter**; the "Smartsheets cover sheet" referenced in the instructions can be accessed [here](#).

The application, justification letter, and coversheet are all **due to TCP October 8, 2021**. TCP will review and communicate with you about any necessary changes, and will submit the final version to HUD by October 15<sup>th</sup>.

## Eryn Greaney

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**From:** Tom Fredericksen  
**Sent:** Wednesday, October 13, 2021 4:43 PM  
**To:** Christy Respress  
**Cc:** Jose Lucio; Elisabeth Young; Eryn Greaney  
**Subject:** FINAL Ranking - HUD CoC Program NOFO

Dear Provider,

This email serves as confirmation that your agency's HUD CoC Program Project Application(s) have been accepted by the CoC, and will be included in the District's Consolidated Application for CoC Program Funding.

The FINAL Ranking of your agency's program(s) is as follows:

Agency	Program	Type	FINAL RANKING out of 42
Pathways to Housing DC	Streets to Homes	Renewal	32
Pathways to Housing DC	Chronic Homeless Initiative 7	Renewal	33
Pathways to Housing DC	Serial Inebriates	Renewal	35
Pathways to Housing DC	Home, Health & Hope DC	Renewal	36

As originally communicated in the email below and at the various community meetings, decisions about applications and the project ranking were made by a committee of non-conflicted CoC stakeholders (DC ICH's Ranking Committee). The Ranking Committee reviewed your programs' performance data (as documented in HMIS), your justification letters, and considered of community needs when determining the Final Ranking.

The Final Ranking includes all renewing programs as well as programs applying to newly establish funding through the NOFO. TCP will not have information on whether the programs are in Tier 1 or Tier 2 or whether a project is funded until the awards are made by HUD (which we expect to receive by the end of the calendar year or shortly thereafter).

If you would like to meet to debrief on any aspect of the process, TCP will be available to do so after the Competition closes on November 16th.

Tom

Tom Fredericksen  
The Community Partnership

**From:** Tom Fredericksen  
**Sent:** Thursday, September 23, 2021 6:25 PM  
**To:** Christy Respress <crespress@pathwaysdc.org>  
**Cc:** 'Jose Lucio' <JLucio@community-partnership.org>; Elisabeth Young <EYoung@community-partnership.org>; Eryn Greaney <egreaney@community-partnership.org>  
**Subject:** RE: HUD NOFO Renewal Application Materials for TCP Subrecipients

Dear Provider,

The table below includes the **preliminary ranking** of your agency's program(s) that are renewing funding during the FY21 HUD CoC Program NOFO Competition. As discussed at the Community Meeting on Sept. 15, when the HUD CoC Program Consolidated Application is submitted to HUD, we are required to include a numeric, priority-order ranking of all programs seeking funding through the CoC's submission. While the preliminary ranking is informed by each program's performance on key metrics (as documented in HMIS or an HMIS comparable database), the **final ranking** will be determined by the DC ICH's Ranking Committee. In addition to the performance data, the Ranking Committee will also consider your programs' applications, justification letters, and each program's alignment with federal and local policy priorities as well as system needs when making decisions about the final ranking.

AGENCY	PROGRAM	PRELIMINARY RANK out of 40
Pathways to Housing DC	Chronic Homeless Initiative 7	28
Pathways to Housing DC	Serial Inebriates	29
Pathways to Housing DC	Home, Health & Hope DC	30
Pathways to Housing DC	Streets to Homes	32

As a reminder: the application, justification letter, and coversheet (referenced below) are all **due to TCP October 8, 2021**. TCP will provide you with information on your program's final ranking by October 15<sup>th</sup>.

Please let us know if you have any questions.

Tom

Tom Fredericksen  
The Community Partnership

**From:** Tom Fredericksen

**Sent:** Friday, September 17, 2021 12:18 PM

**To:** Christy Respress <[crespress@pathwaysdc.org](mailto:crespress@pathwaysdc.org)>

**Cc:** Jose Lucio <[JLucio@community-partnership.org](mailto:JLucio@community-partnership.org)>; Elisabeth Young <[EYoung@community-partnership.org](mailto:EYoung@community-partnership.org)>; Eryn Greaney <[egreaney@community-partnership.org](mailto:egreaney@community-partnership.org)>

**Subject:** HUD NOFO Renewal Application Materials for TCP Subrecipients

Following up on the HUD NOFO Community Meeting earlier this week, attached are the materials needed to complete the application(s) for your agency's renewing HUD CoC Program project(s).

Materials include:

- 1) **The Excel form application template** that will be returned to TCP for us to transfer into HUD's electronic grant submission system (e-snaps). Forms are unique to each project and some sections have been pre-populated with information already on file at HUD. TCP will hold training on the application form next week. If you have not done so already, please register for one of the sessions (links are below).  
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- 2) **The instructions for the project justification letter**; the "Smartsheets cover sheet" referenced in the instructions can be accessed [here](#).

The application, justification letter, and coversheet are all **due to TCP October 8, 2021**. TCP will review and communicate with you about any necessary changes, and will submit the final version to HUD by October 15<sup>th</sup>.

## Eryn Greaney

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**From:** Tom Fredericksen  
**Sent:** Wednesday, October 13, 2021 4:45 PM  
**To:** Daniel Rico  
**Cc:** Jose Lucio; Elisabeth Young; Eryn Greaney  
**Subject:** FINAL Ranking - HUD CoC Program NOFO

Dear Provider,

This email serves as confirmation that your agency's HUD CoC Program Project Application(s) have been accepted by the CoC, and will be included in the District's Consolidated Application for CoC Program Funding.

The FINAL Ranking of your agency's program(s) is as follows:

Agency	Program	Type	FINAL RANKING out of 42
Sasha Bruce Youthwork	Independent Living Program	Renewal	24
Sasha Bruce Youthwork	Olaiya's Cradle	Renewal	31

As originally communicated in the email below and at the various community meetings, decisions about applications and the project ranking were made by a committee of non-conflicted CoC stakeholders (DC ICH's Ranking Committee). The Ranking Committee reviewed your programs' performance data (as documented in HMIS), your justification letters, and considered of community needs when determining the Final Ranking.

The Final Ranking includes all renewing programs as well as programs applying to newly establish funding through the NOFO. TCP will not have information on whether the programs are in Tier 1 or Tier 2 or whether a project is funded until the awards are made by HUD (which we expect to receive by the end of the calendar year or shortly thereafter).

If you would like to meet to debrief on any aspect of the process, TCP will be available to do so after the Competition closes on November 16th.

Tom

Tom Fredericksen  
The Community Partnership

**From:** Tom Fredericksen  
**Sent:** Thursday, September 23, 2021 6:27 PM  
**To:** Daniel Rico <drico@sashabruce.org>  
**Cc:** Jose Lucio <JLucio@community-partnership.org>; Elisabeth Young <EYoung@community-partnership.org>; Eryn Greaney <egreaney@community-partnership.org>  
**Subject:** HUD NOFO Renewal Application Materials

Dear Provider,

The table below includes the **preliminary ranking** of your agency's program(s) that are renewing funding during the FY21 HUD CoC Program NOFO Competition. As discussed at the Community Meeting on Sept. 15, when the HUD CoC Program Consolidated Application is submitted to HUD, we are required to include a numeric, priority-order ranking of all

programs seeking funding through the CoC's submission. While the preliminary ranking is informed by each program's performance on key metrics (as documented in HMIS or an HMIS comparable database), the **final ranking** will be determined by the DC ICH's Ranking Committee. In addition to the performance data, the Ranking Committee will also consider your programs' applications, justification letters, and each program's alignment with federal and local policy priorities as well as system needs when making decisions about the final ranking.

AGENCY	PROGRAM	PRELIMINARY RANK out of 40
Sasha Bruce Youthwork	Independent Living Program	19
Sasha Bruce Youthwork	Olaiya's Cradle	31

As a reminder: the application, justification letter, and coversheet (referenced below) are all **due to TCP October 8, 2021**. TCP will provide you with information on your program's final ranking by October 15<sup>th</sup>.

Please let us know if you have any questions.

Tom

Tom Fredericksen  
The Community Partnership

## Eryn Greaney

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**From:** Tom Fredericksen  
**Sent:** Wednesday, October 13, 2021 4:46 PM  
**To:** Clarence Stewart  
**Cc:** Jose Lucio; Elisabeth Young; Eryn Greaney  
**Subject:** FINAL Ranking - HUD CoC Program NOFO

Dear Provider,

This email serves as confirmation that your agency's HUD CoC Program Project Application(s) have been accepted by the CoC, and will be included in the District's Consolidated Application for CoC Program Funding.

The FINAL Ranking of your agency's program(s) is as follows:

Agency	Program	Type	FINAL RANKING out of 42
The Community Partnership	FOCUS	Renewal	9
The Community Partnership	Chronic Homeless Initiative 6	Renewal	15

As originally communicated in the email below and at the various community meetings, decisions about applications and the project ranking were made by a committee of non-conflicted CoC stakeholders (DC ICH's Ranking Committee). The Ranking Committee reviewed your programs' performance data (as documented in HMIS), your justification letters, and considered of community needs when determining the Final Ranking.

The Final Ranking includes all renewing programs as well as programs applying to newly establish funding through the NOFO. TCP will not have information on whether the programs are in Tier 1 or Tier 2 or whether a project is funded until the awards are made by HUD (which we expect to receive by the end of the calendar year or shortly thereafter).

If you would like to meet to debrief on any aspect of the process, TCP will be available to do so after the Competition closes on November 16th.

Tom

Tom Fredericksen  
The Community Partnership

**From:** Tom Fredericksen  
**Sent:** Thursday, September 23, 2021 6:31 PM  
**To:** Clarence Stewart <cstewart@community-partnership.org>  
**Cc:** Jose Lucio <JLucio@community-partnership.org>; Elisabeth Young <EYoung@community-partnership.org>; Eryn Greaney <egreaney@community-partnership.org>  
**Subject:** RE: HUD NOFO Renewal Application Materials for TCP Subrecipients

Dear Provider,

The table below includes the **preliminary ranking** of your agency's program(s) that are renewing funding during the FY21 HUD CoC Program NOFO Competition. As discussed at the Community Meeting on Sept. 15, when the HUD CoC Program Consolidated Application is submitted to HUD, we are required to include a numeric, priority-order ranking of all

programs seeking funding through the CoC's submission. While the preliminary ranking is informed by each program's performance on key metrics (as documented in HMIS or an HMIS comparable database), the **final ranking** will be determined by the DC ICH's Ranking Committee. In addition to the performance data, the Ranking Committee will also consider your programs' applications, justification letters, and each program's alignment with federal and local policy priorities as well as system needs when making decisions about the final ranking.

AGENCY	PROGRAM	PRELIMINARY RANK out of 40
The Community Partnership	FOCUS	8
The Community Partnership	Chronic Homeless Initiative 6	12

As a reminder: the application, justification letter, and coversheet (referenced below) are all **due to TCP October 8, 2021**. TCP will provide you with information on your program's final ranking by October 15<sup>th</sup>.

Please let us know if you have any questions.

Tom

Tom Fredericksen  
The Community Partnership



## Eryn Greaney

---

**From:** Tom Fredericksen  
**Sent:** Wednesday, October 13, 2021 4:47 PM  
**To:** 'clewis@usvetsinc.org'; eachuff@usvets.org  
**Cc:** Jose Lucio; Elisabeth Young; Eryn Greaney  
**Subject:** FINAL Ranking - HUD CoC Program NOFO

Dear Provider,

This email serves as confirmation that your agency's HUD CoC Program Project Application(s) have been accepted by the CoC, and will be included in the District's Consolidated Application for CoC Program Funding.

The FINAL Ranking of your agency's program(s) is as follows:

Agency	Program	Type	FINAL RANKING out of 42
US Veterans Initiative	Ignatia House	Renewal	42

As originally communicated in the email below and at the various community meetings, decisions about applications and the project ranking were made by a committee of non-conflicted CoC stakeholders (DC ICH's Ranking Committee). The Ranking Committee reviewed your programs' performance data (as documented in HMIS), your justification letters, and considered of community needs when determining the Final Ranking.

The Final Ranking includes all renewing programs as well as programs applying to newly establish funding through the NOFO. TCP will not have information on whether the programs are in Tier 1 or Tier 2 or whether a project is funded until the awards are made by HUD (which we expect to receive by the end of the calendar year or shortly thereafter).

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Tom

Tom Fredericksen  
The Community Partnership

**From:** Tom Fredericksen  
**Sent:** Thursday, September 23, 2021 6:31 PM  
**To:** 'clewis@usvetsinc.org' <clewis@usvetsinc.org>; eachuff@usvets.org  
**Cc:** 'Jose Lucio' <JLucio@community-partnership.org>; Elisabeth Young <EYoung@community-partnership.org>; Eryn Greaney <egreaney@community-partnership.org>  
**Subject:** RE: HUD NOFO Renewal Application Materials for TCP Subrecipients

Dear Provider,

The table below includes the preliminary ranking of your agency's program(s) that are renewing funding during the FY21 HUD CoC Program NOFO Competition. As discussed at the Community Meeting on Sept. 15, when the HUD CoC Program Consolidated Application is submitted to HUD, we are required to include a numeric, priority-order ranking of all programs seeking funding through the CoC's submission. While the preliminary ranking is informed by each program's performance on key metrics (as documented in HMIS or an HMIS comparable database), the final ranking will be



determined by the DC ICH's Ranking Committee. In addition to the performance data, the Ranking Committee will also consider your programs' applications, justification letters, and each program's alignment with federal and local policy priorities as well as system needs when making decisions about the final ranking.

AGENCY	PROGRAM	PRELIMINARY RANK out of 40
US Veterans Initiative	Ignatia House	34

As a reminder: the application, justification letter, and coversheet (referenced below) are all **due to TCP October 8, 2021**. TCP will provide you with information on your program's final ranking by October 15<sup>th</sup>.

Please let us know if you have any questions.

Tom

Tom Fredericksen  
The Community Partnership

**From:** Tom Fredericksen

**Sent:** Friday, September 17, 2021 12:19 PM

**To:** 'clewis@usvetsinc.org' <[clewis@usvetsinc.org](mailto:clewis@usvetsinc.org)>; [eachuff@usvets.org](mailto:eachuff@usvets.org)

**Cc:** Jose Lucio <[JLucio@community-partnership.org](mailto:JLucio@community-partnership.org)>; Elisabeth Young <[EYoung@community-partnership.org](mailto:EYoung@community-partnership.org)>; Eryn Greaney <[egreaney@community-partnership.org](mailto:egreaney@community-partnership.org)>

**Subject:** HUD NOFO Renewal Application Materials for TCP Subrecipients

Following up on the HUD NOFO Community Meeting earlier this week, attached are the materials needed to complete the application(s) for your agency's renewing HUD CoC Program project(s).

Materials include:

- 1) **The Excel form application template** that will be returned to TCP for us to transfer into HUD's electronic grant submission system (e-snaps). Forms are unique to each project and some sections have been pre-populated with information already on file at HUD. TCP will hold training on the application form next week. If you have not done so already, please register for one of the sessions (links are below).  
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Session 3: [September 21, 2:30pm](#)
- 2) **The instructions for the project justification letter**; the "Smartsheets cover sheet" referenced in the instructions can be accessed [here](#).

The application, justification letter, and coversheet are all **due to TCP October 8, 2021**. TCP will review and communicate with you about any necessary changes, and will submit the final version to HUD by October 15<sup>th</sup>.

TCP will distribute information on the Ranking Committee's preliminary ranking for your program(s) next week.

Please let us know if you have any questions.

Tom

Tom Fredericksen

## Eryn Greaney

---

**From:** Tom Fredericksen  
**Sent:** Wednesday, October 13, 2021 4:49 PM  
**To:** Mercedes Lemp; Toshira Monroe  
**Cc:** Jose Lucio; Elisabeth Young; Eryn Greaney  
**Subject:** FINAL Ranking - HUD CoC Program NOFO

Dear Provider,

This email serves as confirmation that your agency's HUD CoC Program Project Application(s) have been accepted by the CoC, and will be included in the District's Consolidated Application for CoC Program Funding.

The FINAL Ranking of your agency's program(s) is as follows:

Agency	Program	Type	FINAL RANKING out of 42
My Sister's Place	Rise Plus	Renewal	21

As previously communicated at the various community meetings, decisions about applications and the project ranking were made by a committee of non-conflicted CoC stakeholders (DC ICH's Ranking Committee). The Ranking Committee reviewed your programs' performance data (as documented in HMIS), your justification letters, and considered of community needs when determining the Final Ranking.

The Final Ranking includes all renewing programs as well as programs applying to newly establish funding through the NOFO. TCP will not have information on whether the programs are in Tier 1 or Tier 2 or whether a project is funded until the awards are made by HUD (which we expect to receive by the end of the calendar year or shortly thereafter).

If you would like to meet to debrief on any aspect of the process, TCP will be available to do so after the Competition closes on November 16th.

Tom

Tom Fredericksen  
The Community Partnership

## Eryn Greaney

**From:** Tom Fredericksen  
**Sent:** Wednesday, October 13, 2021 5:11 PM  
**To:** Ashley McSwain, MSW, MSOD  
**Cc:** Jose Lucio; Waller, Kimberly (EOM); Eryn Greaney; Elisabeth Young  
**Subject:** FINAL Ranking - HUD CoC Program NOFO

Ashley,

This email serves as confirmation that DC ICH's Ranking Committee selected CFLS's proposed program for inclusion in the District's Consolidated Application for CoC Program Funding.

Pursuant to the updates made to the original application, TCP will put the application in with the following information:

	Singles	Families	Term (years)	Leasing	Rental Asst	Services	Operations	HMIS	Admin	TOTAL
DV Bonus	9	6	1	\$282,384	\$0	\$247,600	\$41,400	\$11,340	\$58,272	\$640,996

TCP will begin working on the application and will be in touch if any additional information is needed.

In order to complete the application, if you haven't already, please send TCP a copy of your agency's 501c3 letter from the IRS and formal documentation of your match commitment(s) by noon on Friday Oct 15th.

\*\*\*

As discussed in the various community meetings, the projects must be submitted to HUD in a ranked, priority order. Decisions about the order were made by a committee of non-conflicted CoC stakeholders (DC ICH's Ranking Committee). The Ranking Committee reviewed your application and justification letters and considered of community needs when determining the Final Ranking.

The FINAL Ranking of your program is as follows:

Agency	Program	Type	FINAL RANKING out of 42
Community Family Life Services	Women's Re-entry Program	New	39

The Final Ranking includes all renewing programs as well as programs applying to newly establish funding through the NOFO. TCP will not have information on whether the programs are in Tier 1 or Tier 2 or whether a project is funded until the awards are made by HUD (which we expect to receive by the end of the calendar year or shortly thereafter).

If you would like to schedule a call to discuss the remainder of the application process in the next couple of days please let us know (though please note that we are working to submit it to HUD by Friday, Oct. 15<sup>th</sup>). Otherwise, we will be in touch with next steps as we hear more from HUD.

Congratulations,

Tom

Tom Fredericksen  
The Community Partnership

**From:** Tom Fredericksen

**Sent:** Wednesday, October 6, 2021 4:33 PM

**To:** Ashley McSwain, MSW, MSOD <amcswain@cflsdc.org>

**Cc:** Jose Lucio <JLucio@community-partnership.org>; Waller, Kimberly (EOM) <Kimberly.Waller@dc.gov>; Eryn Greaney <egreaney@community-partnership.org>

**Subject:** DV Bonus - Women's Reentry - Domestic Violence Housing

Ms. McSwain,

I am reaching out to let you know that the ICH Ranking Committee has *preliminarily* selected Women's Reentry to be our Continuum's response to DV Bonus Opportunity (funded through the FY21 HUD NOFO).

Before the Ranking Committee formally commits to including the project in our CoC's slate of project applications, they had some questions/concerns that they would like CFLS to address.

- 1) Please confirm CFLS's commitment to adhering to all Housing First principles in the implementation of the program, namely that:
  - a. sobriety or documentation of "clean time" will not be required for program entry, and
  - b. that failure to make progress on an individual's service plan will not be used as a reason to terminate a program participant
- 2) Does CFLS have flexibility in the timeframe it envisions that program participants will be in the TH or RRH components. If not, please provide additional information on what CFLS will do to ensure that participants exit either component of the program to permanent housing within the timeframe CFLS noted in the application.
- 3) The Continuum is eligible to apply for just over 2M in DV Bonus funding and initial grant terms can be 1, 2, or 3 years. CFLS's application summary budget/ask for HUD totals \$504,677 for 1 year. Is CFLS looking to submit this application for an initial term that 2 or 3 years (thereby doubling or tripling the ask)? Or is CFLS only asking for a initial 1 year term.
- 4) If selected, there is an Administrative amount that can be added to your ask. This will be between 8-10% of your current request. Can CFLS increase its match commitment to be 25% of the ask including Admin?

The application is due to HUD on Oct. 15 and the Ranking Committee would like to have responses back from CFLS by noon on Oct. 12 to make their decision. If it would be helpful to have a call within the next few days to discuss or clarify any of their questions, please let me know. If the project is ultimately selected TCP and CFLS will likely need to meet to iron out any other final details on the application before we submit on the 15<sup>th</sup>.

Again, please feel free to be in touch if I can help in any way and apologies for the quick turnaround with this.

Best,  
Tom

## Eryn Greaney

**From:** Ashley McSwain, MSW, MSOD <amcswain@cflsdc.org>  
**Sent:** Wednesday, October 13, 2021 5:13 PM  
**To:** Tom Fredericksen  
**Cc:** Jose Lucio; Waller, Kimberly (EOM); Eryn Greaney; Elisabeth Young  
**Subject:** Re: FINAL Ranking - HUD CoC Program NOFO

Tom this is great news!! I will get the requested info to you tomorrow. Take care

Get [Outlook for iOS](#)

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**From:** Tom Fredericksen <tfredericksen@community-partnership.org>  
**Sent:** Wednesday, October 13, 2021 5:11:01 PM  
**To:** Ashley McSwain, MSW, MSOD <amcswain@cflsdc.org>  
**Cc:** Jose Lucio <JLucio@community-partnership.org>; Waller, Kimberly (EOM) <Kimberly.Waller@dc.gov>; Eryn Greaney <egreaney@community-partnership.org>; Elisabeth Young <EYoung@community-partnership.org>  
**Subject:** FINAL Ranking - HUD CoC Program NOFO

**[EXTERNAL EMAIL]** This message is from an EXTERNAL source. Please do not click on any links or open any attachments associated with this email unless it comes from a trusted source AND you were expecting to receive this information.

Ashley,

This email serves as confirmation that DC ICH's Ranking Committee selected CFLS's proposed program for inclusion in the District's Consolidated Application for CoC Program Funding.

Pursuant to the updates made to the original application, TCP will put the application in with the following information:

	Singles	Families	Term (years)	Leasing	Rental Asst	Services	Operations	HMIS	Admin	TOTAL
DV Bonus	9	6	1	\$282,384	\$0	\$247,600	\$41,400	\$11,340	\$58,272	\$640,9

TCP will begin working on the application and will be in touch if any additional information is needed.

In order to complete the application, if you haven't already, please send TCP a copy of your agency's 501c3 letter from the IRS and formal documentation of your match commitment(s) by noon on Friday Oct 15th.

\*\*\*

As discussed in the various community meetings, the projects must be submitted to HUD in a ranked, priority order. Decisions about the order were made by a committee of non-conflicted CoC stakeholders (DC ICH's Ranking Committee). The Ranking Committee reviewed your application and justification letters and considered of community needs when determining the Final Ranking.

The FINAL Ranking of your program is as follows:

Agency	Program	Type	FINAL RANKING out of 42
Community Family Life Services	Women's Re-entry Program	New	39

The Final Ranking includes all renewing programs as well as programs applying to newly establish funding through the NOFO. TCP will not have information on whether the programs are in Tier 1 or Tier 2 or whether a project is funded until the awards are made by HUD (which we expect to receive by the end of the calendar year or shortly thereafter).

If you would like to schedule a call to discuss the remainder of the application process in the next couple of days please let us know (though please note that we are working to submit it to HUD by Friday, Oct. 15<sup>th</sup>). Otherwise, we will be in touch with next steps as we hear more from HUD.

Congratulations,

Tom

Tom Fredericksen  
The Community Partnership

**From:** Tom Fredericksen

**Sent:** Wednesday, October 6, 2021 4:33 PM

**To:** Ashley McSwain, MSW, MSOD <amcswain@cflsdc.org>

**Cc:** Jose Lucio <JLucio@community-partnership.org>; Waller, Kimberly (EOM) <Kimberly.Waller@dc.gov>; Eryn Greaney <egreaney@community-partnership.org>

**Subject:** DV Bonus - Women's Reentry - Domestic Violence Housing

Ms. McSwain,

I am reaching out to let you know that the ICH Ranking Committee has *preliminarily* selected Women's Rentry to be our Continuum's response to DV Bonus Opportunity (funded through the FY21 HUD NOFO).

Before the Ranking Committee formally commits to including the project in our CoC's slate of project applications, they had some questions/concerns that they would like CLFS to address.

1. Please confirm CFLS's commitment to adhering to all Housing First principles in the implementation of the program, namely that:
  - a. sobriety or documentation of "clean time" will not be required for program entry, and
  - b. that failure to make progress on an individuals service plan will not be used as a reason to terminate a program participant
2. Does CFLS have flexibility in the timeframe it envisions that program participants will be in the TH or RRH components. If not, please provide additional information on what CFLS will do to ensure that participants exit either component of the program to permanent housing within the timeframe CFLS noted in the application.

3. The Continuum is eligible to apply for just over 2M in DV Bonus funding and initial grant terms can be 1, 2, or 3 years. CFLS's application summary budget/ask for HUD totals \$504,677 for 1 year. Is CFLS looking to submit this application for an initial term that 2 or 3 years (thereby doubling or tripling the ask)? Or is CFLS only asking for a initial 1 year term.
4. If selected, there is an Administrative amount that can be added to your ask. This will be between 8-10% of your current request. Can CFLS increase its match commitment to be 25% of the ask including Admin?

The application is due to HUD on Oct. 15 and the Ranking Committee would like to have responses back from CFLS by noon on Oct. 12 to make their decision. If it would be helpful to have a call within the next few days to discuss or clarify any of their questions, please let me know. If the project is ultimately selected TCP and CFLS will likely need to meet to iron out any other final details on the application before we submit on the 15<sup>th</sup>.

Again, please feel free to be in touch if I can help in any way and apologies for the quick turnaround with this.

Best,  
Tom



**Tom Fredericksen, MPP**  
Chief of Policy and Programs  
The Community Partnership  
801 Pennsylvania Avenue SE, Suite 360  
Washington, DC 20003  
202-543-5298 ext. 114 (direct)  
[tfredericksen@community-partnership.org](mailto:tfredericksen@community-partnership.org)

Ashley McSwain, MSW, MSOD  
Executive Director  
Community Family Life Services  
305 E Street N.W.  
Washington, DC 20001  
202-347-0511 - Direct  
202-347-0520 - Fax



[www.cflsdc.org](http://www.cflsdc.org)



## Eryn Greaney

**From:** Tom Fredericksen  
**Sent:** Wednesday, October 13, 2021 5:15 PM  
**To:** Rich Bennett; Alan Thornton; George Liacopoulos; Precious Myers-Brown  
**Cc:** Jose Lucio; Waller, Kimberly (EOM); Eryn Greaney; Elisabeth Young  
**Subject:** FINAL Ranking - HUD CoC Program NOFO

Rich,

This email serves as confirmation that DC ICH's Ranking Committee selected St. John's proposed program for inclusion in the District's Consolidated Application for CoC Program Funding.

Pursuant to the updates made to the original application (as discussed with your team), TCP will put the application in with the following information:

	Singles Served	Families Served	Term (years)	Leasing	Rental Asst	Services	Operations	HMIS	Admin	TOTAL
CoC Bonus	11	0	3	\$0	\$613,008	\$502,827	\$0	\$0	\$92,542	\$1,208,377

TCP will begin working on the application and will be in touch if any additional information is needed.

In order to complete the application, if you haven't already, please send TCP a copy of your agency's 501c3 letter from the IRS and formal documentation of your match commitment(s) by noon on Friday Oct 15th.

\*\*\*

As discussed in the various community meetings, the projects must be submitted to HUD in a ranked, priority order. Decisions about the order were made by a committee of non-conflicted CoC stakeholders (DC ICH's Ranking Committee). The Ranking Committee reviewed your application and justification letters and considered of community needs when determining the Final Ranking.

The FINAL Ranking of your program is as follows:

Agency	Program	Type	FINAL RANKING out of 42
St. John's Community Services	Youth PSH	New	39

The Final Ranking includes all renewing programs as well as programs applying to newly establish funding through the NOFO. TCP will not have information on whether the programs are in Tier 1 or Tier 2 or whether a project is funded until the awards are made by HUD (which we expect to receive by the end of the calendar year or shortly thereafter).



If you would like to schedule a call to discuss the remainder of the application process in the next couple of days please let us know (though please note that we are working to submit it to HUD by Friday, Oct. 15<sup>th</sup>). Otherwise, we will be in touch with next steps as we hear more from HUD.

Congratulations,

Tom

Tom Fredericksen  
The Community Partnership

**From:** Rich Bennett <rbennett@sjcs.org>

**Sent:** Wednesday, October 6, 2021 4:26 PM

**To:** Tom Fredericksen <tfredericksen@community-partnership.org>; Alan Thornton <Athornton@sjcs.org>; George Liacopoulos <gliacopo@sjcs.org>; Precious Myers-Brown <Preciousm@sjcs.org>

**Cc:** Jose Lucio <JLucio@community-partnership.org>; Waller, Kimberly (EOM) <Kimberly.Waller@dc.gov>; Eryn Greaney <egreaney@community-partnership.org>

**Subject:** Re: CoC Bonus - Youth PSH+ w/ Medical Focus

**Tom,**

**Thank-you for the email, and we are excited to hear that we were preliminarily selected by the ICH ranking committee. I will be leaving on Friday for Panama and will be gone for the next few weeks. While I am willing (if able) to meet while away, I am going as part of my MBA international business section and have a full schedule during the day.**

**I made 1st responses below and am available to talk tomorrow (if you are available). The shortest response is we are willing to work with you and the team to best meet the needs of youth and those struggling with homelessness in DC and appreciate that you may be better positioned to help us determine best answers to your questions below.**

**I have included Alan, George and Precious on this, who I have been working with on these applications and who also may be able to help.**

1. Please provide the agency's plan for identifying youth who are experiencing chronic homelessness (given that many youth experiencing homelessness may not meet HUD's criteria for being considered "chronically homeless") and any contingency plan if St. John's is unable to fill all vacancies in the program.
  - a. Our intention is to work closely with CAHP and are open to serving those most in need. I appreciate that some of the language around Chronic Homelessness may not apply and if it is acceptable, we are willing to work with acutely homeless youth with co-occurring disabilities if that works for HUD and the CoC.
2. Please confirm whether or not St. John's is willing to continue to work with the youth it houses in the PSH program once they reach age 25. Is it St. John's expectation, plan, etc. to keep program participants in the program even when they are no longer youth or will St. John's work to transition youth to other housing opportunities.
  - a. Yes, that is our hope. We want to assure that our individuals can avoid a return to homelessness. I think again we are willing to work closely with CAHP to assure we are still the best fit, but as we will have likely developed a strong relationship with those we have served, we would be able to continue to support them toward independence.
3. Sections 5A and 5B indicate that the program will (likely) serve both households with and without minor children. However, the Rental Assistance budget only includes a request for one-bedroom units. The Ranking Committee would like to better understand the plan for the program – *we can discuss a few options, i.e. would*

*St. John's like to explore applying for 8 one-bedrooms and 2 two-bedrooms instead – but it would be helpful to have some insight from you.*

- a. *Thanks for asking about this. We want to assure that reunification or the birth of a child does not impact their stay with us and at the same time, was unsure how to calculate or predict the % that this may impact. We would be open to changing 2 of the units to 2 bedrooms to continue to support those we serve.*
4. The Continuum is eligible to apply for just over \$1.2M in CoC Bonus funding. The application summary budget/ask for HUD totals \$400,485 (incl. Admin) for 1 year. Is St. John's looking for us to submit this for an initial term of 3 years (thereby tripling that amount) or were is the ask only for an initial 1 year term
  - a. Again, we are open to your thoughts and suggestions here. It seems that a 3-year term, would better allow stability and long-term planning and I am confident we could make the correction of \$500 per year.

**These are first responses to define our thinking. We are truly open to your feedback and look forward to touching base soon.**

rich



Richard Bennett [he, him, his]

**Chief Strategic Initiatives Officer**

O: 202.237.6391 ex.1106 C: 607.592.2842

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[sjcs.org](http://sjcs.org)

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**From:** Tom Fredericksen <[tfredericksen@community-partnership.org](mailto:tfredericksen@community-partnership.org)>

**Sent:** Wednesday, October 6, 2021 3:47 PM

**To:** Rich Bennett <[rbennett@sjcs.org](mailto:rbennett@sjcs.org)>

**Cc:** Jose Lucio <[JLucio@community-partnership.org](mailto:JLucio@community-partnership.org)>; Waller, Kimberly (EOM) <[Kimberly.Waller@dc.gov](mailto:Kimberly.Waller@dc.gov)>; Eryn Greaney <[egreaney@community-partnership.org](mailto:egreaney@community-partnership.org)>

**Subject:** CoC Bonus - Youth PSH+ w/ Medical Focus

Mr. Bennett,

I am reaching out to let you know that the ICH Ranking Committee has *preliminarily* selected Youth PSH+ w/ Medical Focus to be our Continuum's response to CoC Bonus Opportunity (funded through the FY21 HUD NOFO).

Before the Ranking Committee formally commits to including the project in our CoC's slate of project applications, they had some questions/concerns that they would like St. John's to address.

1. Please provide the agency's plan for identifying youth who are experiencing chronic homelessness (given that many youth experiencing homelessness may not meet HUD's criteria for being considered "chronically homeless") and any contingency plan if St. John's is unable to fill all vacancies in the program.
2. Please confirm whether or not St. John's is willing to continue to work with the youth it houses in the PSH program once they reach age 25. Is it St. John's expectation, plan, etc. to keep program participants in the program even when they are no longer youth or will St. John's work to transition youth to other housing opportunities.
3. Sections 5A and 5B indicate that the program will (likely) serve both households with and without minor children. However, the Rental Assistance budget only includes a request for one-bedroom units. The Ranking Committee would like to better understand the plan for the program – *we can discuss a few options, i.e. would St. John's like to explore applying for 8 one-bedrooms and 2 two-bedrooms instead – but it would be helpful to have some insight from you.*
4. The Continuum is eligible to apply for just over \$1.2M in CoC Bonus funding. The application summary budget/ask for HUD totals \$400,485 (incl. Admin) for 1 year. Is St. John's looking for us to submit this for an initial term of 3 years (thereby tripling that amount) or were is the ask only for an initial 1 year term.

The application is due to HUD on Oct. 15 and the Ranking Committee would like to have responses from St. John's by noon on Oct. 12 to make their decision. It would be helpful to have a call within the next few days to discuss or clarify any of their questions, please let me know. If the project is ultimately selected TCP and St. John's will likely need to meet to iron out any other final details on the application before we submit on the 15<sup>th</sup>.

Again, please feel free to be in touch if I can help in any way and apologies for the quick turnaround with this.

Best,  
Tom



**Tom Fredericksen, MPP**  
Chief of Policy and Programs  
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Washington, DC 20003  
202-543-5298 ext. 114 (direct)  
[tfredericksen@community-partnership.org](mailto:tfredericksen@community-partnership.org)

## Eryn Greaney

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**From:** Tom Fredericksen  
**Sent:** Wednesday, October 13, 2021 5:18 PM  
**To:** rbennett@sjcs.org; Alan Thornton  
**Cc:** Jose Lucio; Elisabeth Young; Eryn Greaney  
**Subject:** FINAL Ranking - HUD CoC Program NOFO

Dear Provider,

This email serves as confirmation that your agency's HUD CoC Program Project Application(s) have been accepted by the CoC, and will be included in the District's Consolidated Application for CoC Program Funding.

The FINAL Ranking of your agency's renewing program(s) is as follows:

Agency	Program	Type	FINAL RANKING out of 42
St. John's Community Services	OASIS	Renewal	22

As originally communicated in the email below and at the various community meetings, decisions about applications and the project ranking were made by a committee of non-conflicted CoC stakeholders (DC ICH's Ranking Committee). The Ranking Committee reviewed your programs' performance data (as documented in HMIS), your justification letters, and considered of community needs when determining the Final Ranking.

The Final Ranking includes all renewing programs as well as programs applying to newly establish funding through the NOFO. TCP will not have information on whether the programs are in Tier 1 or Tier 2 or whether a project is funded until the awards are made by HUD (which we expect to receive by the end of the calendar year or shortly thereafter).

If you would like to meet to debrief on any aspect of the process, TCP will be available to do so after the Competition closes on November 16th.

Tom

Tom Fredericksen  
The Community Partnership

**From:** Tom Fredericksen  
**Sent:** Thursday, September 23, 2021 6:29 PM  
**To:** rbennett@sjcs.org  
**Cc:** 'Jose Lucio' <JLucio@community-partnership.org>; Elisabeth Young <EYoung@community-partnership.org>; Eryn Greaney <egreaney@community-partnership.org>  
**Subject:** RE: HUD NOFO Renewal Application Materials for TCP Subrecipients

Dear Provider,

The table below includes the **preliminary ranking** of your agency's program(s) that are renewing funding during the FY21 HUD CoC Program NOFO Competition. As discussed at the Community Meeting on Sept. 15, when the HUD CoC Program Consolidated Application is submitted to HUD, we are required to include a numeric, priority-order ranking of all programs seeking funding through the CoC's submission. While the preliminary ranking is informed by each program's

performance on key metrics (as documented in HMIS or an HMIS comparable database), the **final ranking** will be determined by the DC ICH's Ranking Committee. In addition to the performance data, the Ranking Committee will also consider your programs' applications, justification letters, and each program's alignment with federal and local policy priorities as well as system needs when making decisions about the final ranking.

AGENCY	PROGRAM	PRELIMINARY RANK out of 40
St. John's Community Services	OASIS	37

As a reminder: the application, justification letter, and coversheet (referenced below) are all **due to TCP October 8, 2021**. TCP will provide you with information on your program's final ranking by October 15<sup>th</sup>.

Please let us know if you have any questions.

Tom

Tom Fredericksen  
The Community Partnership

**From:** Tom Fredericksen  
**Sent:** Friday, September 17, 2021 12:18 PM  
**To:** [rbennett@sjcs.org](mailto:rbennett@sjcs.org)  
**Cc:** Jose Lucio <[JLucio@community-partnership.org](mailto:JLucio@community-partnership.org)>; Elisabeth Young <[EYoung@community-partnership.org](mailto:EYoung@community-partnership.org)>; Eryn Greaney <[egreaney@community-partnership.org](mailto:egreaney@community-partnership.org)>  
**Subject:** HUD NOFO Renewal Application Materials for TCP Subrecipients

Following up on the HUD NOFO Community Meeting earlier this week, attached are the materials needed to complete the application(s) for your agency's renewing HUD CoC Program project(s).

Materials include:

- 1) **The Excel form application template** that will be returned to TCP for us to transfer into HUD's electronic grant submission system (e-snaps). Forms are unique to each project and some sections have been pre-populated with information already on file at HUD. TCP will hold training on the application form next week. If you have not done so already, please register for one of the sessions (links are below).  
 Session 1: [September 21, 9:30am](#)  
 Session 2: [September 21, 12:00n](#)  
 Session 3: [September 21, 2:30pm](#)
- 2) **The instructions for the project justification letter**; the "Smartsheets cover sheet" referenced in the instructions can be accessed [here](#).

The application, justification letter, and coversheet are all **due to TCP October 8, 2021**. TCP will review and communicate with you about any necessary changes, and will submit the final version to HUD by October 15<sup>th</sup>.

TCP will distribute information on the Ranking Committee's preliminary ranking for your program(s) next week.

Please let us know if you have any questions.

Tom